WELLFLEET 2016 Hazard Mitigation Plan



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Introduction

The purpose of hazard mitigation is to reduce loss from future natural disasters. Storms and other natural disasters can cause loss of life, damage to buildings and infrastructure and have devastating consequences to a community's economic, social and environmental well-being. One step to reducing loss in a community is to have a plan for the future. To accomplish this task, most communities develop a local Hazard Mitigation Plan, also known as a single jurisdiction Hazard Mitigation Plan. It is drafted and reviewed by town officials and residents and then approved by the Massachusetts Emergency Management Agency (MEMA) and the Federal Emergency Management Agency (FEMA).

The purpose of the Wellfleet Hazard Mitigation Plan is to reduce damages resulting from natural hazards by implementing sustained actions to reduce or eliminate long-term risk to human life and property from hazards. The Wellfleet Hazard Plan is also about building a successful, long-term outreach strategy to educate residents about natural hazards that could affect the town, to prepare them in case a storm impacts the town, and to create a resilient town that can recover after a storm event. Over a year and a half, Town staff and the residents of Wellfleet worked diligently to meet FEMA requirements for developing a new single jurisdiction hazard plan while maintaining the character and individuality of Wellfleet.

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It is important to note that if and when the 2016 Wellfleet Hazard Plan Update is approved by FEMA and adopted by the Board of Selectman, the town becomes eligible to receive funding from FEMA's Hazard Mitigation Assistance (HMA) program, which includes the following programs:

- Hazard Mitigation Grant Program (HMGP): assists in implementing long-term, "forward thinking" hazard mitigation measures following a major disaster
- Pre-Disaster Mitigation (PDM): provides funds for hazard mitigation planning and projects on an annual basis
- Flood Mitigation Assistance (FMA): provides funds for projects to reduce or eliminate risk of flood damage to buildings that are insured under the National Flood Insurance Program (NFIP) on an annual basis.

Review Tool Description:

FEMA developed a "Local Mitigation Review Guide" to help Federal and State officials assess Local Hazard Mitigation Plans in a fair and consistent manner and to ensure approved local plans meet the requirements of the Stafford Act and Title 44 Code of Federal Regulations (CFR) 201.6. The "Local Mitigation Review Guide" was used as guidance in updating the Wellfleet Hazard Plan. When text in the Wellfleet Hazard Plan meets an element identified in the Review Guide, it is called out in a colored box in the margin.



The Planning Process CHAPTER ONE

Municipal plans require expertise from a core team of Town officials and input from stakeholders, the public and neighboring communities. When community-wide plans have the support from a diverse crosssection of stakeholders, residents and Town officials, the final plan becomes a "living" document that is useful for the community on a long-term basis. A hazard plan, in particular, is considered successful if it educates residents about the risk and vulnerability related to natural hazards and builds support for policies, actions and tools that

reduce future losses from natural hazards. **Chapter 1 is a narrative on the hazard planning team and the outreach process used to develop the 2016 Wellfleet Hazard Plan.**

Planning Team

Members and Responsibilities

The Planning Team is an interdisciplinary group of town staff members with expertise to develop the plan and the authority and expertise to implement its action items. Several staff members from the Cape Cod Commission provided technical support to the Planning Team. *Table* **1.1** lists the names, titles and affiliations of the Wellfleet Hazard Planning Team.

Name	Title	Affiliation
Brian Carlson	Acting Town Administrator/ Planner	Administration
Ron Fisette	Chief	Police Department
Michael Flanagan	Harbormaster	Harbormaster and Marina Department
Hillary Greenberg- Lemos	Health and Conservation Agent	Health/ Conservation Department
Suzanne Grout Thomas	Director	Community Services
Paul Lindberg	Assistant Director	Department of Public Works
Rich Pauley	Chief	Fire Department
Richard Stevens	Inspector of Buildings	Building Department
Mark Vincent	Director	Department of Public Works
Cally Harper	Planner	Cape Cod Commission
Gary Prahm	GIS Analyst	Cape Cod Commission

Table 1.1 | Wellfleet Hazard Planning Team

Planning Team

This core group was responsible for developing and reviewing drafts of the Hazard Plan, creating the mitigation strategies and submitting the plan for adoption by the Federal Emergency Management Agency (FEMA) and the Wellfleet Board of Selectman. *Table 1.2* outlines the responsibilities of each member of the Planning Team.

Meeting Schedule and Involvement

The Planning Team worked collaboratively in large and small group meetings. Beginning in April 2015. The Planning Team met every two to four months to develop sections of the hazard plan.

Police Chief	Developed critical facilities list; provided data on weather impacts; reviewed/developed mitigation actions; reviewed drafts of the plan; assisted with public outreach strategy
Town Administrator/Planner	Developed critical facilities list; reviewed/developed mitigation actions; reviewed drafts of the plan; worked to improve the town's Community Rating System ranking
Fire Chief	Developed critical facilities list; provided data on weather impacts; reviewed/developed mitigation actions, reviewed drafts of the plan
Public Works	Developed critical facilities list; assessed vulnerable infrastructure in town; reviewed/developed mitigation actions
Health/Conservation	Developed list of critical facilities; reviewed/developed mitigation actions
Harbormaster	Provided input on coastal hazards, reviewed/developed mitigation actions
Community Services	Provided input on coastal hazards, developed list of critical facilities; reviewed/developed mitigation actions
Building Inspector	Participated in meetings during the development of the Hazard Plan
Planner, Cape Cod Commission	Facilitated group meetings with the Planning Team; coordinated the development of the hazard plan
GIS Analyst, Cape Cod Commission	Prepared maps for the town hazard plan; used GIS software to conduct a risk assessment for the town

 Table 1.2 | Planning Team Responsibilities

Below is a list of dates and topics covered at each of these large group meetings.

- April 27, 2015: overview of hazard planning process, review Assessors data for risk assessment
- June 9, 2015: identification of critical facilities, definition of a hazard profile, discussion of draft hazard maps and discussion of the relevance and future probability of natural hazards in town
- September 7, 2015: review of critical facilities, hazard profiles to identify vulnerable areas in Wellfleet.
- October 5, 2015: review the status of Mitigation Actions in the 2012 Wellfleet Hazard Plan; developed capabilities assessment
- February 2, 2016: review public survey, develop new Mitigation Goals and Actions for the 2016 Wellfleet Hazard Plan

There were several instances where the expertise of only a few team members was required for a specific task in the Wellfleet Hazard Plan. Therefore, small group meetings were also held from April 2015 to April 2016 with the Acting Town Administrator/Planner, Fire Chief, Police Chief, and Department of Public Works.

Outreach Strategy

With the Public

The public was engaged at two different times during the planning process: during plan development and just prior to submission of the draft plan for MEMA/FEMA review.

During Plan Development

The Planning Team developed an online survey to gather data on the significance/relevance of the natural hazards identified in the Massachusetts State Hazard Plan to Wellfleet, the impact of those significant natural hazards, and preparedness efforts in Wellfleet. The survey also gathered data on how residents would like to be engaged in the future. The survey was launched on December 16, 2015 and the public was given at least three weeks to fill out the survey. A link to the survey was available to residents and to the people who work in Wellfleet via the main page of the Town Website and posted to the Police Department's Facebook page. The Wellfleet Chamber of Commerce also sent out the survey link via email. The Planning team received 355 respondents to the public survey. For a copy of the survey, see "Public Survey on Hazard Mitigation" in Appendix 1. Documentation for the launch of the survey can be found in the "Survey Documentation" section of Appendix 1.

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The process for incorporating public input into the hazard plan was as follows:

- 1. The Planning Team reviewed the comments and responses in the online survey during an in-person meeting held on February 2, 2016.
- 2. The Planning Team incorporated these comments in the plan in the following ways:
 - The public was asked to identify specific hazards they experienced or are most concerned about while living or working in Wellfleet. They were presented with the 11 hazards identified in the Massachusetts State Hazard Plan and could select as many of these hazards as they wanted. These selections were used to determine whether or not a hazard is significant to the town (*see Column 3, Table 2.2*).
 - The public was asked to identify steps that the local government could take to reduce risk from natural hazards and protect the buildings and people of Wellfleet. They were presented with a list of mitigation actions to reduce risk and loss and given the opportunity to suggest additional actions. These actions were incorporated into the Mitigation Actions of the hazard plan. For example, several survey respondents expressed concern about evacuation plans for Wellfleet,

so the Planning Team met on February 2, 2016 to discuss specific mitigation actions on evacuation and sheltering in place.

Prior to Submission to MEMA/FEMA

The Wellfleet Hazard Mitigation Plan was presented at the Board of Selectmen's meeting on August 9, 2016. During the meeting, the public had the opportunity to provide verbal comments.

With Stakeholders

A stakeholder is someone who may be affected by or have an interest in the Wellfleet Hazard Plan and its implications, but did not participate in weekly Planning Team meetings. Stakeholders for hazard planning efforts can be public officials, agency heads, members of neighborhood/civic organizations, business associations or staff from academic institutions.

Stakeholders were actively engaged in updating the Wellfleet Hazard Plan. The stakeholder process involved three important steps:

- 1. Stakeholders were identified by the Planning Team
- 2. The Planning Team designed a strategy to engage and gather input from stakeholders
- 3. Stakeholders provided input during the planning process and just prior to plan approval

Identification of Stakeholders

Members of the Planning Team identified stakeholders and staff at the Cape Cod Commission assisted in identifying stakeholders at the County, State and Federal levels.

Stakeholders included employees and volunteers from many different organizations and groups in Wellfleet and across Cape Cod, including:

- Wellfleet Chamber of Commerce
- Wellfleet Non-Resident Taxpayers Association
- Barnstable County Regional Emergency Planning Committee
- Cape Cod Cooperative Extension
- National Park Service/Cape Cod National Seashore
- Barnstable County Health and Environment
- International Fund for Animal Welfare

Stakeholder Participation

Stakeholders were engaged twice during the planning process – once during plan development and again just prior to submission of the draft plan to MEMA and FEMA.

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During plan development, stakeholders were invited to complete an online survey (to view the survey, see "Public Survey on Hazard Mitigation" in *Appendix* **1**). Stakeholder input from the survey resulted in the following:

- Provided data on whether or not specific hazards were significant to the town (See Table 2.1)
- Identified problem areas in town and specific projects that they wanted to see implemented (i.e. creation of an evacuation plan) and those actions were incorporated into the Mitigation Actions of the Hazard Plan

Prior to plan submission, the Planning Team distributed a draft of the 2016 Wellfleet Hazard Plan to the stakeholder group.

With Neighboring Communities

Neighboring communities were given the opportunity to participate in the planning process during two meetings – at the Barnstable County Regional Emergency Planning Committee monthly meeting and at the meeting of the Department of Public Works Task Force.

Barnstable County Regional Emergency Planning Committee (BCREPC)

The Planning Team gathered input from Towns across Cape Cod during the March 2, 2016 meeting of the Barnstable County Regional Emergency Planning Committee. During the meeting, Cally Harper, Planner at the Cape Cod Commission, informed the committee that several towns on Cape Cod, including Wellfleet, are updating their Hazard Plans and asked committee members to comment on the history and impact of specific hazards on Cape Cod and their level of concern for future hazard events. The presentation and survey results are located in the "BCREPC Presentation" and "BCREPC survey results" section in *Appendix 1*.

The process for incorporating input from the BCREPC meeting into the hazard plan was as follows:

- 1. The Police Chief and Planner from the Cape Cod Commission reviewed the impact and probability ranking and the comments from the BCREPC meeting
- 2. Those rankings and comments were incorporated into the plan and used to determine whether or not a hazard is significant to the town (*see Column 3, Table 2.2*).

DPW Task Force

Since natural hazard events do not abide by town lines, the Planning Team decided to reach out to towns across the Outer Cape subregion - Truro, Wellfleet and Eastham - to discuss regional infrastructure vulnerabilities and emergency preparedness efforts. On September 11, 2015, Department of Public Works (DPW) Directors from Wellfleet, Truro, Wellfleet and Eastham met to discuss transportation assets in the Outer Cape region that were vulnerable to storm surge, coastal erosion and sea level rise. This meeting was part of an ongoing project funded by Federal Highway Administration and Massachusetts Department of Transportation to assess the vulnerability of transportation assets in Barnstable County. The presentation given at this group meeting is located in the "DPW Task Force" section of Appendix 1.

DPW Directors identified culverts, portions of roads and a rotary as vulnerable to sea level rise, storm surge and coastal erosion. The process for incorporating this data into the hazard plan was as follows:

- the Planning Team reviewed this list of vulnerabilities during their discussion of evacuation routes for Wellfleet residents
- this list of vulnerabilities was used to develop mitigation actions related to evacuation routes

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Continuing Outreach Efforts During Plan Maintenance

Once the 2016 Wellfleet Hazard Plan is approved by MEMA and FEMA, it will be forwarded to the Wellfleet Board of Selectmen for adoption. Once adopted, the plan enters into the "Maintenance Period" and will be active for five years. During this maintenance period, FEMA requires the Planning Team to continue engaging with the public.

The following is a list of engagement activities that the Planning Team will complete during this five-year maintenance period:

- Online surveys to gather data on whether or not Wellfleet residents are prepared for nor'easters, hurricanes and severe winter weather. This survey was posted on the Town website and on the Police Department's Facebook page.
- Presentations to school and community groups about the science of hazards and/or how to prepare for specific weather events.

Incorporation with Other Town Plans and Report

Technical Information Used in the Plan

The 2016 Wellfleet Hazard Plan was drafted using existing plans, studies, reports and technical information from local, county, state and federal agencies. Technical data used to formulate the Hazard Profile is cited under each Hazard Profile and is not explicitly cited in the list below.

Below is a list of the resources from Federal, State and Local agencies that were used and incorporated into the 2016 Wellfleet Hazard Plan:

Technical Information from Federal Agencies:

- Local Mitigation Planning Handbook (2013) prepared by FEMA
- How-To Guide: Getting Started Building Support for Mitigation Planning (FEMA 386-1, 2002) prepared by FEMA
- How-To Guide: Understanding Your Risks Identifying Hazards and Estimating Losses (FEMA 386-2, 2001) prepared by FEMA
- How-To Guide: Developing the Mitigation Plan (FEMA 386-3, 2003) prepared by FEMA

Incorporation with Other Town Plans and Report

- How-To Guide: Bringing the Plan to Life Implementing the Hazard Mitigation Plan (FEMA 386-1, 2002) prepared by FEMA
- Mitigation Ideas: A Resource for Reducing Risk to Natural Hazards (2013) prepared by FEMA
- Hazard Mitigation Assistance Guidance (2015) prepared by FEMA
- National Flood Insurance Program Community Rating System Coordinator's Manual (FIA-15/2013 prepared by FEMA
- National Flood Insurance Program Floodplain Management Requirements: Study Guide and Desk Reference for Local Officials (FEMA 480, February 2005) prepared by FEMA
- Risk Management Series Design Guide for Improving Critical Facility Safety from Flooding and High Winds (FEMA 543, January 2007) prepared by FEMA
- Mitigation Assessment Team Report Hurricane Ike in Texas and Louisiana
 Building Performance Observations, Recommendations, and Technical Guidance (FEMA P-757, April 2009) prepared by FEMA
- Recommended Residential Construction for Coastal Areas: Building Strong and Safe Foundations (FEMA P-550, 2nd Edition, December 2009) prepared by FEMA

- Wind Retrofit Guide for Residential Buildings (FEMA P-804, December 2010) prepared by FEMA
- Home Builder's Guide to Coastal Construction Technical Fact Sheets Series (FEMA P-499, December 2010) prepared by FEMA
- Coastal Construction Manual: Principles and Practices of Planning, Siting, Designing, Constructing, and Maintaining Residential Buildings in Coastal Areas Volume I and II (4th edition, FEMA P-55, August 2011) prepared by FEMA
- Highways in the Coastal Environment: Assessing Extreme Events (2014) prepared by the U.S. Department of Transportation and the Federal Highway Administration
- National Climate Assessment (2014)
- Technical Information from State Agencies:
 - Massachusetts State Hazard Mitigation Plan (2013) prepared by Tetra Tech on behalf of the Massachusetts Emergency Management Agency and the Department of Conservation and Recreation
 - Massachusetts Erosion and Sediment Control Guidelines for Urban and Suburban Areas: A Guide for Planners, Designers, and Municipal Officials (2003) prepared by Franklin, Hampden, Hampshire Conservation Districts

Incorporation with Other Town Plans and Report

- Massachusetts Climate Change Adaptation Report (2011) prepared by Executive Office of Energy and Environmental Affairs and the Adaptation Advisory Committee
- Sea Level Rise: Understanding and Applying Trends and Future Scenarios for Analysis and Planning (2013) prepared by the Massachusetts Office of Coastal Zone Management
- Massachusetts Coastal Erosion Commission Report (draft released in 2015) prepared by Coastal Erosion Commission
- Commonwealth of Massachusetts All Hazards Disaster Debris Management Plan (2010) prepared by the Massachusetts Emergency Management Agency
- Massachusetts Homeowner's Handbook to Prepare for Coastal Hazards (2014) prepared by Barnstable County, Woods Hole Sea Grant and MIT Sea Grant
- Technical Information from County Agencies:
 - Barnstable County Multi-Hazard Mitigation Plan (2010) prepared by the Cape Cod Commission
 - Barnstable County Wildfire Preparedness
 Plan (2012) prepared by Barnstable County and the Cape Cod Cooperative Extension

- Technical Information from Wellfleet:
 - Wellfleet Local Comprehensive Plan (2008) prepared by the town of Wellfleet
 - Town of Wellfleet Zoning Bylaws
 - Wellfleet Harbor Management Plan (2006)
 - Town of Wellfleet Open Space and Recreation Plan (2005)

How Technical Information was incorporated

The technical information listed above was incorporated into the 2016 Wellfleet Hazard Plan in the following

into the 2016 Wellfleet Hazard Plan in the following ways:

- Federal documents, especially all FEMA documents, were used to:
 - guide the activities of the planning process
 - provide technical guidance on successful mitigation practices in coastal communities
 - help the Planning Team develop mitigation actions
 - provide current data on climate change and adaptation strategies

Incorporation with Other Town Plans and Report

- State and County documents were used to:
 - provide current data on hazard events affecting Massachusetts and Barnstable County especially climate change, sea level rise and coastal erosion
 - guide the Planning Team on current state mitigation actions and plans; these documents were used as reference for the Planning Team
- Wellfleet specific documents were used to:
 - ensure that mitigation actions in the 2016 were consistent with current activities and plans already in place in Wellfleet
 - provide technical data for the hazard profiles, risk assessment and mitigation actions

Integrating the Hazard Plan into other Town Plans

The Mitigation Goals and Objectives identified in the 2016 Wellfleet Hazard Mitigation Plan will be incorporated into the objectives and policies of the Wellfleet Local Comprehensive Plan (LCP).

Wellfleet Local Comprehensive Plan: The update process for the LCP is in currently in process. The Wellfleet LCP describes goals, policies and actions on land use, growth management, natural resources, open space and recreation, historic preservation and community character, economic development, affordable housing, and community facilities and services. Mitigation Goals, Objectives and Actions will be incorporated in the Natural Resources and Open Space and Recreation sections of the LCP. Below are a few examples of Mitigation Goals that will be integrated in the update of the Wellfleet LCP:

- Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters.
- Mitigate repetitive damage caused by natural hazard events.
- Ensure that mitigation measures are sensitive to the natural features, historic resources, and community character of Wellfleet.

New FEMA guidance requires that the 2016 Wellfleet Hazard Mitigation Plan Update describe how the plan was integrated with other plans over the last five years. Because this is a new requirement, Wellfleet does not have a process in place to collect such information; therefore, this updated plan did not incorporate the previous mitigation plan into other planning mechanisms. Going forward, Wellfleet will keep a running list of the new and updated town plans on its website and the Town Planner will be responsible for ensuring that town planning efforts are consistent with the 2016 Wellfleet Hazard Mitigation Plan. A1e

Contents of Chapter 1 Appendix

Contents in the Chapter 1 Appendix include:

- Public Survey on Hazard Mitigation
- Survey Documentation
- Results of Public Survey on Hazard Mitigation
- BCREPC Presentation
- BCREPC Survey Results
- DPW Task Force

Introduction

Natural Hazards

Wellfleet is vulnerable to a wide range of natural hazards that threaten life and property. Current FEMA regulations and guidance under the Disaster Mitigation Act of 2000 require, at a minimum, an evaluation of a full range of natural hazards identified in the most recent Massachusetts State Hazard Plan. An evaluation of human-caused hazards (i.e. technological hazards, terrorism, etc.) is encouraged but not required for plan approval. Wellfleet has included an assessment of natural hazards only in the 2016 Wellfleet Hazard Plan. **Chapter 2 provides a detailed description of the natural hazards that could impact Wellfleet in the future or have impacted Wellfleet in the past.**

Hazard Identification

State Hazards

The 2013 Massachusetts State Hazard Plan identifies 11 natural hazards that could have an impact or have a history of impacting communities in the Commonwealth of Massachusetts. These hazards are listed below:

- Coastal Erosion
- Dam Failure
- Earthquake
- Fire (urban and wildland)
- Flood
- Hurricane and Tropical Storms
- Landslide
- Nor'easters
- Severe Weather (includes high winds, thunderstorms, extreme temperatures, tornadoes and drought)
- Severe Winter Weather (includes snow, blizzards and ice storms)
- Tsunami

Selection of Hazards that affect Wellfleet

As suggested under FEMA planning guidance, the Planning Team reviewed the full range of natural hazards identified in the 2013 Massachusetts State Hazard Plan and identified natural hazards that could impact Wellfleet in the future or that have impacted Wellfleet in the past (*Table 2.1*). This determination was made using local expertise from Planning Team members, input from the Barnstable County Regional Emergency Planning Committee, data from the 2013 Massachusetts State Hazard Plan and other resources. All resources are referenced in the text of each hazard profile.

Hazard Identification

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Table 2.1 | List of relevant natural hazards for Wellfleet

Type of Natural Hazard	According to weather data, is there a history of this hazard happening in Wellfleet?	What resources were used to make that determination?	According to the Planning Team, could this hazard happen in Wellfleet?	Why was this determination made?
Coastal Erosion and Shoreline Change	Yes	 2013 Massachusetts Hazard Mitigation Plan 2015 Coastal Erosion Commission Draft Report Massachusetts Coastal Zone Management Storm Coasts application Local knowledge from Town Staff 	Yes	There is a history of erosion and shoreline change in Wellfleet
Dam (Culvert) Failure	No	 2013 Massachusetts Hazard Mitigation Plan Local knowledge from Town Staff 	Yes	There are aging culverts in Wellfleet therefore increasing the probability of failure
Earthquake	No	 2013 Massachusetts Hazard Mitigation Plan Local knowledge from Town Staff 	Yes	There is a no history of earthquakes in Wellfleet but there is a history of earthquakes in Massachusetts
Fire (Urban and Wildland)	Yes	 2013 Massachusetts Hazard Mitigation Plan Local knowledge from Town Staff Barnstable County Wildfire Preparedness Plan 	Yes	Fire-adapted vegetation puts the town at risk for wildfire and there is a history of urban fires in Wellfleet.
Flood	Yes	 2013 Massachusetts Hazard Mitigation Plan FEMA 480 Local knowledge from Town Staff Newspaper articles 	Yes	There is a history of flooding in Wellfleet
Hurricane and Tropical Storms	Yes	 2013 Massachusetts Hazard Mitigation Plan National Hurricane Center Local knowledge from Town Staff 	Yes	There is a history of hurricanes and tropical storms in Wellfleet
Landslide	No	 2013 Massachusetts Hazard Mitigation Plan Local knowledge from Town Staff 	Yes	Loose soils and likelihood of flooding pose a risk for landslides

Hazard Identification

Type of Natural Hazard	According to weather data, is there a history of this hazard happening in Wellfleet?	What resources were used to make that determination?	According to the Planning Team, could this hazard happen in Wellfleet?	Why was this determination made?
Nor'easters	Yes	 2013 Massachusetts Hazard Mitigation Plan Local knowledge from Town Staff 	Yes	There is a strong history of nor'easters in Wellfleet
High Winds	Yes	 2013 Massachusetts Hazard Mitigation Plan Local knowledge from Town Staff 	Yes	There is a history of high winds in Wellfleet
Thunderstorms	Yes	2013 Massachusetts Hazard Mitigation PlanLocal knowledge from Town Staff	Yes	There is a history of thunderstorms in Wellfleet
Extreme Temperatures	Yes	2013 Massachusetts Hazard Mitigation PlanLocal knowledge from Town Staff	Yes	There is a history of extreme cold and hot temperatures in Wellfleet
Tornadoes	No	 2013 Massachusetts Hazard Mitigation Plan Local knowledge from Town Staff 	Yes	There is no history of tornadoes in Wellfleet, but there have been tornado warnings in Barnstable County
Drought	Yes	2013 Massachusetts Hazard Mitigation PlanLocal knowledge from Town Staff	Yes	There is a history of drought in Barnstable County
Severe Winter Weather	Yes	2013 Massachusetts Hazard Mitigation PlanLocal knowledge from Town Staff	Yes	There is a history of severe winter weather in Wellfleet
Tsunami	No	 2013 Massachusetts Hazard Mitigation Plan Local knowledge from Town Staff 	Unknown	The probability of a damaging tsunami impacting Massachusetts is unknown
Sea Level Rise	Yes	 2013 Massachusetts Hazard Mitigation Plan Local knowledge from Town Staff Cape Cod Commission Sea Level Rise Viewer 	Yes	There is a history of sea level rise in Wellfleet

Coastal Erosion and Shoreline Change

Overview

Coastal shorelines — especially beaches, dunes and banks — change constantly in response to wind, waves, tides and other factors including seasonal variation, sea level rise and human alterations to the shoreline system.¹ Every day, wind, waves and currents move sand, pebbles and other materials along the shore or out to sea. This dynamic and continuous process of erosion, transport and accretion shape the coastal shoreline. Shorelines change seasonally, tending to accrete gradually during the summer months when sediments are deposited by relatively low energy waves and erode dramatically during the winter when sediments are moved offshore by high energy storm waves, such as those generated by nor'easters.

Hazard Location

Through the Shoreline Change Project at the Massachusetts Office of Coastal Zone Management (CZM), the ocean-facing shorelines of Massachusetts were delineated and statistically analyzed to

demonstrate trends from the mid-1800s to 2009. An update of the Shoreline Change Project was completed in 2001 using 1994 National Oceanic and Atmospheric Administration (NOAA) aerial photographs of the Massachusetts shoreline. CZM established an agreement with the U.S. Geological Survey (USGS), the Woods Hole Oceanographic Institution Sea Grant Program, and Cape Cod Cooperative Extension to produce the 1994 shoreline and calculate shoreline change rates. CZM then incorporated the shorelines and shoreperpendicular transects with shoreline change rates into MORIS, the Massachusetts Ocean Resource Information System, to provide better access to the shoreline change data and encourage the public to browse the data using this online mapping tool. To launch the MORIS tool, use the following link: <u>http://www.mass.gov/eea/agencies/</u> czm/program-areas/mapping-and-data-management/ moris/

Using the data from the Shoreline Change Project, the Planning Team concluded that the entire coastline of the planning area is vulnerable to shoreline change. *Figure 2.1* is a series of three maps of the planning area showing how the shoreline has changed from the mid-1800s to 2009.

¹ Report of the Massachusetts Coastal Erosion Commission, December 2015

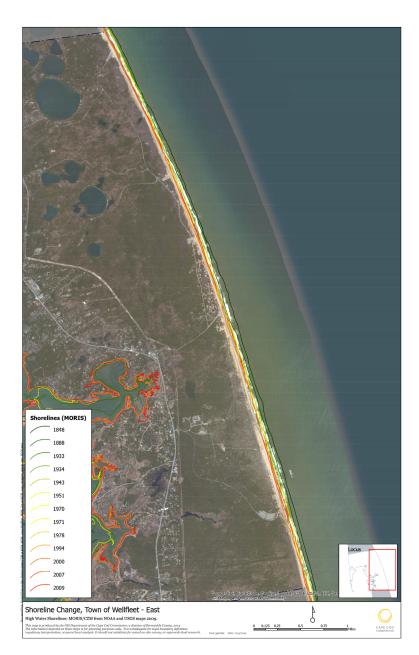


Figure 2.1a | Historic shoreline change along the coast of Wellfleet. Map was created using data from the Massachusetts Ocean Resource Information System

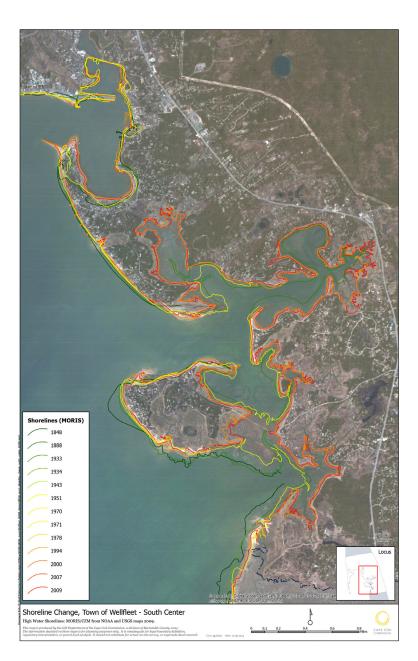


Figure 2.1b | Historic shoreline change along the coast of Wellfleet. Map was created using data from the Massachusetts Ocean Resource Information System



Figure 2.1c | Historic shoreline change along the coast of Wellfleet. Map was created using data from the Massachusetts Ocean Resource Information System

B1c

Previous Occurrences and Extent

Coastal erosion is measured as the horizontal displacement of a shoreline over a specific period of time, measured in units of feet or meters per year.² Shoreline change can be monitored over short-term and long-term time scales. Monitoring shoreline change on a relatively short period of record does not always reflect actual conditions and can misrepresent long-term erosion rates. However, long-term patterns of coastal erosion are difficult to detect because of substantial, rapid changes in coastlines over days or weeks from storms and natural tidal processes.

The Coastal Erosion Commission's 2015 Report¹ states the average shoreline change rates for Wellfleet, where positive values indicate accretion and negative values indicate erosion, is the following:

Entire Town:

- Short-Term Rate: -2.3 ± 3.2 ft/year
- Long-Term Rate: -1.6 ± 1.8 ft/year
- Cape Cod Bay Shoreline:
 - Short-Term Rate: -2.0 ± 3.6 ft/year
 - Long-Term Rate: -1.2 ± 2.0 ft/year

Atlantic Ocean Shoreline:

- Short-Term Rate: -3.1 ± 1.7 ft/year
- Long-Term Rate: -2.8 ± 0.3 ft/year

It is important to note that this data represents averages for shoreline change throughout Wellfleet, and that within the town there might be areas with greater or lesser erosion and accretion rates.

Impact

While erosion is a natural process, it causes damage to coastal property and related infrastructure – particularly when development is sited close to the shoreline in unstable or low-lying areas. Below is a list of possible damages that could result from shoreline change¹:

- People: public safety is jeopardized when buildings collapse or water supplies are contaminated; erosion can cause roadways to collapse which would reduce the response time of emergency vehicles
- Infrastructure: erosion can expose septic systems and sewer pipes risking contamination of shellfish beds and other resources; accreting sand can block storm water pipes, causing urban drainage issues in town
- Buildings: erosion reduces the embedment of foundations in the soil, causing shallow foundations to collapse and making buildings on foundations more susceptible to settlement, lateral movement or

² Massachusetts State Hazard Plan, Coastal Erosion and Shoreline Change, 2013

overturning; once a building moves or is overturned, construction materials and other debris can be swept out to sea; seawalls and other hard structures open downdrift property owners to similar or greater losses

- Economy: if businesses are affected by coastal erosion, there could be loss of business function; damage to inventory; relocation costs; wage loss
- Natural Systems: where engineered structures are used to stabilize shorelines, the natural process of erosion is altered, changing the amount of sediment available and erosion rates at adjacent areas; the town's natural ecosystem attractions — beaches, dunes, barrier beaches, salt marshes and estuaries — would also be threatened and could slowly disappear as sand sources that supply and sustain them are eliminated; under conditions of reduced sediment supply, the ability of coastal landforms to provide storm damage and flooding protection would be diminished, increasing the vulnerability of infrastructure and development.
- Transportation: roadways and parking lots can become damaged due to shoreline recession.

Probability

The Planning Team determined that it is **HIGH LIKELY** that a shoreline change will impact the planning area. High probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

Data from the Shoreline Change Project, local knowledge and the Report of the Massachusetts Coastal Erosion Commission were used to make this probability determination.

(Dam) Culvert Failure

Overview

A dam is an artificial barrier that has the ability to impound water, wastewater or any liquid-borne material for the purpose of storage or control of water.¹³ Dam failure is a catastrophic type of failure characterized by a sudden, rapid and uncontrolled release of impounded water.¹³

There are no dams in Wellfleet, but there are several culverts and one dike in Wellfleet that could act like dams during flooding events. Therefore the Planning

Team decided to profile culvert failure in the Wellfleet Hazard Plan. The text below focuses on the definition of culverts and how they fail.

A culvert is a structural opening under a roadway that allows water to pass from one side of a roadway to the other.^{3,4}

Water flowing under the road typically comes from two sources – streams and road runoff – and these water resources require different types of culverts⁵:

- stream crossing culvert is located where the roadway crosses over a stream channel and the culvert allows water to pass downstream
- runoff management culvert is a strategically placed culvert to manage roadway runoff along, under and away from the roadway.
 Typically, these culverts are used to transport upland runoff that accumulated in ditches to the lower side of the roadway for disposal.

Culverts are typically made of concrete, steel or aluminum and can have various cross-sectional shapes (i.e. oval, circular, arched or rectangular).⁴ The size of the culvert opening is calculated using location-specific data on the amount of precipitation, snow accumulation and the probability of hurricanes impacting the area. The primary function of a culvert is to prevent flooding during normal and extreme weather conditions and provide proper road and highway drainage.

Culverts can fail and when failure occurs, it can be catastrophic. There are several reasons why culverts fail, including but not limited to⁵:

- buildup of flood waters on the upstream side of the culvert that exceed the capacity of the culvert. (video of a culvert failure in Maine, see: <u>https://</u> www.youtube.com/watch?v=NTbhyHNA1Vc)
- the pipe inside the culvert becomes occluded because of debris or improper maintenance
- the pipe inside the culvert loses its structural integrity and begins to cave in
- culvert and road are washed out during a heavy rain event or from snowmelt runoff
- the soil/material around the culvert pipe begins to move. Without support from such material, the culvert will buckle or sag and the culvert will collapse.

³ Massachusetts Highway Department: Project Development and Design Guide 2006

⁴ http://water.epa.gov/polwaste/nps/urban/upload/2003_07_24_NPS_ unpavedroads_ch3.pdf

⁵ Failing culverts: Structural problems and economic considerations, Tenbusch, Inc, June 2013, <u>www.tenbusch.com/underground_equipment/files/</u> <u>FailingCulvertsStructuralAndEconomicConsiderations.pdf</u>

B1c

Hazard Location

There are eight culverts and one dike located in Wellfleet (locations shown in *Figure 2.2*).

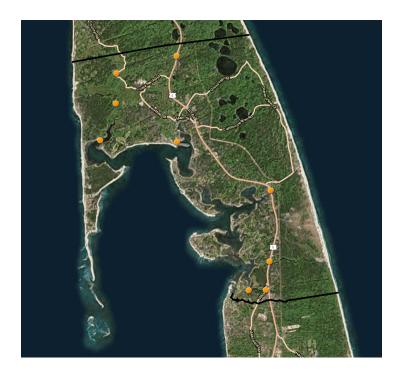


Figure 2.2 Map of Wellfleet showing the locations of culverts and one dike.

Previous Occurrences and Extent

There is no record of culvert failure in Wellfleet. Since Wellfleet has not experienced culvert failure, the following description of the extent of culvert failure is taken from events that occurred in the state of Vermont during Tropical Storm Irene.⁶ In August of 2011, Tropical Storm Irene brought heavy precipitation to New England and eastern New York. During Irene, the state of Vermont incurred damages to state and local infrastructure:

- over 200 state road segments and 200 state-owned bridges were damaged
- 2,000 local road segments, 277 locallyowned bridges and nearly 1,000 locallyowned culverts were damaged

The extent of the culvert and bridge damage in Vermont was:

- large river and stream bank failures delivered a tremendous amount of woody debris downstream and plugged bridges, causing streams to overtop the bridge and wash out the bridge approach
- culverts became plugged with debris and redirected a large volume of water over areas of towns. In

B1c, B2a,c

⁶ Gillespie et al., 2014, Flood effects on road-stream crossing infrastructure: economic and ecological benefits of stream simulation designs, Fisheries, volume 39 (2), page 62 - 76

Rochester, NH water was redirected onto cemetery grounds – unearthing caskets and scattering human remains throughout the downtown area

Impact

Below is a list of additional possible impacts from culvert failure:

- People: community isolation from impassable roads, often leaving residents without power and water
- Infrastructure: power outages from disruption of underground utilities; no water due to disruption of pipes near the failed culvert; the high cost of relief and recovery may adversely affect investment in infrastructure or other development activities
- **Economy:** impacted traffic flow and impassable roads may prevent people from returning to work and tourists from visiting the area; expensive infrastructure repairs, residents will bear the extra cost of circumventing damaged roads
- Natural Systems: bank erosion, debris in natural systems
- Transportation: impaired traffic flow and impassable roads

Probability

The Planning Team determined that it is **POSSIBLE** that a culvert failure will impact the planning area. This determination was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

Culvert age was used to make this probability determination.

Earthquake

Overview

An earthquake is movement or trembling of the ground produced by a sudden displacement of rock in the Earth's crust. Scientists have formulated several theories

to explain the causes of earthquakes but the theory of plate tectonics is commonly used to explain much of the earthquake activity in the world.⁷

The theory of plate tectonics postulates that, at one point, the earth was covered by a single crust, or plate, with no oceans. Over time, this plate started to split and drift into separate plates of land or ocean crusts. Now the earth's surface looks much like a spherical jigsaw puzzle; all the plates fit together. The plates over the earth are in constant slow motion. They generally move in one of three ways—they collide, spread or slide. Any one of these plate movements can cause an earthquake. Maps of earthquake activity throughout the world show that earthquakes most frequently occur at the boundaries of plates.

Plate movement or other forces create tremendous stress on rocks that make up the earth's outer shell. When rock is strained beyond its limit, it will fracture, and the rock mass on either side will move. This fracture is called a fault. Not all faults will cause earthquakes, but if there is a sudden rupture, energy is released that creates the motions associated with an earthquake. Once the sudden rupture occurs, the earth begins to shake. This shaking is caused by a series of waves known as seismic waves moving from the center of the earthquake outward to surrounding areas. Two scales are frequently used to measure earthquakes:

- THE MODIFIED MERCALLI INTENSITY SCALE measures the intensity or impact of an earthquake on people and the built environment. It measures the impact of an earthquake by sending out trained observers to look at the damage done to the built environment and the earth (landslides, etc.) and at the reaction of people to the event (*Table 2.2*).
- THE RICHTER SCALE measures the maximum recorded amplitude of a seismic wave. This measurement quantifies the ground motion and the energy released at the source of an earthquake, which is referred to as its magnitude.
 - Richter Magnitude of 3.5 -5.4: often felt but rarely causes damage
 - Richter Magnitude of 5.5 6.0: slight damage to well-designed buildings, major damage to poorly constructed buildings
 - Richter Magnitude of 6.1 6.9: destructive
 - Richter Magnitude of 7.0 7.9 : major earthquake, causes serious damage over large areas
 - Richter Magnitude of 8.0 or higher: named Great Earthquakes, cause serious damage over extremely large areas

⁷ Earthquake Causes and Characteristics, FEMA Emergency Management Institute Training Guide, <u>https://training.fema.gov/emiweb/is/is8a/is8a-unit3.pdf</u>

Level	Description
I	Not felt except by a very few under especially favorable circumstances.
Ш	Felt only by a few persons at rest, especially on upper floors of buildings. Delicately suspended objects may swing.
111	Felt quite noticeably indoors, especially on upper of buildings, but many people do not recognize it as an earthquake. Standing motor cars may rock slightly. Vibration like passing of truck. Duration estimated.
IV	During the day felt indoors by many, outdoors by few. At night some awakened. Dishes, windows, doors disturbed; walls make cracking sound. Sensation like heavy truck striking building. Standing motor cars rocked noticeably.
V	Felt by nearly everyone, many awakened. Some dishes, windows, etc., broken; a few instances of cracked plaster; unstable objects overturned. Disturbances of trees, poles, and other tall objects sometimes noticed. Pendulum clocks may stop.
VI	Felt by all, many frightened and run indoors. Some heavy furniture moved; a few instances of fallen plaster or damaged chimneys. Damage slight.
VII	Everybody runs outdoors. Damage negligible in buildings of good design and construction; slight to moderate in well-built ordinary structures; considerable in poorly built or badly designed structures; some chimneys broken. Noticed by persons driving motor cars.
VIII	Damage slight in specially designed structures; considerable in ordinary substantial buildings, with partial collapse; great in poorly built structures. Panel walls thrown out of frame structures. Fall of chimneys, factory stacks, columns, monuments, walls. Heavy furniture overturned. Sand and mud ejected in small amounts. Changes in well water. Persons driving motor cars disturbed.
IX	Damage considerable in specially designed structures; well-designed frame structures thrown out of plumb; great in substantial buildings, with partial collapse. Buildings shifted off foundations. Ground cracked conspicuously. Underground pipes broken.
Х	Some well-built wooden structures destroyed; most masonry and frame structures destroyed with foundations; ground badly cracked. Rail bent. Landslides considerable from river banks and steep slopes. Shifted sand and mud. Water splashed (slopped) over banks.
XI	Few, if any, (masonry) structures remain standing. Bridges destroyed. Broad fissures in ground. Underground pipelines completely out of service. Earth slumps and land slips in soft ground. Rails bent greatly.
XII	Damage total. Practically all works of construction are damaged greatly or destroyed. Waves seen of ground surface. Lines of sight and level are distorted. Objects are thrown into the air.

Table 2.2 | Modified Mercalli Scale, from Earthquake Causes and Characteristics, Chapter 3 of Emergency Management Institute Training Guide

Both the Modified Mercalli Intensity Scale and Richter Scale are used to describe earthquakes because they utilize different data sets; the Richter Scale describes an earthquake's magnitude while the Modified Mercalli Intensity Scale describes the earthquake's impact on people and structures.

Hazard Location

The greatest earthquake threat in the United States is along tectonic plate boundaries and seismic fault lines in the central and western states. The eastern United States does experience earthquakes, but they are less frequent and less intense than the ones in the central and western U.S. *Figure 2.3* shows relative seismic risk for the United States.

Previous Occurrences and Extent

Between 1627 and 2008, there were 366 earthquakes recorded in Massachusetts.¹³ Generally, most earthquakes that occur in the Northeast region of the United States tend to be small in magnitude and cause little damage, however; 104 earthquakes between 1924 and 2012 have measured at a magnitude of 4.5 or greater on the Richter scale. Due to the geologic composition and rock structure in the Northeast seismic shaking for many of these larger earthquakes were felt throughout all of New England. Below is a list of earthquakes that affected eastern Massachusetts¹³:

- August 8, 1847: no data available on extent of hazard
- November 27, 1852: no data available on extent of hazard
- December 10, 1854: no data available on extent of hazard
- September 21, 1876: no data available on extent of hazard
- May 12, 1880: no data available on extent of hazard
- January 21, 1903: no data available on extent of hazard
- April 24, 1903: no data available on extent of hazard
- October 15, 1907: no data available on extent of hazard
- January 7, 1925: earthquake occurred off of Cape Ann and the reported felt area extended from Providence, RI to Kennebunk, ME
- April 24, 1925: no data available on extent of hazard
- January 28, 1940: no data available on extent of hazard

- October 16, 1963: Intensity VI, caused plaster to fall in a house, a wall cracked, stones fell from a building foundation, dishes were broken, windows cracked
- October 30, 1963: no data available on extent of hazard
- October 24, 1965: slight damage to homes on Nantucket, house timbers creaked, doors, windows and dishes rattled
- December 30, 2012: Magnitude 1.2 earthquake about 7 miles south of Gardner, MA. No extent data available.
- April 2012: a collection of 12 or more earthquakes occurred off of the New England coast about 250 miles east of Boston. The largest of these earthquakes measured a magnitude of 4.4 on the Richter Scale. This collection of earthquakes was of particular concern because of the major earthquake on the continental shelf further north in 1929 that produced a deadly and damaging tsunami in Nova Scotia

There have been no earthquake declared disasters for Massachusetts. No data is available on the history of earthquakes in Wellfleet.

Impact

Earthquakes can affect hundreds of thousands of square miles, cause damage to property, result in loss of life and

injury and disrupt the social and economic functioning of the affected area. Most property damage and earthquake related deaths are caused by the failure and collapse of structures during ground shaking. See *Figure 2.4* for a detailed list of possible damages from earthquakes.

Earthquakes can also cause large and sometimes disastrous landslides. Sand dunes, like the ones located in the National Seashore in Wellfleet, are vulnerable to slope failure during an earthquake. This process, called sand liquefaction, occurs when water-saturated sands, silts or gravelly soils are shaken so violently that the individual grains lose contact with one another and move freely, turning the ground into a liquid.¹³

Probability

Earthquakes cannot be predicted and may occur at any time of the day and any time of the year.¹³ The Planning Team determined that it is **POSSIBLE** that an earthquake will impact Wellfleet. Probabilities were defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

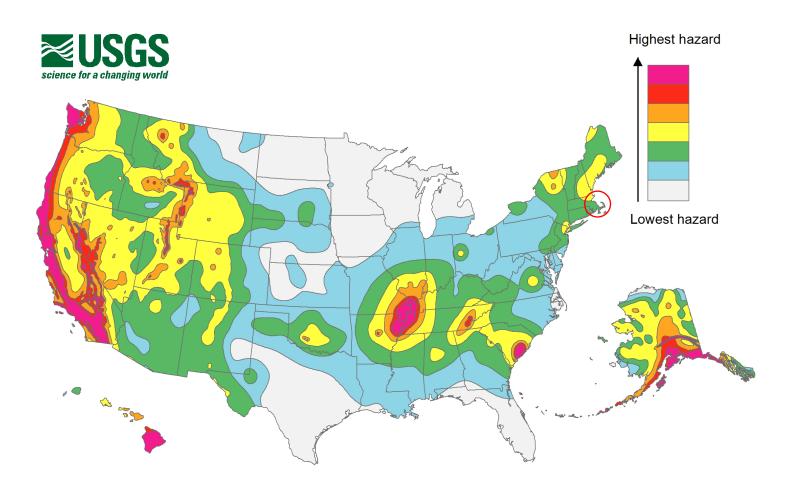


Figure 2.3 | 2014 Simplified earthquake hazard risk map for the United States. A circle was used to identify the planning area on the map.

The Planning Team used data collected from the 2013 Massachusetts State Hazard Plan and historical earthquake data in Massachusetts to make this probability determination.

Fire: Urban and Wildland

Overview

This portion of the Wellfleet Hazard Plan assesses two types of fire events: urban fires and wildfires.

Urban fires occur when buildings and structures catch fire and there is potential for the fire to spread to adjoining structures. Urban fires are more common in areas where single family homes, multi-family homes and businesses are clustered closely together, thereby increasing the possibility of rapid spread to nearby structures. Urban fires occur more frequently than wildfires and often result from everyday activities such as cooking, smoking and appliance malfunction.

Wildfires are defined as any non-structural fire that occurs in a vegetative wildland including grass, shrub, leaf litter or forested area.¹³ Wildfires often begin undetected and spread quickly when brush, trees and homes are ignited. In Massachusetts, wildfires are typically caused by lightning, human activity (i.e. smoking, unattended camp fires) or prescribed burns (intentional, controlled burns that are started under the supervision of experienced fire personnel)¹³. In 2012, the Cape Cod Cooperative Extension and many other regional partners developed the Barnstable County Wildfire Preparedness Plan. As stated in this document, Cape Cod is vulnerable to wildfires for several reasons:

- The region has a long history of wildfires. As a result, most of Cape Cod has fire-adapted ecosystems and therefore they are prone to burning. Also pitch pine barrens are the dominant vegetative community on Cape Cod. These ecosystems contain several highly flammable plant species that are adapted to survive or regenerate post fire.
- Many residents of Barnstable County live in the Wildland Urban Interface (WUI). This zone is defined as the line, area or zone where structures and other human development meet or intermingle with undeveloped wildland or vegetative fuel. Development in the WUI is dangerous because wildfires can move to surrounding developments and place homes and other buildings at risk for ignition.

Hazard Location

A team of fire professionals developed the Barnstable County Wildfire Preparedness Plan and conducted a town-wide risk assessment for wildfire in Wellfleet. This team identified three sites in Wellfleet that are at risk to wildland fires (*Figure 2.4*).

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Previous Occurrences and Extent

The following is a list of notable wildland fires that occurred in Barnstable County since 1887:

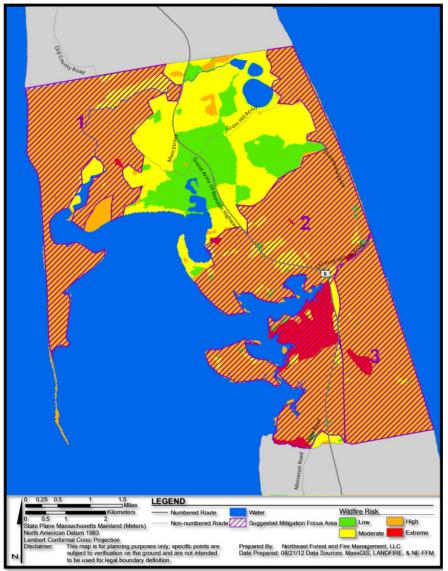
- 1887: A large forest fire burned over 25,000 acres from the Pocasset section of Bourne to Sandwich. This fire destroyed approximately 600 cords of stacked wood at the Sandwich Glass Company as well as several stands of oak and pine. The Sandwich Glass Company was forced to purchase and burn coal in its furnaces at a substantial financial cost. This, along with a labor union strike, ultimately contributed to the demise of the Sandwich Glass Company, one of the Cape's largest industrial businesses between 1825 and 1894. (www.capecodfd.com)
- May 30, 1923: A fire began in the woods of Pocasset village and burned through the day. It was under control by nightfall, only to flare up again and again for seven days. An area of approximately 25,000 acres, between Pocasset village, Sagamore, Sandwich, East Sandwich, and South Sandwich was left blackened. (www.capecodfd.com)
- April 19, 20, 21, 1927: 2,500 acres burned in Truro. (Barnstable Patriot, April 28, 1927)
- 1938: 5,000-acre wildfire kills three Sandwich firefighters on Route 130 (http://www.mashpeema.gov/Pages/MashpeeMA_ Fire/MashpeeWildlife.pdf)

- April 1946: Slash piles started by German prisoners of war at Camp Edwards blazed out of control and consumed 50,000 acres (http://www.mashpeema.gov/Pages/MashpeeMA_ Fire/MashpeeWildlife.pdf)
- June 1949: 75 acres or more of brush and woodland burned after a fire started at the Truro Town Dump. Firefighters from Truro, Wellfleet, Brewster and Orleans helped bring it under control. (Provincetown Banner, June 16, 1949)

Currently, wildland fires in Wellfleet are usually under an acre or two and easily contained by the Wellfleet Fire Department. For example, on July 2, 2004, fireworks exploded prematurely, destroying a truck and starting a brush fire but no one was injured and the fire was contained within a few hours.

Below is a list of the most recent, notable urban fires in Wellfleet:

June 12, 2016: fully involved structural fire on Lieutenant Island. Structure was accessible by a single lane road that becomes impassable at high tide. Mutual aid was provided. Estimated damage were in excess of \$350,000.



TOWN OF WELLFLEET WILDFIRE RISK MAP





Impact

Destruction caused by urban fires and wildfires depends on the following factors:

- size of the fire
- Iandscape
- amount of fuel (i.e. vegetation and structures) in the path of the fire
- direction and intensity of the wind
- response time of fire personnel
- number of firefighters able to respond to the fire
- access to the fire once it starts

Below is a list of possible damages from urban and wildland fires.

- People: death or injury to people and animals, smoke can cause health issues for people, even for those far away from the fire
- Infrastructure: gas,

power and communications may be disrupted, flying embers can set fire to buildings more than one mile away from the initial fire

- Buildings: structures can be damaged or destroyed, a large number of buildings can be burned
- Economy: indirect economic losses in reduced tourism; as communication and infrastructure systems are damaged and disrupted, economic

activities come to a standstill, often resulting in dislocation and dysfunction of normal business activities; when roadways are disrupted, it impacts the customer base for small businesses and leads to slow recovery times for these businesses; the high cost of relief and recovery may adversely affect investment in infrastructure or other development activities

- Natural Systems: extensive acreage can be burned, damaging watersheds and critical natural areas, flash flooding and landslides can result from fire damage to the surrounding landscape; wildfires strip slopes of vegetation exposing them to greater runoff and erosion; this will weaken soils and cause failure on slopes, wildfires can affect the land for many years, including causing changes to the soil and therefore increasing the risk of future flooding, contamination of reservoirs, change the permeability of the ground. When fires burn hot and for long periods of time, the soil will bake and become impermeable. When this happens, runoff and the risk of flooding increases
- Transportation: transportation may be temporarily disrupted

Probability

The Planning Team determined that it is **LIKELY** that an urban fire will impact Wellfleet and **LIKELY** that a wildfire will impact the planning area. Probabilities were defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used data collected from the 2013 Massachusetts State Hazard Plan, the 2012 Barnstable County Wildfire Preparedness Plan and local knowledge of the town to make this probability determination.

Flood

Overview

There are several types of flood hazards that frequently impact Wellfleet:

- Flash flooding occurs when a severe storm like a nor'easter or tropical storm causes a large amount of rain in a short period of time.⁸
- Coastal flooding occurs when persistent high wind and changes in air pressure during a hurricane or nor'easter push water towards the shore. This action causes storm surge which raises the level of the water by several feet. Waves can be highly destructive as they move inland, battering structures in its path (*Figure 2.9*). The magnitude of a flood varies with the tides; storm surge that occurs during high tide will flood larger areas than if the same surge occurred at low tide.?
- Urban drainage occurs in flat areas where runoff or rain collects and cannot drain out. Drainage systems are made up of ditches, storm sewers, retention ponds and other infrastructure that store runoff and carries it into a receiving stream, lake, or ocean. When most of these systems were built, they were designed to handle the amount of water expected during a 10-year storm event. Larger storms overload the system and result in back-ups. When this system is blocked, water forms temporary ponds. This water will remain in an area until it infiltrates into the soil, evaporates, the blockage is cleared or the water is actively pumped out.?

⁸ National Flood Insurance Program, Floodplain Management Requirements, FEMA 480

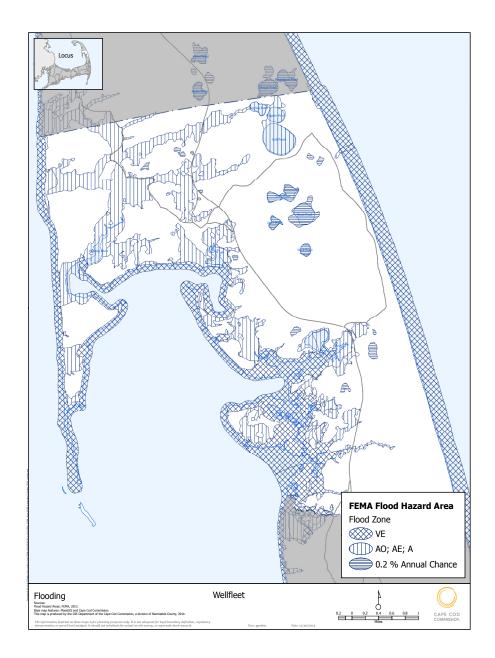


Figure 2.5 | FEMA flood hazard area map

Hazard Location

Flooding in Wellfleet is also the direct result coastal storms, nor'easters, heavy rains, tropical storms, and hurricanes. *Figure 2.5* shows the 2014 FEMA Flood Insurance Rate Map (FIRM) for Wellfleet. This map depicts areas of Wellfleet in V and A zones and the 2% annual flood areas.

Previous Occurrences and Extent

Below is a list of rain, flooding and coastal flooding events experienced in Wellfleet from 1950 - 2015. Data was collected from NOAA's National Climatic Data Center, The New York Times, and the Provincetown Advocate:

- March 1, 1943: Broken porches, bulged bulkheads, flooded cellars and damage estimated between 50-60k, debris from storm littered entire shorefront
- December 17, 1970: Rain closed schools, heavy rain and melting snow caused local flooding of roads and cellars, storm surge 3 ft above normal and eroded some coastal roads/beaches, utility failures from flooded cable
- June 22, 2009: An unusually strong coastal storm moved southeast of Nantucket, resulting in coastal flooding and strong winds across portions of coastal Massachusetts. Because of coastal erosion that began in 2007, the last 5 cottages of First Village (Chatham) on Nauset Beach, were lost in this storm.

Minor coastal flooding occurred in Wellfleet, where a car got stuck in water moving over Lieutenant Island Road.

- March 7, 2013: Minor coastal flooding occurred in Eastham, Wellfleet, Brewster, and Chatham.
- January 3, 2014: Moderate coastal flooding impacted portions of Cape Cod. In Sandwich, portions of several roads were flooded and impassable including Foster Road, Spring Hill Road, Dewey Avenue, River Street, and part of Route 6A near the Riverview School. Town Neck Beach and the boardwalk were also flooded. In Wellfleet, Summit Avenue and Old Wharf Road were impassable.

Impact

Below is a list of the possible impacts for a flooding event in Wellfleet:

People: people can be knocked down or washed off their feet while walking in floodwaters; injury and death for people who become trapped in their cars during a flood event; often people place themselves in harm's way by ignoring warning signs of water depth on roadways; people can be displaced from their homes because of post-flood safety and health hazards; mold, mildew and bacteria can cause health issues; flooding can cause drinking water to become contaminated.

- Infrastructure: flooding can leave large amount of debris and sediment on and around town infrastructure; floods can damage gas lines, utility poles, water infrastructure, wastewater treatment plants; cause sewage spills.
- Buildings: moving water can damage the walls of buildings; building foundations on the beach can be undermined by the velocity of floodwaters; floodwaters pick up anything that floats, including logs, lumber, propane tanks and vehicles – when this happens, these objects can act as battering rams and damage buildings; buildings can float off of their foundations if not anchored properly
- Economy: as communication and infrastructure systems are damaged and disrupted, economic activities come to a standstill, often resulting in dislocation and dysfunction of normal business activities; roadways disruptions affect the customer base and slow recovery times for small businesses; the high cost of relief and recovery may adversely affect investment in infrastructure or other development activities; there can be losses associated with decreased land value in floodplains
- Natural Systems: During flood events, storm water systems cannot handle the high water volume and oftentimes, untreated sewage can enter into the environment, floods can transfer sediment and debris into parks, beaches, estuaries, rivers, etc.

Transportation: floods can wash out bridges and culverts, debris in floodwaters can occlude culverts so much that the culvert acts like a dam; roadways can be washed away in a flood event; there can be major disruptions to transit, train or ferry services

Probability

The Planning Team determined that it is **HIGHLY LIKELY** flooding will impact the planning area. High probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used the history of hurricanes, tropical storms, nor'easters in Wellfleet to make this probability designation.

Hurricanes and Tropical Storms

Overview

A tropical cyclone is a rotating, organized system of clouds and thunderstorms that originates over tropical or subtropical waters.9 In the Atlantic Basin, the hurricane season "officially" runs from June 1 to November 30; peak activity is in early to mid-September.¹⁰

There are four types of tropical cyclones that can occur in the Atlantic Basin:

- **Tropical Depression:** a tropical cyclone with maximum sustained winds of 38 mph or less
- **Tropical Storm:** a tropical cyclone with maximum sustained winds of 39 to 73 mph
- Hurricane: a tropical cyclone with maximum sustained winds of 74 mph or higher
- Major Hurricane: a tropical cyclone with maximum sustained winds of 111 winds or higher, corresponding to a Category 3, 4, or 5 on the Saffir-Simpson Hurricane Wind Scale

There are two data sets used to classify tropical cyclones:

- **1. Saffir-Simpson Hurricane Wind Scale** is a 1 to 5 rating based on a hurricane's sustained wind speed¹¹. This scale estimates potential property damage (Table 2.3). Hurricanes reaching Category 3 and higher are considered major hurricanes because of their potential for significant loss of life and damage. Category 1 and 2 storms are still dangerous, however, and require preventative measures.
- 2. Amount and location of storm surge. Storm surge is simply water that is pushed toward the shore by the force of the winds swirling around the storm.¹² This advancing surge combines with the normal tides to create the hurricane storm tide, which can increase average water levels 15 feet (4.5 m) or more. In addition, wind-driven waves are superimposed on the storm tide. This rise in water level can cause severe flooding in coastal areas, particularly when the storm tide coincides with the normal high tides (Figure 2.6).

The US Army Corps of Engineers New England Division, in cooperation with FEMA, prepared Sea, Lake and Overland Surge from Hurricanes (SLOSH) inundation maps.¹³ SLOSH mapping represents potential flooding

⁹ National Hurricane Center Outreach and Education, http:// www.nhc.noaa.gov/climo/

¹⁰ National Hurricane Center Outreach and Education http:// www.srh.noaa.gov/jetstream/tropics/tc basins.htm

¹¹ http://www.nhc.noaa.gov/aboutsshws.php

¹² National Weather Service Jetstream – Online School for Weather, Tropical Weather, Tropical Hazards www.srh.noaa.gov/jetstream/tropics/tc hazards.htm

¹³ Massachusetts State Hazard Mitigation Plan, 2013

from worst-case combinations of hurricane direction, forward speed, landfall point, and high astronomical tide. It does not include riverine flooding caused by hurricane surge or inland freshwater flooding. The model, developed by the National Weather Service to forecast surges that occur from wind and pressure forces of hurricanes, considers only storm surge height and does not consider the effects of waves. The mapping was developed for New England coastal communities using the computer model, Long Island Sound bathymetry, and New England coastline topography. The resulting inundation areas are grouped into Category 1 and 2,

Category	Sustained Winds	Types of Damage Due to Hurricane Winds			
	74-95 mph	Very dangerous winds will produce some damage: Well-constructed frame homes could			
1	64-82 kt	have damage to roof, shingles, vinyl siding and gutters. Large branches of trees will snap and shallowly rooted trees may be toppled. Extensive damage to power lines and poles			
	119-153 km/h	likely will result in power outages that could last a few to several days.			
	96-110 mph	Extremely dangerous winds will cause extensive damage: Well-constructed frame hon			
2	83-95 kt	could sustain major roof and siding damage. Many shallowly rooted trees will be snapped uprooted and block numerous roads. Near-total power loss is expected with outages that			
	154-177 km/h	could last from several days to weeks.			
	111-129 mph	Devastating damage will occur: Well-built framed homes may incur major damage or			
3 (major)	96-112 kt	removal of roof decking and gable ends. Many trees will be snapped or uprooted, blocki numerous roads. Electricity and water will be unavailable for several days to weeks after storm passes.			
(178-208 km/h				
	130-156 mph	Catastrophic damage will occur: Well-built framed homes can sustain severe damage			
4	113-136 kt	with loss of most of the roof structure and/or some exterior walls. Most trees will be snapped or uprooted and power poles downed. Fallen trees and power poles will isolate			
(major)	209-251 km/h	residential areas. Power outages will last weeks to possibly months. Most of the area will b uninhabitable for weeks or months.			
		unimabilable for weeks of months.			
5	157 mph or higher	Catastrophic damage will occur: A high percentage of framed homes will be destroyed, with			
5 (major)	137 kt or higher	total roof failure and wall collapse. Fallen trees and power poles will isolate residential areas. Power outages will last for weeks to possibly months. Most of the area will be uninhabitable			
	252 km/h or higher	for weeks or months.			

 Table 2.3 | Saffir-Simpson Hurricane Wind Scale (National Hurricane Center)

Category 3, and Category 4. The hurricane category refers to the Saffir-Simpson Hurricane Intensity Scale. The Army Corps of Engineers considered the highest wind speed for each category, the highest surge level, combined with worst-case forward motion and developed a model to depict areas that would be inundated under those combined conditions.

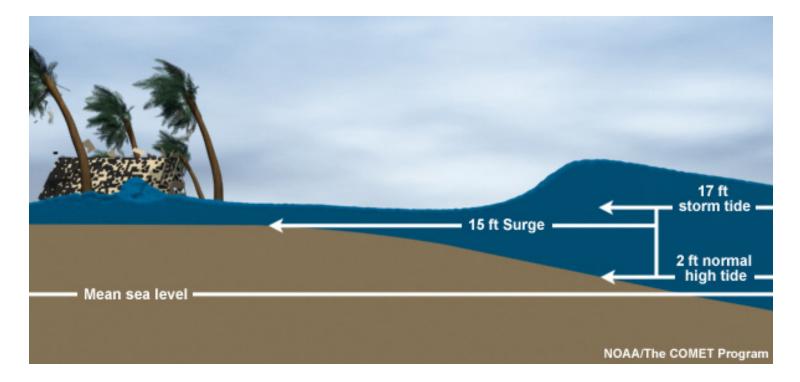


Figure 2.6 | Schematic of the generic differences between mean sea level, normal high tide, storm surge and storm tide. This graphic is for educational purposes only. The numbers shown (2, 15, 17 feet) are not specific to Wellfleet.

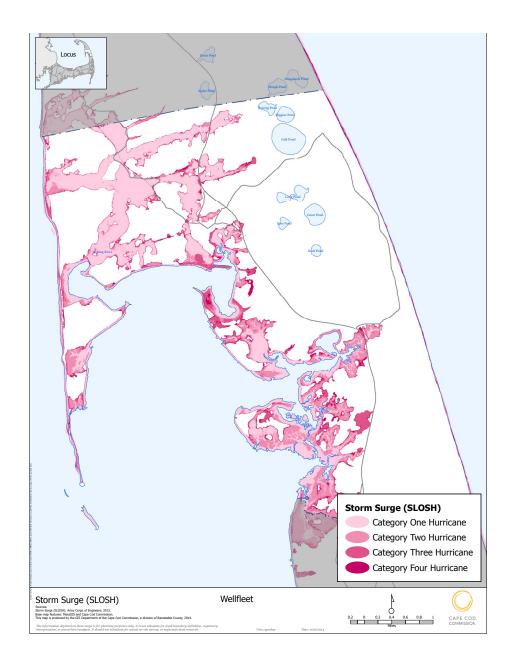


Figure 2.7 | SLOSH map for Wellfleet

Hazard Location

The entire planning area is vulnerable to tropical cyclones. Coastal areas are extremely susceptible to damage because of wind and storm surge. Inland areas can also be affected by flooding, strong wind and heavy rain associated with tropical cyclones. *Figure 2.7* shows the predicted storm surge in the planning area for the Category 1-4 storms.

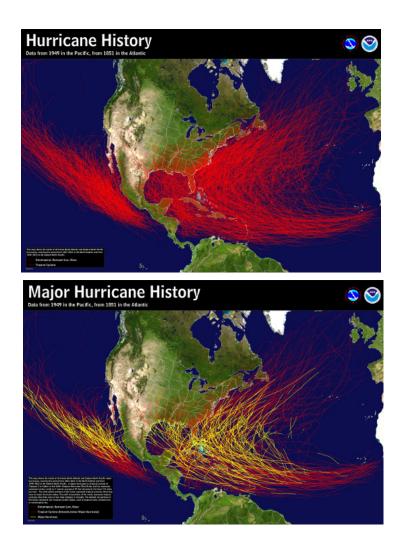


Figure 2.8 | Hurricanes and major hurricanes in the Atlantic Basin (above) and in Barnstable County from 1851-2013, National Hurricane Center (right).

www.wellfleet-ma.gov

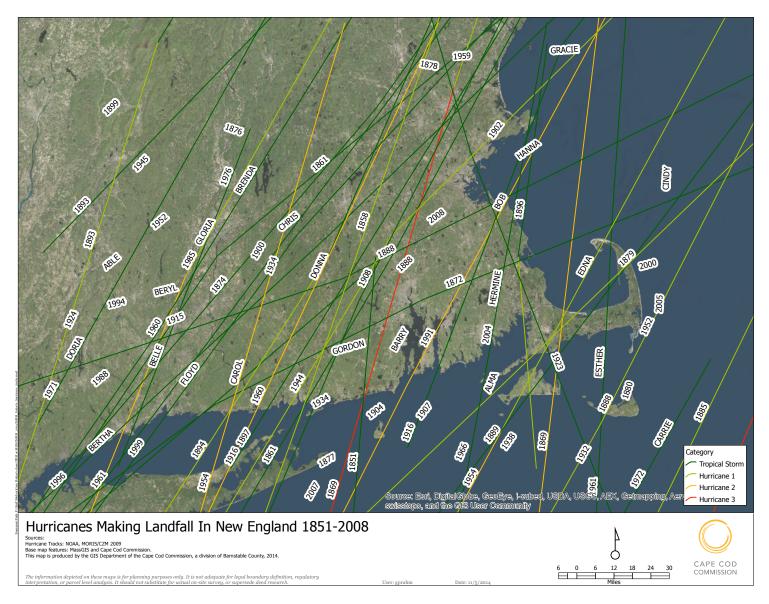


Figure 2.9 | Hurricanes Making Landfall in New England, 1851-2008

Major	Disaster Declar	ations and	Most N	lemorable Tropic	al Cyclones fo	r Barnstable County	from 1954 - 2012
Number	Storm Name	Safrir- Simpson Classification	Landfall	Incident period	Declaration Date	Comments	References
	Tropical Storm Arthur	TS		July 4, 2014			Barnstable County Regional Emergency Planning Committee
EM- 3350	Tropical Storm Sandy	TS	yes	October 27 to November 8, 2012	October 28, 2012	Barnstable County was designated for Category B Public Assistance	FEMA Disaster Declaration website
DR- 4097	Tropical Storm Sandy	TS	yes	October 27 to November 8, 2012	December 19, 2012	HMGP Assistance was provided for Barnstable County	FEMA Disaster Declaration website
EM- 3330	Tropical Storm Irene	Category 2		August 26 to September 5, 2011	August 26, 2011	Barnstable County was designated for Category B Public Assistance	FEMA Disaster Declaration website
DR- 4028	Tropical Storm Irene	Category 2		August 27 to August 29, 2011	September 3, 2011	HMGP Assistance was provided for Barnstable County	FEMA Disaster Declaration website
EM- 3315	Hurricane Earl	Category 4		September 1 to September 4, 2010	September 2, 2010		FEMA Disaster Declaration website
DR-914	Hurricane Bob	Category 3	yes	August 19, 1991	August 26, 1991		FEMA Disaster Declaration website
DR-751	Hurricane Gloria	Category 4		September 27, 1985	October 28, 1985		FEMA Disaster Declaration website
	Hurricane Donna	Category 5	yes	September 12 to September 13, 1960	not declared		FEMA Disaster Declaration website
	Hurricane Carol	Category 2-3		August 31, 1954	not declared		Barnstable County Regional Emergency Planning Committee
	Hurricane Edna	Category 3	yes	September 11, 1954	not declared		Barnstable County Regional Emergency Planning Committee
	1938 Hurricane	Category 3	yes	September 1938	not declared		Barnstable County Regional Emergency Planning Committee
	1944 Hurricane	Category 4	yes	September 1944	not declared		Barnstable County Regional Emergency Planning Committee

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Table 2.4 | History and extent of tropical storms and hurricanes for Barnstable County

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Previous Occurrences and Extent

The National Hurricane Center created maps showing the tracks of all known North Atlantic hurricanes and major hurricanes between the years 1851 and 2013 (*Figure 2.8*). These maps indicate that there is a strong history of hurricanes affecting the Atlantic Coast of the United States, including Barnstable County.

The Moris tool and data from NOAA was used to plot hurricane tracks making landfall in New England between 1851 and 2008 (*Figure 2.9*)

Data collected from the FEMA disaster declaration website, the 2013 MA State Hazard Plan, and local experts (including the Planning Team and the Barnstable County Emergency Planning Committee) was also used to document the previous occurrences of tropical cyclones that affected Cape Cod. *Table 2.4* describes the major disaster declarations and most memorable cyclones to affect Barnstable County and thus, the planning area.

Impact

The National Hurricane Center describes the types of damages that a community could experience during a Category 1-5 storm.¹⁴

http://www.nhc.noaa.gov/aboutsshws.php

CATEGORY 1: 74-95 mph 1 minute sustained winds

Impact to People/Pets/Livestock:

- Could result in injury or death from flying or falling debris.
- Impact to Frame Homes:
 - Some poorly constructed frame homes can experience major damage, involving loss of the roof covering, damage to gable ends, removal of porch coverings and awnings.
 - Unprotected windows may break if struck by flying debris.
 - Masonry chimneys can be toppled.
 - Well-constructed frame homes could have damage to roof shingles, vinyl siding, soffit panels and gutters.
 - Failure of aluminum, screened-in, swimming pool enclosures can occur.

Impact to Apartments, Shopping Centers, and Industrial Buildings

- Some apartment building and shopping center roof coverings could be partially removed.
- Industrial buildings can lose roofing and siding especially from windward corners, rakes and eaves.

¹⁴ National Hurricane Center Outreach and Education, Saffir-Simpson Hurricane Wind Scale Extended Table,

 Failures to overhead doors and unprotected windows will be common.

Impacts to Signage, Fences and Canopies:

 There will be occasional damage to commercial signage, fences and canopies.

Impacts to Trees:

- Large branches will snap.
- Shallow-rooted trees will be toppled.

Impacts to Power and Water Infrastructure:

Extensive damage to power lines and poles will likely result in power outages that could last a few to several days.

CATEGORY 2: 96-110 mph 1 minute sustained wind

- Impact to People/Pets/Livestock:
 - There is substantial risk of injury or death due to flying or falling debris.
- Impact to Frame Homes:
 - Poorly constructed frame homes have a high chance of having their roof structures removed especially if they are not anchored properly.
 - Unprotected windows will have a high probability of being broken by flying debris.
 - Well-constructed frame homes could sustain major roof and siding damage.

- Failure of aluminum, screened-in, swimming pool enclosures will be common.
- Impact to Apartments, Shopping Centers, and Industrial Buildings
 - There will be a substantial percentage of roof and siding damage to apartment buildings and industrial buildings.
 - Unreinforced masonry walls can collapse.

Impacts to Signage, Fences and Canopies:

- Commercial signage, fences, and canopies will be damaged and often destroyed.
- Impacts to Trees:
- Many shallow-rooted trees will be snapped or uprooted.
- Roads will be blocked by toppled trees.

Impacts to Power and Water Infrastructure:

- Near total power loss is expected with outages that could last from several days to weeks.
- Potable water could become scarce as filtration systems begin to fail.

CATEGORY 3: 111-129 mph 1-minutes sustained wind

Impact to People/Pets/Livestock:

 There is high risk of injury or death due to flying and falling debris.

Impact to Frame Homes:

- Poorly constructed frame homes can be destroyed by the removal of the roof and exterior walls.
- Unprotected windows will be broken by flying debris.
- Well-built frame homes can experience major damage involving the removal of roof decking and gable ends.

Impact to Apartments, Shopping Centers, and Industrial Buildings

- There will be a high percentage of roof coverings and siding damage to apartment and industrial buildings.
- Isolated structural damage to wood or steel framing can occur.
- Complete failure of older metal buildings is possible.
- Older unreinforced masonry buildings can collapse.

Impacts to Signage, Fences and Canopies:

- Most commercial signage, fences, and canopies will be destroyed.
- Impacts to Trees:
 - Many trees will snap or become uprooted.

Numerous roads will be blocked.

Impacts to Power and Water Infrastructure:

 Electricity and water will be unavailable for several days to a few weeks after the storm passes

CATEGORY 4: 130-156 mph 1-minute sustained wind

Impact to People/Pets/Livestock:

 There is a very high risk of injury or death due to flying and falling debris.

Impact to Frame Homes:

- Poorly constructed homes can sustain complete collapse of all walls as well as the loss of the roof structure.
- Well-built homes also can sustain severe damage with loss of most of the roof structure and/or some exterior walls.
- Extensive damage to roof coverings, windows, and doors will occur. Large amounts of windborne debris will be lofted into the air.
- Wind-borne debris will break most unprotected windows and penetrate some protected windows.
- Impact to Apartments, Shopping Centers, and Industrial Buildings:

- There will be a high percentage of structural damage to the top floors of apartment buildings.
- Steel frames in older industrial buildings can collapse.
- There will be a high percentage of collapse to older unreinforced masonry buildings.

Impacts to Signage, Fences and Canopies:

 Nearly all commercial signage, fences, and canopies will be destroyed.

Impacts to Trees:

- Most trees will snap or become uprooted.
- Power poles will be downed.
- Numerous roads will be blocked.
- Fallen trees and power poles will isolate residential areas.

Impacts to Power and Water Infrastructure:

- Power outages will last for weeks to possibly months.
- Long term shortages will increase human suffering.
- Most of the area will be uninhabitable for weeks to months.

CATEGORY 5: 157 mph or higher 1-minute sustained wind

Impact to People/Pets/Livestock:

There is a very high risk of injury or death due to flying and falling debris even if indoors in mobile or framed homes.

Impact to Frame Homes:

- A high percentage of frame homes will be destroyed, with total roof failure and wall collapse.
- Extensive damage to roof covers, windows, and doors will occur.
- Large amounts of wind-borne debris will be lofted into the air.
- Wind-borne debris damage will occur to nearly all unprotected windows and many protected windows.

Impact to Apartments, Shopping Centers, and Industrial Buildings:

- Significant damage to wood roof commercial buildings will occur due to loss of roof sheathing.
- Complete collapse of many older metal buildings can occur.
- Most unreinforced masonry walls will fail, which can lead to building collapse.
- A high percentage of industrial buildings and low-rise apartment buildings will be destroyed.
- Impacts to Signage, Fences and Canopies:

- Nearly all commercial signage, fences, and canopies will be destroyed.
- Impacts to Trees:
 - All trees will snap or become uprooted.
 - All power poles will be downed.
 - Fallen trees and power poles will isolate residential areas.

Impacts to Power and Water Infrastructure:

- Power outages will last for weeks to possibly months.
- Long term shortages will increase human suffering.
- Most of the area will be uninhabitable for weeks to months.

Probability

The Planning Team determined that it is **<u>HIGHLY</u> <u>LIKELY</u>** that a hurricane or tropical storm will impact the planning area. High probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used the history of tropical cyclones in Barnstable County and local knowledge to make this probability designation.

Landslides

Overview

A landslide is a general term used to describe the downslope movement of soil, rock and organic materials under the effect of gravity.¹⁵

¹⁵ The Landslide Handbook – A Guide to Understanding Landslides USGS Circular 1325, 2008

Below is a list of the most common causes of landslides in Massachusetts¹³:

- Water saturation on a slope occurs after intense rainfall, snow melt, changes in level of groundwater and water level changes along coasts and banks.
 Water from a rain event adds weight to the slope and reduces the strength of slope materials.
- Undercutting of slopes by flooding and wave action occurs when streams and waves erode the base of slopes, causing them to oversteepen and eventually collapse. Areas where this type of failure occurs includes Cape Cod, Nantucket and Martha's Vineyard.¹³
- Construction related failures occur during construction activities such as cut and fill construction for highways and roads and when vegetation on a slope is removed during the construction of buildings. These activities can increase slope angle and decrease lateral support which can sometimes lead to landslide.¹⁶

Hazard Location

Landslides occur in every state in the U.S., but the majority of Massachusetts has a low incidence of landslides. In Wellfleet, the risk of flooding and loose soils could result in a landslide in the planning area.

Previous Occurrences and Extent

There have been no federally declared landslide disasters in Massachusetts from 1954 to 2012. To date, there have been no significant landslides in Wellfleet.

Based on reports from the USGS website, the extent of a landslide is quantified as the estimated amount of material in cubic yards that was deposited from a higher elevation. There is no history of a landslide in Wellfleet, therefore there is no data on the worst conditions experienced in Wellfleet from a landslide.

Impact

Below is a list of possible impacts that could result from a landslide.

- People: people, cars and homes can become buried, delays in emergency services, isolated residents
- Infrastructure: damaged power lines
- Buildings: unstable foundations of structures, damage and destruction to buildings because of the movement of sediment and flooding
- **Economy:** isolated businesses
- Natural Systems: downed trees, decreased water quality
- Transportation: road closures, damage to road segments and/or culverts, transportation delays because of blocked access to roadways

¹⁶ Landslide Loss Reduction: A Guide for State and Local Government Planning, FEMA-182, 1989

Probability

The Planning Team determined that it is **POSSIBLE** that a landslide will impact the planning area. Probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used the history of flooding and the presence of loose soils to make this probability determination.

Nor'easters

Overview

A nor'easter is a cyclonic storm that forms outside of the tropics and moves along the east coast of North America.¹⁷ It is called a nor'easter because the winds over coastal areas blow from a northeasterly direction. These storms usually develop between Georgia and New Jersey within 100 miles of the coastline and then move north or northeastward. Once these storms reach New England, they usually become more intense. These storms can occur at any time of year but are most frequent between September and April. The years with the most nor'easters tend to coincide with El Niño events.¹⁸

The east coast of North America provides an ideal breeding ground for nor'easters.¹⁷ During the winter, the polar jet stream transports cold Arctic air southeast across Canada, the United States and the Atlantic Ocean. In addition, warm air from the Gulf of Mexico and the Atlantic moves northward, keeping the coastal waters relatively mild during the winter. This difference in temperature between the warm air over the water and cold Arctic air over the land is the area where nor'easters are born.

Nor'easters bring heavy rain and snow, gale force winds, rough seas, coastal flooding and can cause beach erosion. Sustained wind speeds of 20-40 mph are common during a nor'easter with short-term wind speeds gusting up to 50-60 mph.¹³ Wind gusts associated with these storms can exceed hurricane force in intensity. Nor'easters are notorious for producing heavy snow, rain, and oversized waves that crash onto Atlantic beaches, often causing beach erosion and structural damage. Nor'easters may also sit stationary for several days, affecting multiple tide cycles and producing extended periods of heavy precipitation. The level of damage in a strong hurricane is often more severe than

¹⁷ NOAA: Know the dangers of nor'easters, <u>http://www.noaa.gov/</u> features/03 protecting/noreasters.html

a nor'easter, but historically Massachusetts has suffered more damage from nor'easters because of the greater frequency of these coastal storms (one or two per year).

Traditionally, nor'easters are not given names like hurricanes and tropical storms. This changed recently as a result of The Weather Channel adopting a naming protocol in 2012 that gained popularity in defining storm systems. Nor'easters do not have their own categorization scheme; instead aspects of a nor'easter are categorized. For example, the Beaufort Scale is used to categorize the wind speed of a nor'easter (small craft advisory, gale warning, storm warning, hurricane force wind warning) and the Regional Snowfall Index is used to categorize snowfall during a nor'easter.

Hazard Location

Coastal areas of Wellfleet are susceptible to damages from wind, snow and surge during a nor'easter. However, it is also important to note that nor'easters can also bring heavy snow and flooding to the entire planning area.

Previous Occurrences and Extent

Since nor'easters are not categorized like Hurricanes and Tropical Storms, it is difficult to track their history. Also, it is important to note that hurricanes and tropical storms can transform into nor'easters,¹⁸ making it especially difficult to track the history of nor'easters in a particular area. The following is a list of some of the nor'easters that affected Barnstable County, but it is not a complete list because of the reasons mentioned above¹³:

- February 1978: this blizzard/nor'easter produced 8-12 inches of snow as well as ice and flooding and 92 mph winds in Chatham. It damaged buildings and infrastructure across Barnstable County including battering the bathhouse and parking lot at Coast Guard Beach in Eastham; waves flooded and flattened dunes on barrier beaches in Chatham, Eastham and Orleans; Monomoy Island off of Chatham split in several places; homes were destroyed; the Outer Cape was an island for a few hours when a 16-foot storm tide flooded Route 6 at Fort Hill with three feet of water; Bridge Road flooded in Eastham.¹⁸ This event resulted in a federal disaster declaration (FEMA DR-546).
- October-November 1991: This large nor'easter was an unusual event because it moved south and strengthened when it joined with Hurricane Grace – producing what some would call the "Perfect Storm." Winds measured over 80 mph with waves over 30 feet high in some parts of the coastline. This event resulted in a federal disaster declaration (FEMA DR-920).
- December 1992: A strong nor'easter affected the Commonwealth from December 11 to 13,

^{18 &}quot;Storm of the Century" by Susan Milton, Cape Cod Times, reported in the February 3, 2008 issue

1992. Impacts included deep and intense snowfall, freezing rain, heavy rainfall near the coast, coastal flooding and damaging winds. The weight of the snow taxed snow removal equipment in many communities and caused roof damage. Precipitation totals for this storm were extraordinary. Much of southern New England received up to 5 inches of liquid equivalent precipitation during a 2 to 3 day period, with locally close to 8 inches recorded in parts of southeast Massachusetts. Along coastal sections of Massachusetts, much of the precipitation fell as rain or rain/snow mix. This caused considerable ponding and localized flooding in poorly drained areas. The greatest damage from this storm was due to coastal flooding. Most eastfacing shoreline communities from Chatham to Wellfleet and Plymouth to the North Shore, as well as Nantucket Island, experienced some level of coastal flood damage. As much as 20 feet of dune was lost in Sandwich. Many coastal roads closed and docks and cottages were damaged.

March 1994: A strong nor'easter passed to the southeast of Cape Cod, resulting in heavy snow and drifting snow. Over southeast Massachusetts, between three and six inches of snow fell before it changed to rain. Wind gusts of up to 40 and 60 mph resulted from this event and created snow drifts of up to three feet. Buildings were damaged, businesses and schools were closed, and road travel was disrupted.

- January 22-23, 2005: A major winter storm brought heavy snow, high winds, and coastal flooding to southern New England. In Massachusetts, blizzard conditions were reported on Nantucket. Nearblizzard conditions were reported in areas and brought between one and three feet of snow and produced wind gusts of up to 65 mph. The highest snowfall totals were reported in eastern Massachusetts (between two and three feet). Minor to moderate coastal flooding was observed around high tide in eastern Massachusetts coast. Roads were inundated and evacuations occurred.
- April 2007: an intense coastal storm brought rain and coastal/inland flooding to eastern Massachusetts. The storm was primarily a rain event due to warmer temperatures. For this Patriot's Day Storm, the surge peaked on a high tide on April 16, 2007 and the time period of one foot surge lasted more than four high tides (~47 hours). Major coastal flooding and storm damage resulted not only from the severity of the storm but also due to the timing of the Perigean spring tides. The 2007 nor'easter hit during highest predicted tide of the month which was also the top 0.2% of the year. This 2007 storm breached the barrier beaches at both Pleasant Bay on the Lower Cape and Katama Bay on Martha's Vineyard. While some breaches will close by themselves in a short amount of time, both of these 2007 breaches became new inlets for the bays.¹⁹ This event resulted

in a federal disaster declaration (FEMA DR-1701). Counties included in this disaster received over \$8 million in public assistance from FEMA.

January 2015: Winter storm Juno was a powerful nor'easter that impacted the northeast and New England.¹⁹ Governor Baker declared a state of Emergency and issued travel bans in preparation for this storm; all shelters in Barnstable County were opened; transit and ferry services were cancelled; winds gusted to 75 mph; rain/snow mix transitioning to 15-18 inches of snow; thundersnow occurred in various regions across Cape Cod; storm surge and coastal flooding caused erosion in many areas on Cape Cod; Pilgrim Nuclear Power Station shutdown in response to degrading offsite electrical grid conditions; dune break at Ballston Beach in Truro; significant damage to coastal areas in Cape Cod National Seashore. This event resulted in a Federal Disaster Declaration (FEMA DR-4214).

Impact

Below is a list of possible impacts that could occur in Wellfleet during a nor'easter:

- People: longer response time for emergency personnel; see also impact on people in the Flood Hazard Profile
- Infrastructure: damages to water infrastructure; utility outages
- Buildings: wind damage to buildings, see also damages to buildings in the Flood Hazard Profile
- **Economy:** loss of business function; damage to inventory; relocation costs; wage loss
- Natural Systems: snow and ice accumulation can negatively impact vegetation and natural habitat, downed trees and fallen branches; coastal landscape can be reshaped by storm surge
- Transportation: roadways can become impassable from storm surge and debris; culverts damaged from storm surge

^{19 &}lt;u>http://capeandislands.org/post/blizzard-2015-delivers-high-wind-more-snow-forecast</u>

B2b

Probability

The Planning Team determined that it is **HIGHLY LIKELY** that a nor'easter will impact the planning area. High probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used the history of nor'easters impacting Wellfleet to make this probability designation.

High Winds

Overview

Wind is air in motion relative to the ground surface.¹³ High winds can occur as an isolated event or it can accompany other weather events such as:

- before and after frontal systems
- hurricanes and tropical storms
- severe thunder and lightning storms

- tornadoes
- nor'easters

The National Weather Service issues warnings and advisories for high wind events as follows¹³:

- Wind Advisory: for non-tropical events over land, sustained winds of 31-39 mph for at least one hour or any gusts up to 46-57 mph
- High Wind Warning: for non-tropical events over land, sustained winds of 40-73 mph or any gusts 58+ mph
- Small Craft Advisory: for non-tropical events over water, sustained winds of 29-38 mph.
- Gale Warning: for non-tropical events over water, sustained winds of 39-54 mph
- Storm Warning: for non-tropical events over water, sustained winds of 55-73 mph
- Hurricane Force Wind Warning: for non-tropical events over water, sustained winds of 74+ mph
- Tropical Storm Warning: for tropical systems, any inland or coastal area with expected sustained winds from 39-73 mph
- Hurricane Warning: for tropical systems, any inland or coastal area with expected sustained winds of 74+ mph.

Hazard Location

FEMA compiled 40 years of tornado history and 100 years of hurricane history to generate a map of the frequency and strength of windstorms in the United States (*Figure 2.10*).

The map shows that Wellfleet is located in Wind Zone II with maximum wind speeds of 160 mph. Since this

map includes hurricane and tornado winds, it does not capture wind advisories, high wind warnings, small craft advisories, and gale warnings; it generalizes data at the local level.

The planning team decided that the entire planning area is vulnerable to high winds, especially the coastline of Wellfleet.

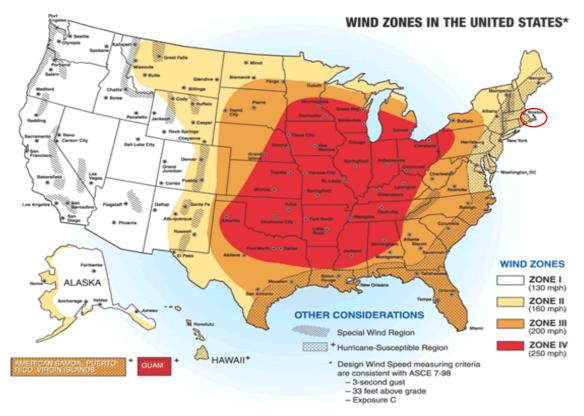


Figure 2.10 | Map of frequency and strength of windstorms in the United States. Planning area is highlighted with a red circle. Map is from the 2013 Massachusetts State Hazard Plan.

B1c, B2a,c

Previous Occurrences and Extent

According to the NOAA National Climatic Data Center (NCDC), Barnstable County experienced the following wind events between January 1, 1950 and July 21, 2015:

■ 71 days of High Wind

28 days of Thunderstorm Wind

However, specific information on the extent of these NCDC wind events in Wellfleet is not available.

Impact

Table 2.8 lists possible damages that can result from high wind events.

- People: power outages can affect vulnerable populations especially if outages occur during the winter months
- Infrastructure: downed power lines, power outages (wind gusts of only 40 to 45 mph have caused scattered power outages from downed trees and wires), high wind events can generate rough seas which can cause damage to coastal infrastructure
- Buildings: damage to roofs, windows
- **Economy:** loss of power can cause businesses to close temporarily until power is restored
- **Natural Systems:** downed trees and branches

Probability

The Planning Team determined that it is **HIGHLY LIKELY** that a high wind events will impact the planning area. High probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used Wellfleet's history of high wind, hurricanes/tropical storms, and nor'easters as well as the town's proximity to the ocean to make this probability determination.

Thunderstorms

Overview

A thunderstorm is a storm that produces lightning and thunder and is usually accompanied by gusty winds, heavy rain and sometimes hail.¹³ The National weather service considers a thunderstorm to be severe if it produces any of the following: hail at least one inch in diameter, winds of 58+ mph or a tornado.

Three basic "ingredients" are required for the formation of a thunderstorm: moisture that forms clouds and rain, unstable air that rises rapidly and lift caused by cold or warm fronts, sea breezes or heat from the sun. The following is a description of the formation of thunderstorms.²⁰ The rising air in a thunderstorm cloud causes various types of frozen precipitation to form within the cloud (i.e. small ice crystals, snow and ice pellets, and water pellets). The smaller ice crystals are carried upward toward the top of the clouds by the rising air while the denser ice pellets are either suspended by the rising air or start falling towards the ground. Collisions occur between the ice crystals and the pellets and these collisions serve as the charging mechanism for the thunderstorm. The small ice crystals become positively charged while the pellets become negatively

charged. As a result, the top of the cloud becomes positively charged and the middle to lower part of the cloud becomes negatively charged. When the charge difference between the ground and the cloud becomes large, a charge starts moving toward the ground and a powerful discharge occurs between the cloud and the ground (*Figure 2.11*).

This discharge is seen as a bright, visible flash of lightning. The channel of air through which lightening passes can be heated to 50,000°F. The rapid heating and cooling of the air near this lightning channel causes a shock wave that results in the sound of thunder. Compared to hurricanes and winter storms, thunderstorms affect a relatively small area. The typical thunderstorm is 15 miles in diameter and lasts on average for 30 minutes.²¹

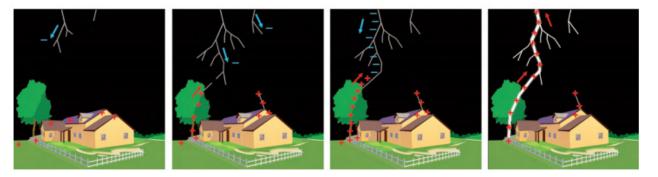


Figure 2.11 | Schematic of how lightning develops, from Thunderstorms, Tornadoes and Lightning: Nature's Most Violent Storms

²⁰ Thunderstorms, Tornadoes, Lightning: Nature's Most Violent Storms, A Preparedness Guide, US Department of Commerce, NOAA, and the National Weather Service.

Hazard Location

According to a map presented in the Massachusetts State Hazard Plan, Barnstable County experiences about approximately 20 thunderstorm days per year (see *Figure 2.12*).

Previous Occurrences and Extent

Using local knowledge, the Planning Team concluded that at least 1-2 thunderstorms occur every year in Wellfleet. However, data on these storm events are not consistently recorded at the local level. The thunderstorm profile relies on data from the NOAA National Climatic Data Center (NCDC) but this website does not have searchable data at the town level

The following is a list of historical thunderstorms that occurred on Cape Cod; although it is not a complete list:

- August 19, 2008: A cold front moved through Southern New England producing showers and thunderstorms that became severe as they moved through the Commonwealth. Large hail and damaging winds affected Cape Cod. Trees were downed by thunderstorm winds.
- August 4, 2015: A line of thunderstorms developed across Long Island, NY and raced towards RI and southeastern MA. These storms caused significant wind damage knocking down a significant number of trees.

Impact

Below is a list of impacts that could occur during a Thunderstorm:

- People: power outages can affect vulnerable populations especially if outages occur during the winter months, injury or death can occur because people are often caught outdoors during a thunderstorm and do not have enough time to run inside, people can become stuck if area flooding occurs
- Infrastructure: downed power lines and power outages, heavy rain associated with a thunderstorm can overwhelm drainage systems, causing area flooding and property destruction
- Buildings: damage to roofs and windows, heavy rain associated with a thunderstorm can overwhelm drainage systems, causing area flooding and property destruction, lightning strikes can cause buildings to catch on fire
- Economy: loss of power can cause businesses to close temporarily until power is restored; lightning strikes are possible during thunderstorm events which can cause economic loss to businesses
- **Natural Systems:** downed trees and branches

Probability

The Planning Team determined that it is **LIKELY** that thunderstorms will impact the planning area. High probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years

- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used Wellfleet's history of thunderstorms and the town's proximity to the ocean to make this probability determination.

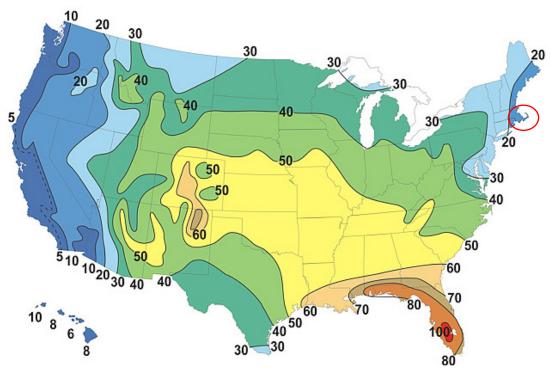


Figure 2.12 | Map of the average number of thunderstorms per year in the United States. Planning area is highlighted with a red circle. Map is from the 2013 Massachusetts State Hazard Plan

Extreme Temperatures

Overview

Extreme temperatures are defined as temperatures that are far outside the normal ranges for the season in a specific area. Extreme cold events occur when temperatures drop well below normal in an area. Extreme cold temperatures are generally characterized in temperate zones by the ambient air temperature dropping to approximately 0°F or below. Excessive summer temperatures are often identified as the number of days with maximum temperatures greater than or equal to 90°F and greater than or equal to 100°F.

Hazard Location

The entire planning area is vulnerable to extreme temperatures.

B1c, B2a,c

Previous Occurrences and Extent

According to NOAA's National Climatic Data Center (NCDC), the following extreme heat and extreme cold events were reported for Barnstable County between January 1, 1950 and July 31, 2015:

August 22, 2011: Extreme heat event. A strong upper level ridge brought very hot temperatures to Southern New England and increased humidity levels such that heat index values rose above 105 degrees for a period of a few hours. The Automated Weather Observation System at Coast Guard Air Station Cape Cod (KFMH) near Falmouth, recorded heat indexes of 105 over a three hour period. The Automated Weather Observation System at Provincetown Municipal Airport (KPVC) also recorded heat indexes of 105 during this time frame.

Impact

Below is a list of possible impacts that could occur during extreme temperature events¹³:

- People: children and elderly are particularly at risk to health problems associated with extreme temperature; heat-induced illness such as sunburn, heat cramps, heat exhaustion and heat stroke; coldinduced illness such as frost bite and hypothermia; air quality can be affected during extreme heat events which can cause health hazards; residents can be displaced if warming/cooling centers are opened during extreme temperature events
- Infrastructure: power failure; salt water freezes in bays/harbors and can damage coastal infrastructure; extreme temperatures can cause school closings
- Buildings: in extreme cold temperature, urban fire risk increases as people often use space heaters, generators and candles to stay warm

- Economy: extreme cold temperatures can inhibit fishing operations and the transport of goods and services
- Natural Systems: saltwater freezing can occur in coastal bays and harbors
- **Transportation:** icy roads make travel difficult

Probability

The Planning Team determined that it is **POSSIBLE** that extreme temperatures will impact the planning area. Probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used Wellfleet's history of extreme temperatures in town to make this probability determination.

Tornadoes

Overview

A tornado is a violently rotating column of air extending from a thunderstorm cloud to the ground.²¹ Tornadoes are not always visible as funnel clouds because they are nearly translucent until they pick up dust and debris. The average tornado moves from southwest to northeast, but they can move in any direction and can suddenly change direction. The average speed of a tornado is 30 mph, but they can be stationary or move as fast as 70 mph. The strongest tornadoes have rotating winds of more than 200 mph.

Tornadoes can form from a variety of sources:

- accompany tropical storms and hurricanes as they move onto land
- form from individual cells within severe thunderstorms squall lines
- form from an isolated super-cell thunderstorm
- spawn from tropical cyclones or even their remnants that are passing through
- form when air converges and spins upward

Hazard Location

The entire planning area is vulnerable to tornadoes, especially the coastline. Compared to the rest of

Massachusetts, Barnstable County has a very low tornado density, defined as the number of tornadoes per 20 square miles¹³ (*Figure 2.13*).

B1c, B2a,c

Previous Occurrences and Extent

According to the NOAA National Climatic Data Center, Barnstable County experienced the following tornado and waterspouts events between January 1, 1950 and July 21, 2015:

- August 9, 1968: F1 tornado was reported for Barnstable County. Many trees felled, destructive wind and hail, fruit and vegetable crops damaged, utility lines damaged, power outages, roof was lifted from a fruit stand (account taken from NCDC Storm data for August 1968)
- August 22, 1977: F1 tornado was reported for Barnstable County, a small tornado touched down in Yarmouth and destroyed an art gallery and signs on the street. It also picked up two buildings and two people were inside the building. Also, it spawned very large thunderstorms across Cape Cod.
- August 20, 1997: Showers developed during the afternoon in southeastern Massachusetts and these went on to produce three waterspouts, at least one confirmed weak tornado (FO) and numerous funnel clouds. The first waterspout occurred just east of the Sagamore Bridge, over Cape Cod Bay,

at 1:30 p.m. Another waterspout was reported just west of Bourne, over Buzzards Bay, at 3:20 p.m. Throughout the afternoon, there were numerous reports of funnel clouds, some of which appeared in newspaper photos and documented via amateur radio operators' videos. Many of the funnels came as far a half-way down before retreating up into the cloud. There were no reports of damage or injury as a result of these events.

According to the NOAA National Climatic Data Center (NCDC), there were no specific reports of tornadoes in Wellfleet from 1950 to the July 31, 2015.

Impact

Below is the Fujita Tornado Damage Scale developed in 1971 by T. Theodore Fujita²¹:

- Scale F0, <73 mph winds, light damage: some damage to chimneys; branches broken off trees; shallow-rooted trees pushed over; sign boards damaged.
- Scale F1, 73- 112 mph winds, moderate damage: Peels surface off roofs; mobile homes pushed off foundations or overturned; moving autos blown off roads.

²¹ NOAA's National Weather Service, Storm Prediction Center: http://www.spc.noaa.gov/faq/tornado/f-scale.html

- Scale F2, 113- 157 mph winds, considerable damage: Roofs torn off frame houses; mobile homes demolished; boxcars overturned; large trees snapped or uprooted; light-object missiles generated; cars lifted off ground.
- Scale F3, 158- 206 mph winds, severe damage: Roofs and some walls torn off well-constructed

houses; trains overturned; most trees in forest uprooted; heavy cars lifted off the ground and thrown.

- Scale F4, 207-260 mph winds, devastating damage: Well-constructed houses leveled; structures with weak foundations blown away some distance; cars thrown and large missiles generated.
- Scale F5, 261-318 mph winds, incredible damage: Strong frame houses leveled off foundations and

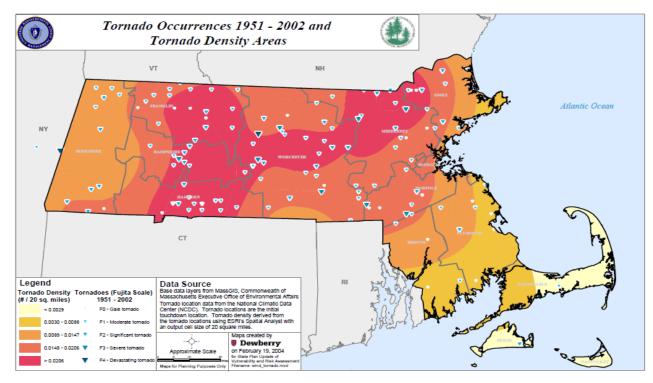


Figure 2.13 | Tornado occurrence and density for Massachusetts. Map is from the 2013 Massachusetts State Hazard Plan

swept away; automobile-sized missiles fly through the air in excess of 100 meters; trees debarked; incredible phenomena will occur.

Probability

The Planning Team determined that it is **POSSIBLE** that a tornado will impact the planning area. Probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used Wellfleet's propensity for tropical weather and Cape Cod's history of tornadoes to make this probability determination.

Drought

Overview

Drought is a period characterized by long durations of below normal precipitation.¹³ Drought conditions

occur in virtually all climatic zones yet its characteristics vary significantly from one region to another, since it is relative to the normal precipitation in that region.

Hazard Location

The entire planning area could be affected by drought. *Figure 2.14* shows how Barnstable County compares to the rest of the Commonwealth of Massachusetts for the number of months in a drought emergency per 100 years.

Previous Occurrences and Extent

According to the Massachusetts Drought Management Plan, a determination of drought level is based on seven indices:

- Standardized Precipitation Index (SPI) reflects soil moisture and precipitation conditions; calculated monthly using Massachusetts Rainfall Database at DCR, Office of Water Resources. SPI values are calculated for "look-back" periods of 1 month, 3 months, 6 months, and 12 months.
- Crop Moisture Index (CMI) reflects short-term soil moisture conditions as used for agriculture; available from the National Climate Data Center.
- Keetch-Byram Drought Index (KBDI) is designed specifically for fire potential assessment. The KBDI attempts to measure the amount of precipitation necessary to return the soil to full field capacity.

B1c,

- Precipitation Index is a comparison of measured precipitation amounts (in inches) to historic normal precipitation. Cumulative amounts for 3-, 6-, and 12-month periods are factored into the drought determination.
- Groundwater Level Index is based on the number of consecutive months groundwater levels are below normal (lowest 25% of period of record for the respective months). The U.S. Geological Survey (USGS) monitors groundwater levels in a network of monitoring wells throughout Massachusetts.
- Streamflows Index is based on the number of consecutive months that streamflow levels are below normal (lowest 25% of period of record for the respective months). The USGS monitors streamflow in a network of gages throughout Massachusetts.
- Reservoir Index is based on the water levels of small, medium and large index reservoirs across the state. The reservoir level relative to normal conditions for each month of the year will be considered. As part of its monthly conditions report, DCR, Office of Water Resources maintains a list of index water supply reservoirs and the percentage at which they are at capacity as well as nonwater supply index reservoir levels, as available.

Using these indices, the Massachusetts Drought Management Plan uses five levels to characterize drought severity. (See *Table 2.5*) These drought levels are intended to provide information on the current status of water resources in distinct regions of Massachusetts (Western, Central, Connecticut River Valley, Northeast, Southeast and Cape and Islands). The levels provide a basic framework from which to take actions to assess, communicate, and respond to drought conditions. They begin with a normal situation where data are routinely collected and distributed, move to heightened vigilance with increased data collection during an advisory, to increased assessment and proactive education during a watch.

The following list of dates and drought levels/ descriptions for Barnstable County was compiled from data in the Massachusetts State Hazard Mitigation Plan, US Drought Monitor website and the Department of Conservation and Recreation Drought Management website:

- **1991:** drought conditions in Barnstable County but no data is available on the Drought Level as described above. The observation well located in the vicinity of the Barnstable Airport set a record monthly low for two months. Local and state officials were concerned with water table levels primarily because of the impacts of low pond levels (i.e. Mary Dunn Pond) on wildlife and vegetation.
- **2001:** Drought Advisory in December
- 2002: Drought Advisories and Watches from February to December

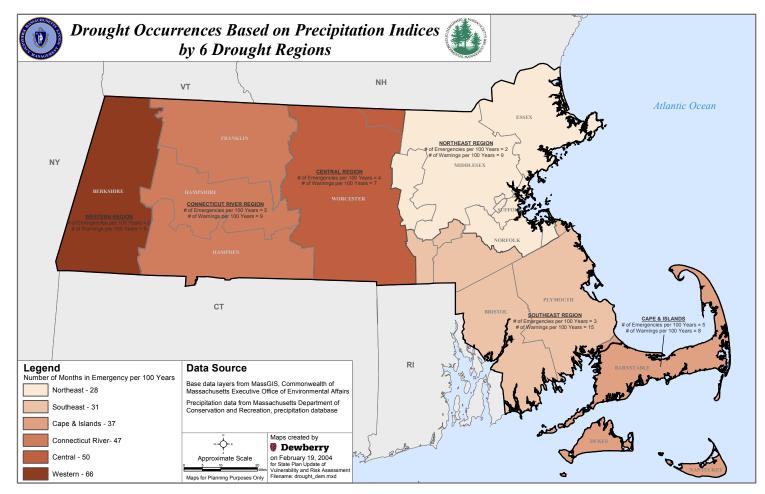


Figure 2.14 | Number of drought emergencies per 100 years for Massachusetts. Map is from the 2013 Massachusetts State Hazard Plan

Drought Level	Standardized Precipitation Index	Crop Moisture Index*	Keetch- Byram Drought Index*	Precipitation	Groundwater	Streamflow	Reservoir***
Normal	3-month > -1.5 <u>or</u> 6-month > -1.0 <u>or</u> 12-month > -1.0	0.0 to -1.0 slightly dry	< 200	1 month below normal	2 consecutive months below normal**	1 month below normal**	Reservoir levels at or near normal for the time of year
Advisory	3-month = -1.5 to -2.0 <u>or</u> 6-month = -1.0 to -1.5 <u>or</u> 12-month = -1.0 to -1.5	-1.0 to -1.9 abnormally dry	200-400	2 month cumulative below 65% of normal	3 consecutive months below normal**	At least 2 out of 3 consecutive months below normal**	Small index Reservoirs below normal
Watch	3-month < -2.0 <u>or</u> 6-month = -1.5 to -3.0 <u>or</u> 12-month = -1.5 to -2.0	-2.0 to -2.9 excessively dry	400-600	1 of the following criteria met: 3 month cum. < 65% <u>or</u> 6 month cum. < 70% <u>or</u> 12 month cum. < 70%	4-5 consecutive months below normal**	At least 4 out of 5 consecutive months below normal**	Medium index Reservoirs below normal
Warning	6-month < -3.0 <u>or</u> 12-month = -2.0 to -2.5	< -2.9 severely dry	600-800	1 of the following criteria met: 3 month cum. < 65% and 6 month cum. <65%, <u>or</u> 6 month cum. <65% and 12 month cum. <65% <u>or</u> 3 month cum. <65% and 12 month cum. <65%	6-7 consecutive months below normal**	At least 6 out of 7 consecutive months below normal**	Large index reservoirs below normal
Emergency	12-month < -2.5	<-2.9 severely dry	600-800	Same criteria as Warning and previous month was Warning or Emergency	>8 months below normal**	>7 months below normal**	Continuation of previous month's conditions

* The Crop Moisture Index is subject to frequent change. The drought level for this indicator is determined based on the repeated or extended occurrence at a given level.

** Below normal for groundwater and streamflow are defined as being within the lowest 25th percentile of the period of record.

*** Water suppliers should be consulted to determine if below normal reservoir conditions are due to operational issues.

 Table 2.5 | Drought Indices as defined in the 2013 Massachusetts Drought Management Plan

- **2012:** January to May of 2012 was the driest start to any year on record for the Commonwealth of Massachusetts, with only 6 inches of total precipitation. Most areas in southern New England were running 6-8 inches below normal. In April 2012, most of the Commonwealth was again under drought conditions that lasted until May 2012. Rivers and streams were most affected as most ran at record low levels during the spring run-off season. The main impact of the meteorological drought was periods of very high fire danger. In addition, small pond levels were reduced. While soil moisture was well below normal, this drought occurred prior to the beginning of the growing season. Thus, no agricultural impacts were realized.
- 2014: Drought Advisory in October

There is no data on the extent of drought for Wellfleet specifically; all drought levels are reported at the County level.

Impact

The following is a list of impacts that are possible with drought¹³:

- People: migration from a community, increased conflicts between water users, reduction in drinking water, food shortages
- Infrastructure: reduced water levels, soil erosion

- Buildings: soil erosion could cause damage to foundations and buildings
- Economy: reduced crop yield, increased prices for food
- Natural Systems: increased fire hazard, damage to water quality, damage to wildlife and fish habitat, degradation of landscape quality, loss of biodiversity, soil erosion, loss of wetlands

Probability

The Planning Team determined that it is **POSSIBLE** that a drought will impact the planning area. Probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used Barnstable County's history of drought to make this probability designation.

Severe Winter Weather: Snow, Blizzards and Ice Storms

Overview

A winter storm occurs when there is significant precipitation during periods of low temperatures.²² Winter storms typically occur from early autumn to late spring and can include any of the following events^{13,23}:

- Blizzards: defined as winter storms with sustained or frequent wind gusts to 35 miles per hour or more, accompanied by falling or blowing snow that reduces visibility to or below one-quarter mile. Severe blizzards are defined as winter storms with temperatures near or below 10°F, winds exceeding 45 miles per hour and visibility near zero miles¹³
- Blowing snow: wind-driven snow that reduces visibility. Blowing snow may be falling snow and/or snow on the ground that is picked up by the wind
- Snow squalls: brief, intense snow showers accompanied by strong gusty winds. Snow accumulation may be significant
- Snow showers: snow falling at varying intensities for brief periods of time, some accumulation is possible

- Snow flurries: light snow falling for short durations with little to no accumulation
- Ice pellets and sleet: composed of frozen or mostly frozen raindrops or refrozen partially melted snowflakes. These pellets of ice usually bounce after hitting the ground or other hard surfaces. A Winter Storm Warning is issued for sleet or a combination of sleet and snow based on total accumulation which is locally defined by area.
- Icing: occurs when liquid rain falls and freezes on contact with structures and objects on the ground, causing a coating of ice on a solid object or surface
- Coastal flooding: winds generated from intense winter storms can cause widespread tidal flooding and severe beach erosion along coastal areas
- Ice jams and floes: long cold spells can cause rivers and lakes to freeze. A rise in the water level or a thaw breaks the ice into large chunks which become jammed at man-made and natural obstructions. Ice jams act as a dam, resulting as severe flooding
- Snow melt: sudden thaw of a heavy snow pack, often leads to flooding

Winter storms form when cold air, moisture and lift are present (*Figure 2.15*).

²² How to Prepare for a Winter Storm, <u>www.ready.gov/prepare</u>

²³ Winter Storms, The Deceptive Killers, A Preparedness Guide, U.S. Department of Commerce, NOAA, National Weather Service, American Red Cross, June 2008

Hazard Location

The entire planning area is at risk for snow, blizzards and ice storms. During these events, the coastline of Wellfleet experiences higher snow accumulations and higher winds than other areas of town.

Previous Occurrences and Extent

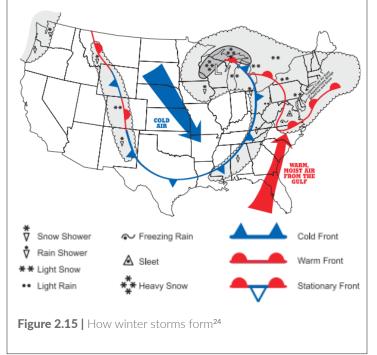
Snow and other forms of winter precipitation occur frequently in Wellfleet. The Northeast Regional Climate Center compiled normal 30-year average annual snow totals in New England and in the eastern U.S (*Figure 2.16*). These maps show normal snow totals for Wellfleet to be within 14-40 inches per year from 1971-2000 and from 1981-2010.¹³

Below is a list of federally-declared disasters from winter storm events in Barnstable County (*Table 2.6*). The Blizzard of 1978 crippled most of the Commonwealth of Massachusetts, including Barnstable County. This event included blizzard conditions, extreme snowfall, high winds and devastating coastal flooding. As stated in the Massachusetts Hazard Mitigation Plan, the worst conditions in this storm event were

- Snowfall rates of at least 3 inches per hour, 1-3 feet of snowfall, zero visibility
- Wind peaked at 93 mph in Chatham

There are many ways for winter storms to form; however, all three have key components.

- **COLD AIR:** For snow and ice to form, the temperature must be below freezing in the clouds and near the ground.
- **MOISTURE:** Water evaporating from bodies of water, such as a large lake or the ocean, is an excellent source of moisture.
 - **LIFT:** Lift causes moisture to rise and form clouds and precipitation. An example of lift is warm air colliding with cold air and being forced to rise. Another example of lift is air flowing up a mountainside.



 Major coastal flooding occurred over multiple high tide cycles

Impact

Below is a list of impacts likely to occur during a winter storm event^{13,24}:

- People: walking and driving can become extremely hazardous due to icy conditions, snow accumulation, low visibility and extreme cold which causes people to shelter in place without utilities or other services until driving is safe or utilities are restored; injury from slipping and falling, overexertion during shoveling, frostbite; death from hypothermia, carbon monoxide poisoning (when gas powered furnaces and alternative heating sources are used inappropriately indoors during power outages); people become isolated in their homes
- Infrastructure: ice and heavy snowfall can knock out heating, power, and communication services for several hours or days; pipes and water mains may break due to extremely cold temperatures; large sections of ice can cause damage to floating docks
- Buildings and Property: structural failure of buildings due to heavy snow loads; roof failure; structural damage to buildings because of high wind; damage to fishing vessels, recreational boats and kayaks because of ice floes and coastal flooding
- **Economy:** as people are immobilized by the storm, they are unable to go to work, leading to economic

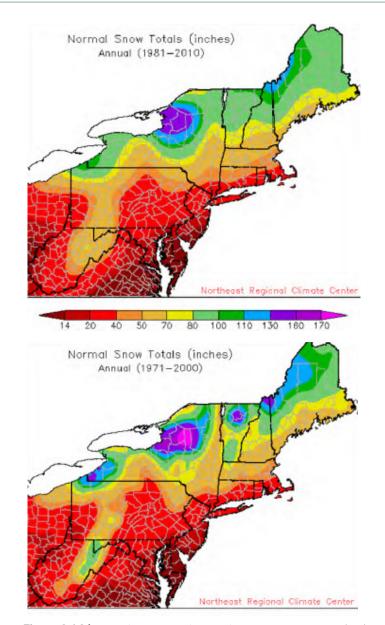


Figure 2.16 Annual Snow Totals in inches from 1971-2000 (top) and 1981-2010 (bottom). Maps are from the 2013 Massachusetts State Hazard Plan

Major Disaster Declarations for Winter Storms in Barnstable County from 1954 - 2015			
Number	Disaster Type	Incident period	Declaration Date
DR-546	coastal storms, flood, ice, snow	February 6 - 8, 1978	February 10, 1978
DR-975	winter coastal storm	December 11 - 13, 1992	December 21, 1992
EM-3103	blizzards, high winds and record snowfall	March 13-17, 1993	March 16, 1993
DR-1090	blizzard	January 7-13, 1996	January 24, 1996
EM-3175	snowstorm	February 17 - 18, 2003	February 11, 2003
EM-3191	snow	December 6 - 7, 2003	January 15, 2004
EM-3201	snow	January 22-23, 2005	February 17, 2005
DR-1701	severe storms, inland and coastal flooding	April 15 - 25, 2007	May 16, 2007
DR-4110	severe winter storm, snowstorm, flooding	February 8-10, 2013	April 19, 2013
DR-4214	severe winter storm, snowstorm, flooding	January 26 - 29, 2015	April 13, 2015

Table 2.6 | Major Disaster Declarations for Barnstable County for Winter Storms. Data is from the FEMA Disaster Declaration website and fromthe 2013 Massachusetts State Hazard Plan

losses; excessive costs to the town and residents because of increased plowing, snow removal, salting and sanding

Transportation: roadways can become extremely hazardous due to icy conditions, snow accumulation, low visibility and extreme cold; car accidents can occur if people attempt to travel in unsafe conditions; Transit and airport facilities will close temporarily because of severe winter weather; snow storms halt the transport of supplies, goods and services because of unsafe roadways

It is important to note that not all winter storms affecting Wellfleet were declared federal disasters. Therefore, Wellfleet likely experienced more severe winter weather than documented above.

Probability

The Planning Team determined that it is **HIGHLY LIKELY** that a winter storm (snow and blizzard) will impact the planning area. High probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years

Highly Likely: near 100% probability in the next year

The Planning Team used Wellfleet's history of snow storms and blizzards to make this probability designation.

Tsunami

Overview

A tsunami is a series of traveling ocean waves of extremely long wavelength usually caused by displacement of the ocean flood, seismic or volcanic activity or underwater landslides. Tsunamis generate a devastating onshore surge of water.¹³ The waves associated with a tsunami move hundreds of miles per hour in the open ocean and can come ashore with wave heights of 100 feet or more.

Hazard Location

All of the coastal communities of Massachusetts are exposed to the threat of tsunamis, but at the present time, it is unknown what the probability is of a damaging tsunami along the Massachusetts coast.¹³

B1c, B2a,c

Previous Occurrences and Extent

According to the NOAA National Climatic Data Center, Barnstable County did not experience any tsunamis between January 1, 1950 and July 31, 2015.

The US Atlantic coast and Gulf Coast states have experienced six tsunamis in the last 200 years – only a total of six tsunamis have been reported¹³:

- Three tsunamis were generated in the Caribbean. Tsunamis are more likely to occur at convergent margins and there is a convergent plate in the Caribbean Sea. Thus, this area has a higher probability of generating earthquakes that could produce a tsunami.
- Two tsunamis were related to a magnitude 7+ earthquake along the Atlantic coast.
- One tsunami was reported off the mid-Atlantic states and may be associated with an underwater landslide.
- There is no data on the extent of these tsunamis for Barnstable County or Wellfleet.

Impact

Below is a list of potential impacts of a tsunami:

- People: hydraulic forces of the tsunami injure people or lead to death, floating debris can endanger human lives, people and businesses will be without fuel, food or employment
- Infrastructure: floating debris can batter infrastructure, breakwaters and piers collapse, scouring actions sweep away infrastructure, oil fires often result because the waves carry away oil tanks therefore damaging infrastructure
- Buildings: hydraulic forces of the tsunami will destroy buildings, floating debris can batter inland structures, scouring actions sweep away buildings, oil fires often result because the waves carry away oil tanks therefore damaging buildings
- Economy: public utilities will be damaged and therefore the economy will suffer, especially for the fishing industry, disruption of coastal systems will have far-reaching economic effects
- Natural Systems: trees and plants are uprooted; animal habitats such as nesting sites for birds are destroyed. Land animals are killed by drowning and sea animals are killed by pollution if dangerous chemicals are washed away into the sea, thus poisoning marine life.
- Transportation: roads, bridges and culverts buckle or are swept away

Probability

The Planning Team determined that it is **unknown** and **UNLIKELY** that a tsunami will impact the planning area. Probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used the low frequency of tsunamis in Barnstable County to make this probability designation

Sea Level Rise

Overview

Sea level rise refers to the increase in mean sea level over time.²⁴ Relative sea level rise is a combination of eustatic and isostatic contributions:

- Eustatic contributions to sea level rise are globalscale changes and include thermal expansion of seawater as it warms and the addition of water volume from melting land-based glacial ice sheets.
- Isostatic contributions to sea level rise are more localized changes in land surface elevations, such as subsidence or sinking.

Sea level has been rising around the globe for thousands of years since the end of the last Ice Age. For a little over a century, tidal gauges and satellites have been measuring changes in sea level. Tide gauge stations measure the height of water referenced to a horizontal control point, or benchmark, and gauges are used to track and predict tide levels and longer term sea level. Long-term data sets from tide stations have been used to understand local and global sea level trends. The National Oceanic and Atmospheric Administration's (NOAA) Center for Operational Oceanographic Products and Services maintains several tide gauge stations across coastal Massachusetts, including long-term stations at Boston, Woods Hole and Nantucket. The sea level data recorded by NOAA and other tide gauges produce trends in relation to fixed reference levels on land, and therefore the data from these stations includes variation in local land elevations.

There is high confidence that the warming atmosphere associated with global climate change is expected to

²⁴ Sea level rise: understanding and applying trends and future scenarios for analysis and planning, Massachusetts Office of Coastal Zone Management, December 2013

accelerate both the thermal expansion of seawater and the melting of glaciers and ice sheets and will lead to increasing rates of sea level rise.²⁶

Hazard Location

The entire coast of Wellfleet is vulnerable to sea level rise (*Figure 2.17*).

In 2014, the Cape Cod Commission developed a bathtub model to visualize Cape Cod's vulnerability to sea level rise (see Sea Level Rise Viewer at <u>www.</u> <u>capecodcommission.org/blackbox</u>). The Sea Level Rise data was derived from classified Digital Elevation Model (DEM) data collected through Light Detection and Ranging (LiDAR) in 2011 by the USGS. The elevation data is accurate to 18 cm at a 95% confidence level with a 1 meter resolution. This elevation data was adjusted to Mean Higher High Water (MHHW) using the NOAA VDatum Software. The Sea Level Rise is shown as a simple representation of a change in elevation, commonly referred to as a "bathtub" model. No account has been made for the effects of velocity and resulting erosion caused by wave action.

Previous Occurrences and Extent

Mean sea level trends from the Boston, Woods Hole and Nantucket long-term stations are listed below²⁶:

Boston, MA tide gauge station:

- 0.11 ± 07 inches per year, measured over the period of 1921-2012
- Century rate at the Boston tide gauge: 0.92 feet per 100 years

Woods Hole, MA tide gauge station:

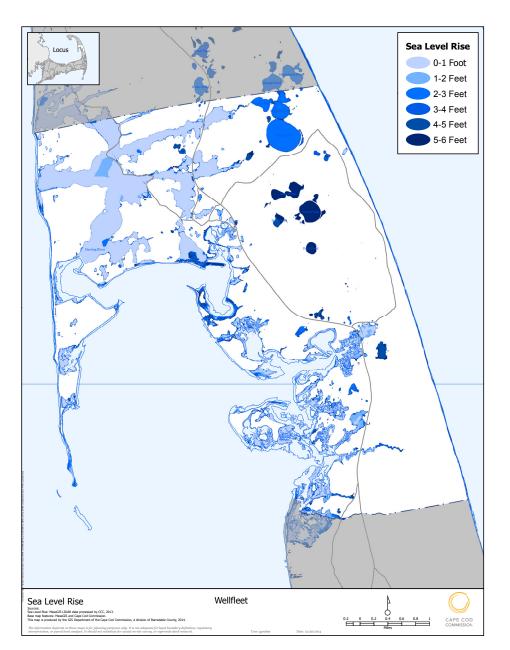
- 0.11 ± 07 inches per year, measured over the period of 1932-2012
- Century rate at the Woods Hole tide gauge: 0.92 feet 100 years

Nantucket, MA tide gauge station:

- 0.14 ± 0.017 inches per year, measured over the period of 1965-2012
- Century rate at the Nantucket tide gauge: 1.15 feet per 100 years

Impact

As relative sea level rises, high water elevations will move landward, areas of coastal shorelines will retreat, and low-lying areas will be increasingly exposed to erosion, tidal inundation, and coastal storm flooding. Developed parts of the coast are especially vulnerable because of the presence of infrastructure, homes and businesses B1c, B2a,c





Climate Change

that can be damaged or destroyed by coastal storms. In addition, development often impedes the ability of natural coastal systems to buffer inland areas from storm damage, further exacerbating the problem. Many coastal habitats are also vulnerable to rising sea levels, including salt marshes, beaches and dune systems, and floodplains, because they are generally at or within a few feet of existing sea elevations. These areas provide significant environmental benefits, including habitat value, filtering of pollutants for improved water quality, protection of inland areas from flooding and storm surge, and extensive recreational opportunities.²⁶

Probability

The Planning Team determined that it is **HIGHLY LIKELY** that sea level rise will impact the planning area. Probability was defined based on the frequency of occurrence:

- Unlikely: less than a 1% probability over the next 100 years
- Possible: 1-10% probability in the next year or at least one chance in the next 100 years
- Likely: 10-100% probability in the next year or at least one chance in the next 10 years
- Highly Likely: near 100% probability in the next year

The Planning Team used the history of sea level rise in Massachusetts to make this probability designation.

Climate Change

Climate is defined as average temperature and precipitation and it also includes the type, frequency, and intensity of weather events. Both globally and at the local scale, climate change has the potential to alter the prevalence and severity of extremes such as storms, including those which may bring precipitation, high winds, and tornado events. While predicting changes of storm events under a changing climate is difficult, understanding vulnerabilities to potential changes is a critical part of estimating future climate change impacts on human health, society, and the environment.²⁵

The following changes in hazard frequency and intensity are expected to occur with changes in climate¹³:

Coastal Erosion: Climatic trends can change a beach from naturally accreting to eroding due to increased episodic erosion events caused by waves from an above-average number of storms and high tides, or the long-term effects of fluctuations in sea or lake level. The coastal zone is being severely impacted by erosion and flooding due in part to climate change and sea-level rise.

²⁵ United States Environmental Protection Agency, 2006

Climate Change

It is likely that the impact will increase in the future as sea levels continue to rise at the current rate or rises at an accelerated rate.

Earthquakes: The impacts of global climate change on earthquake probability are unknown. Some scientists feel that melting glaciers could induce tectonic activity. As ice melts and water runs off, tremendous amounts of weight are shifted on the earth's crust. As newly freed crust returns to its original, pre-glacier shape, it could cause seismic plates to slip and stimulate volcanic activity according to research into prehistoric earthquakes and volcanic activity. NASA and USGS scientists found that retreating glaciers in southern Alaska might be opening the way for future earthquakes.

Fire: Climate change has the potential to affect multiple elements of the wildfire system: fire behavior, ignitions, fire management and vegetation fuels. Hot dry spells create the highest fire risk. Increased temperatures may intensify wildfire danger by warming and drying out vegetation. When climate alters fuel loads and fuel moisture, forest susceptibility to wildfires changes. Climate change also may increase winds that spread fires. Faster fires are harder to contain, and thus are more likely to expand into residential neighborhoods.

Flooding: While it is not known if the number of storms will increase in the future as the result of climate changes, it is anticipated that the intensity of tropical and extra-tropical storms may increase as the storm intensity

is a function of sea surface temperature, which continue to rise. Thus, we may experience more intense storms with greater rainfall in the future.

Tropical Cyclones: Although there is still some level of uncertainty, research indicates the warming climate may double the frequency of Category 4 and 5 hurricanes by the end of the century, and decrease the frequency of less severe hurricane events.

Nor'easters and Winter Storms: Weather extremes are likely to become more frequent and cause more damage under a changing climate. Although no specific storm is directly linked to climate change, an increasing number of events could become more common. New England is expected to experience changes in the amount, frequency, and timing of precipitation. Along with rising temperatures, it is expected that annual precipitation will increase by 14%, with a slight decrease in summer totals and a 30% increase in winter totals. Winter precipitation is predicted to be in the form of rain rather than snow. This change in precipitation will have significant effects on the amount of snow cover, winter recreation, spring snowmelt and peak stream flows, water supply, aguifer recharge, and water quality. Snow is also predicted to fall later in the winter and cease falling earlier in the spring.

Severe Weather (wind, extreme temperature, thunderstorms, tornadoes, drought): Climate change presents a significant challenge for risk management associated with severe weather. The frequency of severe

Climate Change

weather events has increased steadily over the last century. The number of weather related disasters during the 1990s was four times that of the 1950s, and cost 14 times as much in economic losses. Historical data show that the probability for severe weather events increases in a warmer climate. With a warmer climate, droughts could become more frequent, more severe, and longerlasting.

Hazards Selected for Risk Assessment

After profiling the hazards in the 2013 Massachusetts Hazard Mitigation Plan and assigning a probability to each hazard, the Planning Team reached out to members of the public and stakeholders through an online survey. In the survey, the public was asked if they had experienced any of the hazards identified in the 2013 Massachusetts State Hazard Plan (Question 2 and 3 of the online survey – see "Public Survey on Hazard Mitigation" in *Appendix* **1**). Public and stakeholder input was then used to determine if specific hazards were significant to Wellfleet (see Column 2 of *Table 2.7*)

Table 2.7 documents the evaluation process used for determining which of the 11 Massachusetts State hazards are considered significant enough to warrant further evaluation in the risk assessment. A hazard was further evaluated for a risk assessment if the following criteria were met:

- the Planning Team determined that the probability of the hazard was highly likely
- the public and stakeholders have experienced the hazard in the past

Using the process described above, the following hazards were selected for risk assessment in Chapter 4:

- Coastal Erosion/Shoreline Change
- Flood
- Hurricanes and Tropical Storms
- Nor'easters
- High Winds
- Severe Winter Weather
- Sea Level Rise

Hazards Selected for Risk Assessment

	COLUMN 1	COLUMN 2	COLUMN 3
Type of Natural Hazard	What is the future probability of the hazard as determined by the Planning Team?	Did the public/stakeholders/ neighboring communities experience the hazard in the past?	Was the hazard further evaluated in the risk assessment in Chapter 4?
Coastal Erosion and Shoreline Change	HIGHLY LIKELY	Yes	Yes
Dam (Culvert) Failure	POSSIBLE	No	No
Earthquake	POSSIBLE	No (<1% said yes)	No
Urban Fire	LIKELY	Yes	No
Wildfire	LIKELY	Yes	No
Flood	HIGHLY LIKELY	Yes	Yes
Hurricane and Tropical Storms	HIGHLY LIKELY	Yes	Yes
Landslide	POSSIBLE	No (<1% said yes)	No
Nor'easters	HIGHLY LIKELY	Yes	Yes
High Winds	HIGHLY LIKELY	Yes	Yes
Thunderstorms	LIKELY	Yes	No
Extreme Temperatures	POSSIBLE	Yes	No
Tornadoes	POSSIBLE	Yes	No
Drought	POSSIBLE	Yes	No
Severe Winter Weather	HIGHLY LIKELY	Yes	Yes
Tsunami	UNLIKELY	No (<1% said yes)	No
Sea Level Rise	HIGHLY LIKELY	Yes	Yes

Table 2.7 | List of Hazards selected for a risk assessment

Hazards Selected for Risk Assessment

Asset Inventory

Chapter 2 profiled natural hazards that have affected Wellfleet in the past or could affect the town in the future. The next step in the hazard planning process is to determine the types of assets and people that are located in Wellfleet. Once this asset inventory in complete, the Planning Team can determine which of these assets and populations are vulnerable to the impacts of natural hazards. **Chapter 3 is an inventory of the people and natural and built environments in Wellfleet**.

People

People

Population: Year-round and Seasonal

There are approximately 3,000 year-round residents in Wellfleet (3,011 according to the 2010-2014 U.S. Census American Community Survey estimate). The median household income for this population is \$45,746 and the average household income is \$64,339.

There is no one estimate of Wellfleet's seasonal population because this statistic is difficult to determine. For the purposes of this plan, seasonal population seeks to address how many individuals may need to be accounted for within the Town of Wellfleet, regardless of resident, visitor or transient status. Estimates for total summer population range from 17,000¹ to 21,000.²

The peak season estimate of individuals in Wellfleet with overnight accommodations is approximately 13,900. In addition to the year-round population, there are approximately 77 rooms available to book at Wellfleet's hotels, motels, bed and breakfasts, inns and lodging houses. Using a conservative estimate of two occupants per available room and the Cape Cod Chamber of Commerce's July occupancy rate of 80 percent for the month of July, an additional 154 individuals in Wellfleet accommodations during the peak tourism season.

In addition, an accounting of Wellfleet's high percentage of seasonally-used second homes is needed. Using an occupancy rate of 4.5 individuals for each unit as determined in the Cape Cod Commission Second Homeowner Survey (2008) and the Cape Cod Chamber's 80 percent occupancy rate, Wellfleet's 2,981 seasonallyvacant homes represent the possibility of another 10,731 individuals with overnight accommodations at peak times. The Commission's second-homeowner survey correlates with the average occupancy advertised by more than 650 short-term rental properties listed for Wellfleet on VRBO.com (Vacation Rentals By Owner) of 7.1.

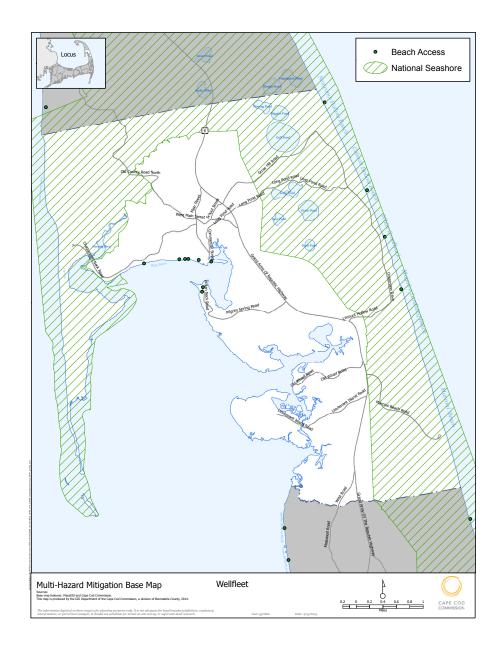
Base Map of Wellfleet

Figure 3.1 is a base map for the Town of Wellfleet; it is a map showing the geographic area of Wellfleet and includes features such as roads, rivers, coastlines. The base map acts as a frame of reference for the reader and reviewer of the Wellfleet Hazard Plan.

^{1 2007,} Wellfleet Visitor's Bureau

² Department of Housing and Community Development Wellfleet Community Profile, Cape Cod Commission

Base Map of Wellfleet





Natural Environment

Located some seventy five miles out into the Atlantic ocean on the outer end of Cape Cod, the Town of Wellfleet offers an abundance of quaint rural sea-side character and charm. Bounded on the east by the ocean and the west by Cape Cod Bay, 61% of the land area of Wellfleet is in the Cape Cod National Seashore Park. During the summer, the population swells to an estimated 17,000 persons enjoying the town's miles of ocean and bay-side beaches; numerous beautiful, clear, spring-fed, ponds; many fine art galleries, shops and restaurants; and the magnificent Wellfleet Harbor offering a constantly changing panorama of sail boats, motor yachts, sport fishing boats and trawlers.

An extremely diverse community with an intriguing history of an extraordinary nautical atmosphere, the friendly charm of the Central Village provides the pedestrian with a vast array of browsing, dining, picturetaking and sight-seeing opportunities within a relatively short walk. The town is home of the Cape Cod National Seashore Headquarters as well as the 1,000 acre Massachusetts Audubon Society Wildlife Sanctuary. Some of Cape Cod's finest ocean surf-casting, fresh water pond and Cape Cod Bay boat fishing possibilities are found in Wellfleet, and the town is well-known for its plentiful supply of shellfish, including the famous "Wellfleet Oyster".

Built Environment

Homes

Wellfleet has 4,586 total housing units *Table 3.1* is a list of the type and number of housing units in Wellfleet.

Close to more than 75 percent of the town's housing units were built after 1950. The age and small size of most residential buildings in Wellfleet set it apart from the rest of the Cape. The median number of rooms in Wellfleet residences is 5.4, compared to 5.6 Capewide. (ACS) Substandard housing conditions are not uncommon in Wellfleet, exacerbated by the fact that many residential buildings were not built for year-round occupancy and "winterizing" frequently consists of inadequate insulation and inefficient heating systems.

UNITS IN STRUCTURE	Estimate
1-unit, detached	3,942
1-unit, attached	24
2 units	195
3 or 4 units	103
5 to 9 units	59
10 to 19 units	0
20 or more units	0
Mobile home	263
Boat, RV, van, etc.	0
Total Housing Units	4,586

Table 3.1 | Number and type of housing units in Wellfleet, U.S. CensusAmerican Community Survey (estimate), 2013

Built Environment

Businesses and Employment

Wellfleet's business landscape is dominated by tourismsupported service industries, primarily Retail and Accommodations/Food Service (*Table 3.2*).

Industry	Number	Values
Wholesale trade	2	D
Retail trade	35	27,798
Information	3	Ν
Finance and insurance	3	Ν
Real estate and rental and leasing	8	D
Professional, scientific, and technical services	4	D
Administrative and support and waste management and remediation services	13	D
Educational services	5	D
Health care and social assistance	8	D
Arts, entertainment, and recreation	5	2,256
Accommodation and food services	37	31,799
Other services (except public administration)	8	4,082

Table 3.2aEstimated Number and Value of Wellfleet Businesses,U.S. Census American Community Survey,

D=Withheld to avoid disclosing data for individual companies

N=Data not available or not comparable

Industry	Number Employed
Management, business, and financial occupations:	268
Computer, engineering, and science occupations:	43
Education, legal, community service, arts, and media occupations:	276
Healthcare practitioner and technical occupations:	105
Service occupations:	181
Sales and office occupations:	149
Natural resources, construction, and maintenance occupations:	241
Production, transportation, and material moving occupations:	119
Total employed population 16 years and over	1,382

2010-2014 American Community Survey 5-Year Estimates

Table 3.2bEstimated Number Employees by Industry, U.S. CensusAmerican Community Survey,

Critical Facilities

Table 3.3 is a list of the Critical Facilities in Wellfleet.

Type of Critical Facility		Name of Critical Facility		
	Assets that are essential to the health and welfare of the whole population and are especially important following hazard events. The potential consequence of losing these assets is so great that	Wellfleet Town Hall	Transfer Station	
		Wellfleet Police Station	Council on Aging/Senior Center	
		Wellfleet Fire Station	Wellfleet Housing Authority	
Essential		Outer Cape Health Services	Shellfish Department	
Facilities		Wellfleet Elementary School	Beach Sticker Office	
l aclifices	they were carefully inventoried. The	Department of Public Works	Bakers Field Recreation	
	building, contents and function/ services provided to the community are significant. Source: FEMA How-to Guide 2/ FEMA 386-2	Wellfleet Library	Audubon Society	
		Preservation Hall	Harbormaster's Office	
		Town Pier and Marina	National Seashore Headquarters	
	Critical assets in all 5 modes of transportation (air, road, transit, rail, sea). Source: FEMA How-to Guide 2/ FEMA 386-2	Route 6	Gull Pond Landing	
Transportation		Commercial Street	White Crest Town Landing	
Systems		Herring River Dike	Maguire Landing	
oyotomo		Cahoon Hollow Town Landing	Bridge to Lieutenant Island	
		Newcomb Hollow Town Landing	Town Pier Boat Ramp	
		Wellfleet Marine	Pumping Station #1 (Old Boy Scout Camp)	
Lifeline Utilities	Includes wastewater, water, oil, natural gas, electric power, and communication systems	Town owned water tower	Pumping Station #2 (Cole's Neck)	
ounnes		Town owned fuel pumps and tanks	National Seashore Pump House	
		turinto	TIOUSC	

Table 3.3 | List of Critical Facilities in Wellfleet

Repetitive Loss Properties

Repetitive Loss Properties are those for which two or more losses of at least \$1,000 each have been paid under the National Flood Insurance Program (NFIP) within any ten year period since 1978.

The Town of Wellfleet has no Repetitive Loss Properties.

New Developments in Wellfleet

There have been no changes in development in Wellfleet in hazard prone areas that have increased or decreased vulnerability since the last mitigation plan was approved.

B4a

Vulnerability Assessment

Chapter 2 of the Wellfleet Hazard Plan profiled natural hazards that could impact the town in the future or have impacted Wellfleet in the past. Chapter 3 inventoried the assets that could be damaged during a hazard event, such as buildings, infrastructure and critical facilities. Chapter 4 ties together the hazard profiles and asset inventories to estimate the potential losses that Wellfleet could experience during a natural hazard event. **Essentially, Chapter 4 answers the question: How will assets in Wellfleet be affected by hazard events?**

Methodology: Vulnerability Assessments

There are two assessments included in Chapter 4 of the 2016 Wellfleet Hazard Plan:

- Vulnerability Assessment of Parcels and Buildings: this assessment was completed by the Town of Wellfleet and the Cape Cod Commission (i.e. the Planning Team) using data from the Town Assessor's office.
- **Exposure Assessment of Critical Facilities**: the Planning Team used Geographic Information System (GIS) analysis to identify whether critical facilities could be exposed to flooding, surge, sea level rise and coastal erosion.

The methods of both assessments are provided in the remaining part of this section.

Methods of the Vulnerability Assessment of Parcels and Buildings:

 To estimate the total number of parcels and value of buildings located in Wellfleet, the Planning Team used Town Assessing data from 2015. This 2015 data set contains information about parcels such as use codes, building characteristics and assessed value. The 2015 parcel data is also linked to geometry data for specific parcels on the ground. The 2015 data was used because it is the most current data set that contains both the parcel and the geometry data. This large data set was grouped into categories using Massachusetts Property Type Classification Codes. Parcel numbers and building values were totaled for each category.¹ It is important to note that the category titles were not selected by members of the Planning Team; instead category names are based on the State's Classification Code. Below is a list of examples of asset types in each category.

- Agriculture: agricultural land/farms, greenhouses, farm buildings
- Banks: bank buildings
- Entertainment and Recreation: includes eating and drinking establishments, indoor recreation, recreational land
- General Services: includes warehouses and distributional facilities, post office, housing authority, municipal property
- Medical Office/Clinics: includes medical office buildings
- Multi-Family Dwelling: includes condos, 2-3 family homes, multiple houses on a single property, 4-8 unit homes and 8+ units

¹ Property type classification codes, non-arm's length codes and sales report spreadsheet specifications, prepared by the Bureau of Local Assessment, revised March 2015, <u>http://www.mass.gov/dor/docs/dls/bla/</u> classificationcodebook.pdf

Methodology: Vulnerability Assessments

- **Non-Profit/Municipal**: government or town owned properties, public parking lots, libraries, museums, fraternal offices
- **Parking**: commercial parking lots
- Personal/Repair Services: includes buses and funeral homes
- Retail Trade: includes hardware stores. shopping malls, supermarkets, small retail
- **Single Family Dwelling**: single family homes
- **Temporary Lodging**: includes motels, inns, resorts
- Theaters: includes theaters and stadiums.
- **Vacant**: includes developable land, undevelopable land, residential open land, underwater land or marshes not under public ownership
- Wholesale Trade: includes tanks holding fuel and oil products for retail distribution, bottled gas and propane tanks, lumber yards
- 2. Next, the Planning Team used GIS to overlay maps of hazard areas onto parcel and value data. Only a subset of natural hazards were identified for further vulnerability assessment (see Table 2.6 for rationale). Below is a list of hazards selected for the vulnerability assessment and a description of the available data used for the assessment.

- **Flooding**: FEMA flood hazard maps, adopted by Wellfleet in 2014
- Hurricanes and Tropical Storms: The storm surge that occurs during tropical cyclones is assessed using the SLOSH (Sea, Lake, and Overland Surges from Hurricanes) model. Currently, there is no model available for the impact of wind from tropical cyclones. Figure 2.14 in Chapter 2 shows a SLOSH map for the Town of Wellfleet.
- Sea Level Rise: Bathtub model developed by the Cape Cod Commission was used to model the impacts of sea level rise on Wellfleet. Figure 2.23 in Chapter 2 shows a Sea Level Rise map for the Town of Wellfleet.
- Coastal Erosion/Shoreline Change: The Planning Team used GIS to identify which properties had a physical connection to saltwater. Properties that share a boundary with saltwater was identified as "coastal property." Parcel and building values were identified. The Planning Team recognizes that this method is not perfect.
- Nor'easters: Data is not available. A detailed vulnerability assessment could not be completed at this time.
- High Winds: Data is not available. A detailed vulnerability assessment could not be completed at this time.

Methodology: Vulnerability Assessments

Severe Winter Weather: Data is not available. A detailed vulnerability assessment could not be completed at this time.

It is important to note that SLOSH and Sea Level Rise models are course models to illustrate vulnerability to storm surge and sea level rise using the best available data. Both of these models have their strengths and their weaknesses:

> Sea, Lake and Overland Surges from Hurricanes (SLOSH) model: SLOSH is a computerized numerical model developed by the National Weather Service (NWS) to estimate storm surge heights resulting from historical, hypothetical, or predicted hurricanes by taking into account the atmospheric pressure, size, forward speed, and track data². These parameters are used to create a model of the wind field which drives the storm surge. The SLOSH model consists of a set of physics equations which are applied to a specific locale's shoreline, incorporating the unique bay and river configurations, water depths, bridges, roads, levees and other physical features. However, the SLOSH model does not explicitly model the impacts of waves on top of the surge nor does it account for

normal river flow or rain flooding. Future advancements in the SLOSH model will allow for the resolution of some of these limitations.²

Cape Cod Commission's Sea Level Rise model: Sea Level Rise data was derived from classified Digital Elevation Model (DEM) data collected through Light Detection and Ranging (LiDAR) in 2011 by the United States Geological Society (USGS). The elevation data is accurate to 18 cm at a 95% confidence level with a 1 meter resolution. This elevation data was adjusted to Mean Higher High Water (MHHW) using the NOAA VDatum Software. The Sea Level Rise is shown as a simple representation of a change in elevation, commonly referred to as a "Bathtub" model. No account has been made for the effects of velocity and resulting erosion caused by wave action.

^{2 &}lt;u>http://www.nhc.noaa.gov/surge/slosh.php</u>

Methodology: Vulnerability Assessments

Methods of Exposure Assessment of Critical Facilities:

For this exposure assessment, the Team compiled a list of critical facilities list and mapped them in GIS. Sea level rise, flooding, storm surge maps were overlaid on the map of critical facilities. If a critical facility was located in a hazard area, the Planning Team determined that it was exposed and therefore vulnerable. To assess exposure to coastal shoreline change, the Planning Team determined if the parcel boundary of the critical facility was adjacent to salt water. As mentioned in the previous section, maps for nor'easters, high winds, severe winter weather and are not available and therefore their impact on critical facilities was not determined.

Results: Vulnerability Assessment

Parcels and Buildings in Hazard Areas

Parcels and Buildings Vulnerable to Flooding

Flooding (A Zone)

Flooding (A Zone)						
		Number of Pa	arcels	Va	ue of Buildings	
Type of Structure	# in town	# in Hazard area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area
Banks	2	1	50%	\$1,118,500	\$845,800	76%
Church/Non-Profit Offices	175	107	61%	\$9,488,900	\$2,048,600	22%
Emergency Response	3	0	0%	\$4,669,200	\$0	0%
Entertainment and Recreation	19	10	53%	\$613,700	\$452,300	74%
General Services	66	27	41%	\$18,917,400	\$4,621,700	24%
Heavy Industrial	4	1	25%	\$0	\$0	0%
Medical Office/Clinic	2	0	0%	\$1,083,300	\$O	0%
Multi-family Dwelling	291	87	30%	\$158,830,200	\$63,051,400	40%
Personal/Repair Services	2	0	0%	\$300,700	\$O	0%
Retail Trade	29	9	31%	\$6,222,700	\$1,973,300	32%
Single Family Dwelling	3088	742	24%	\$811,491,200	\$200,044,100	25%
Temporary Lodging	21	8	38%	\$10,181,600	\$3,195,000	31%
Theaters	1	1	100%	\$407,500	\$407,500	100%
Vacant	922	253	27%	\$4,221,900	\$854,100	20%
Wholesale Trade	9	4	44%	\$1,497,300	\$330,600	22%
Column TOTAL	4634	1250		\$1,029,044,100	\$277,824,400	

Table 4.1 | The proportion of buildings and value of buildings located in a A zone. Table generated using 2015 Wellfleet Assessing Data

Flooding (V Zone)						
	Number of Parcels			Value of Buildings		
Type of Structure	# in town	# in Hazard area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area
Banks	2	0	0%	\$1,118,500	\$0	0%
Church/Non-Profit Offices	175	37	21%	\$9,488,900	\$1,170,000	12%
Emergency Response	3	0	0%	\$4,669,200	\$0	0%
Entertainment and Recreation	19	2	11%	\$613,700	\$0	0%
General Services	66	1	2%	\$18,917,400	\$80,400	0%
Heavy Industrial	4	0	0%	\$0	\$0	0%
Medical Office/Clinic	2	0	0%	\$1,083,300	\$0	0%
Multi-family Dwelling	291	13	4%	\$158,830,200	\$21,785,200	14%
Personal/Repair Services	2	0	0%	\$300,700	\$0	0%
Retail Trade	29	1	3%	\$6,222,700	\$95,300	2%
Single Family Dwelling	3088	218	7%	\$811,491,200	\$75,535,700	9%
Temporary Lodging	21	3	14%	\$10,181,600	\$1,289,300	13%
Theaters	1	0	0%	\$407,500	\$0	0%
Vacant	922	123	13%	\$4,221,900	\$279,700	7%
Wholesale Trade	9	0	0%	\$1,497,300	\$0	0%
Column TOTAL	4634	398		\$1,029,044,100	\$100,235,600	

Table 4.2 | The proportion of buildings and value of buildings located in a V zone.Table generated using 2015 Wellfleet Assessing Data

Parcels and Buildings Vulnerable to Sea Level Rise

Sea Level Rise (1 foot)						
		Number of Pa	arcels	Value of Buildings		
Type of Structure	# in town	# in Hazard area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area
Banks	2	0	0%	\$1,118,500	\$0	0%
Church/Non-Profit Offices	175	102	58%	\$9,488,900	\$2,048,600	22%
Emergency Response	3	0	0%	\$4,669,200	\$0	0%
Entertainment and Recreation	19	11	58%	\$613,700	\$452,300	74%
General Services	66	20	30%	\$18,917,400	\$3,938,700	21%
Heavy Industrial	4	0	0%	\$0	\$0	0%
Medical Office/Clinic	2	0	0%	\$1,083,300	\$0	0%
Multi-family Dwelling	291	68	23%	\$158,830,200	\$50,146,000	32%
Personal/Repair Services	2	0	0%	\$300,700	\$0	0%
Retail Trade	29	8	28%	\$6,222,700	\$1,437,100	23%
Single Family Dwelling	3088	500	16%	\$811,491,200	\$148,885,000	18%
Temporary Lodging	21	5	24%	\$10,181,600	\$2,486,500	24%
Theaters	1	0	0%	\$407,500	\$0	0%
Vacant	922	232	25%	\$4,221,900	\$845,100	20%
Wholesale Trade	9	2	22%	\$1,497,300	\$137,900	9%
Column TOTAL	4634	948		\$1,029,044,100	\$210,377,200	

 Table 4.3 | The proportion of buildings and value of buildings exposed to 1 foot of sea level rise.

Table generated using 2015 Wellfleet Assessing Data

Sea Level Rise (2 feet)								
		Number of Pa	arcels	Va	Value of Buildings			
Type of Structure	# in town	# in Hazard area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area		
Banks	2	0	0%	\$1,118,500	\$0	0%		
Church/Non-Profit Offices	175	109	62%	\$9,488,900	\$2,339,700	25%		
Emergency Response	3	0	0%	\$4,669,200	\$0	0%		
Entertainment and Recreation	19	11	58%	\$613,700	\$452,300	74%		
General Services	66	22	33%	\$18,917,400	\$4,321,400	23%		
Heavy Industrial	4	0	0%	\$0	\$0	0%		
Medical Office/Clinic	2	0	0%	\$1,083,300	\$0	0%		
Multi-family Dwelling	291	74	25%	\$158,830,200	\$51,699,000	33%		
Personal/Repair Services	2	0	0%	\$300,700	\$0	0%		
Retail Trade	29	9	31%	\$6,222,700	\$1,838,800	30%		
Single Family Dwelling	3088	605	20%	\$811,491,200	\$177,747,100	22%		
Temporary Lodging	21	7	33%	\$10,181,600	\$3,281,300	32%		
Theaters	1	0	0%	\$407,500	\$0	0%		
Vacant	922	272	30%	\$4,221,900	\$986,800	23%		
Wholesale Trade	9	2	22%	\$1,497,300	\$137,900	9%		
Column TOTAL	4634	1111		\$1,029,044,100	\$242,804,300			

Table 4.4 | The proportion of buildings and value of buildings exposed to 2 feet of sea level rise.Table generated using 2015 Wellfleet Assessing Data

Methodology: Vulnerability Assessments

Sea Level Rise (3 feet)

		Number of Pa	arcels	Va	lue of Buildings	
Type of Structure	# in town	# in Hazard area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area
Banks	2	1	0%	\$1,118,500	\$845,800	76%
Church/Non-Profit Offices	175	117	67%	\$9,488,900	\$2,339,700	25%
Emergency Response	3	0	0%	\$4,669,200	\$0	0%
Entertainment and Recreation	19	11	58%	\$613,700	\$452,300	74%
General Services	66	24	36%	\$18,917,400	\$4,560,900	24%
Heavy Industrial	4	0	0%	\$O	\$0	0%
Medical Office/Clinic	2	0	0%	\$1,083,300	\$0	0%
Multi-family Dwelling	291	86	30%	\$158,830,200	\$55,388,900	35%
Personal/Repair Services	2	1	50%	\$300,700	\$148,600	49%
Retail Trade	29	9	31%	\$6,222,700	\$1,838,800	30%
Single Family Dwelling	3088	706	23%	\$811,491,200	\$203,272,300	25%
Temporary Lodging	21	7	33%	\$10,181,600	\$3,281,300	32%
Theaters	1	0	0%	\$407,500	\$0	0%
Vacant	922	300	33%	\$4,221,900	\$986,800	23%
Wholesale Trade	9	2	22%	\$1,497,300	\$137,900	9%
Column TOTAL	4634	1264		\$1,029,044,100	\$273,253,300	

Table 4.5 | The proportion of buildings and value of buildings exposed to 1 foot of sea level rise. Table generated using 2015 Wellfleet Assessing Data

Sea Level Rise (4 feet)

		Number of Pa	arcels	Va	lue of Buildings	
Type of Structure	# in town	# in Hazard area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area
Banks	2	1	0%	\$1,118,500	\$845,800	76%
Church/Non-Profit Offices	175	121	69%	\$9,488,900	\$2,339,700	25%
Emergency Response	3	0	0%	\$4,669,200	\$0	0%
Entertainment and Recreation	19	11	58%	\$613,700	\$452,300	74%
General Services	66	28	42%	\$18,917,400	\$4,972,900	26%
Heavy Industrial	4	1	25%	\$0	\$O	0%
Medical Office/Clinic	2	0	0%	\$1,083,300	\$O	0%
Multi-family Dwelling	291	92	32%	\$158,830,200	\$56,886,600	36%
Personal/Repair Services	2	1	50%	\$300,700	\$148,600	49%
Retail Trade	29	10	34%	\$6,222,700	\$1,934,100	31%
Single Family Dwelling	3088	787	25%	\$811,491,200	\$224,750,500	28%
Temporary Lodging	21	7	33%	\$10,181,600	\$3,281,300	32%
Theaters	1	1	100%	\$407,500	\$407,500	100%
Vacant	922	320	35%	\$4,221,900	\$995,800	24%
Wholesale Trade	9	2	22%	\$1,497,300	\$137,900	9%
Column TOTAL	4634	1382		\$1,029,044,100	\$297,153,000	

Table 4.6 | The proportion of buildings and value of buildings located in Category 4 SLOSH zone.Table generated using 2015 Wellfleet Assessing Data

Methodology: Vulnerability Assessments

Sea Level Rise (5 feet)

		Number of Pa	arcels	Va	lue of Buildings	
Type of Structure	# in town	# in Hazard area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area
Banks	2	1	0%	\$1,118,500	\$845,800	76%
Church/Non-Profit Offices	175	122	70%	\$9,488,900	\$2,339,700	25%
Emergency Response	3	0	0%	\$4,669,200	\$0	0%
Entertainment and Recreation	19	11	58%	\$613,700	\$452,300	74%
General Services	66	28	42%	\$18,917,400	\$4,972,900	26%
Heavy Industrial	4	1	25%	\$0	\$0	0%
Medical Office/Clinic	2	0	0%	\$1,083,300	\$0	0%
Multi-family Dwelling	291	98	34%	\$158,830,200	\$64,988,600	41%
Personal/Repair Services	2	1	50%	\$300,700	\$148,600	49%
Retail Trade	29	11	38%	\$6,222,700	\$2,611,400	42%
Single Family Dwelling	3088	859	28%	\$811,491,200	\$241,936,500	30%
Temporary Lodging	21	8	38%	\$10,181,600	\$3,511,300	34%
Theaters	1	1	100%	\$407,500	\$407,500	100%
Vacant	922	340	37%	\$4,221,900	\$995,800	24%
Wholesale Trade	9	4	44%	\$1,497,300	\$330,600	22%
Column TOTAL	4634	1485		\$1,029,044,100	\$323,541,000	

Table 4.7 | The proportion of buildings and value of buildings exposed to 1 foot of sea level rise. Table generated using 2015 Wellfleet Assessing Data

Sea Level Rise (6 feet)

		Number of Pa	arcels	Va	Value of Buildings			
Type of Structure	# in town	# in Hazard area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area		
Banks	2	1	0%	\$1,118,500	\$845,800	76%		
Church/Non-Profit Offices	175	124	71%	\$9,488,900	\$2,339,700	25%		
Emergency Response	3		0%	\$4,669,200		0%		
Entertainment and Recreation	19	11	58%	\$613,700	\$452,300	74%		
General Services	66	30	45%	\$18,917,400	\$5,153,700	27%		
Heavy Industrial	4	1	25%	\$O	\$0	0%		
Medical Office/Clinic	2		0%	\$1,083,300		0%		
Multi-family Dwelling	291	107	37%	\$158,830,200	\$72,038,000	45%		
Personal/Repair Services	2	1	50%	\$300,700	\$148,600	49%		
Retail Trade	29	11	38%	\$6,222,700	\$2,611,400	42%		
Single Family Dwelling	3088	940	30%	\$811,491,200	\$260,662,200	32%		
Temporary Lodging	21	9	43%	\$10,181,600	\$4,385,400	43%		
Theaters	1	1	100%	\$407,500	\$407,500	100%		
Vacant	922	362	39%	\$4,221,900	\$1,840,300	44%		
Wholesale Trade	9	4	44%	\$1,497,300	\$330,600	22%		
Column TOTAL	4634	1602		\$1,029,044,100	\$351,215,500			

Table 4.8 | The proportion of buildings and value of buildings exposed to 2 feet of sea level rise.Table generated using 2015 Wellfleet Assessing Data

Parcels and Buildings Vulnerable to Storm Surge During hurricanes

SLOSH (Category 1 Storm)

		Number of Pa	arcels	Va	lue of Buildings	
Type of Structure	# in town	# in Hazard area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area
Banks	2	0	0%	\$1,118,500	\$0	0%
Church/Non-Profit Offices	175	77	44%	\$9,488,900	\$1,458,500	15%
Emergency Response	3	0	0%	\$4,669,200	\$O	0%
Entertainment and Recreation	19	10	53%	\$613,700	\$452,300	74%
General Services	66	15	23%	\$18,917,400	\$2,499,300	13%
Heavy Industrial	4	0	0%	\$O	\$0	0%
Medical Office/Clinic	2	0	0%	\$1,083,300	\$O	0%
Multi-family Dwelling	291	51	18%	\$158,830,200	\$42,644,300	27%
Personal/Repair Services	2	0	0%	\$300,700	\$0	0%
Retail Trade	29	7	24%	\$6,222,700	\$1,200,700	19%
Single Family Dwelling	3088	343	11%	\$811,491,200	\$104,601,800	13%
Temporary Lodging	21	4	19%	\$10,181,600	\$2,185,800	21%
Theaters	1	0	0%	\$407,500	\$O	0%
Vacant	922	176	19%	\$4,221,900	\$709,900	17%
Wholesale Trade	9	1	11%	\$1,497,300	\$137,900	9%
Column TOTAL	4634	684		\$1,029,044,100	\$155,890,500	

Table 4.9 | The proportion of buildings and value of buildings exposed to 3 feet of sea level rise. Table generated using 2015 Wellfleet Assessing Data

SLOSH (Category 2 Storm)

SLOSIT (Category 2 Storin)						
		Number of Pa	arcels	Val	ue of Buildings	
Type of Structure	# in town	# in Hazard area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area
Banks	2	1	0%	\$1,118,500	\$845,800	76%
Church/Non-Profit Offices	175	104	59%	\$9,488,900	\$1,488,200	16%
Emergency Response	3	0	0%	\$4,669,200	\$0	0%
Entertainment and Recreation	19	11	58%	\$613,700	\$452,300	74%
General Services	66	22	33%	\$18,917,400	\$3,750,800	20%
Heavy Industrial	4	1	25%	\$O	\$O	0%
Medical Office/Clinic	2	0	0%	\$1,083,300	\$O	0%
Multi-family Dwelling	291	66	23%	\$158,830,200	\$48,502,400	31%
Personal/Repair Services	2	0	0%	\$300,700	\$0	0%
Retail Trade	29	7	24%	\$6,222,700	\$1,200,700	19%
Single Family Dwelling	3088	566	18%	\$811,491,200	\$168,478,300	21%
Temporary Lodging	21	7	33%	\$10,181,600	\$3,281,300	32%
Theaters	1	0	0%	\$407,500	\$0	0%
Vacant	922	251	27%	\$4,221,900	\$845,100	20%
Wholesale Trade	9	2	22%	\$1,497,300	\$137,900	9%
Column TOTAL	4634	1038		\$1,029,044,100	\$228,982,800	

Table 4.10 | The proportion of buildings and value of buildings exposed to 4 feet of sea level riseTable generated using 2015 Wellfleet Assessing Data

Methodology: Vulnerability Assessments

SLOSH (Category 3 Storm)

Type of Structure	# in town	# in Hazard	9/ in Herend Aver			
		area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area
Banks	2	1	0%	\$1,118,500	\$845,800	76%
Church/Non-Profit Offices	175	103	59%	\$9,488,900	\$1,488,200	16%
Emergency Response	3	0	0%	\$4,669,200	\$0	0%
Entertainment and Recreation	19	10	53%	\$613,700	\$452,300	74%
General Services	66	25	38%	\$18,917,400	\$4,116,300	22%
Heavy Industrial	4	2	50%	\$O	\$0	0%
Medical Office/Clinic	2	0	0%	\$1,083,300	\$O	0%
Multi-family Dwelling	291	82	28%	\$158,830,200	\$57,672,000	36%
Personal/Repair Services	2	0	0%	\$300,700	\$0	0%
Retail Trade	29	11	38%	\$6,222,700	\$2,486,500	40%
Single Family Dwelling	3088	782	25%	\$811,491,200	\$221,620,500	27%
Temporary Lodging	21	9	43%	\$10,181,600	\$3,907,700	38%
Theaters	1	1	100%	\$407,500	\$407,500	100%
Vacant	922	290	31%	\$4,221,900	\$995,800	24%
Wholesale Trade	9	4	44%	\$1,497,300	\$330,600	22%
Column TOTAL	4634	1320		\$1,029,044,100	\$294,323,200	

Table 4.11 | The proportion of buildings and value of buildings exposed to 5 feet of sea level rise.Table generated using 2015 Wellfleet Assessing Data

SLOSH (Category 4 Storm)

		Number of Pa	arcels	Va	lue of Buildings	
Type of Structure	# in town	# in Hazard area	% in Hazard Area	\$ in town	\$ in Hazard area	% in Hazard Area
Banks	2	1	0%	\$1,118,500	\$845,800	76%
Church/Non-Profit Offices	175	88	50%	\$9,488,900	\$2,272,400	24%
Emergency Response	3	0	0%	\$4,669,200	\$0	0%
Entertainment and Recreation	19	9	47%	\$613,700	\$233,200	38%
General Services	66	19	29%	\$18,917,400	\$3,155,500	17%
Heavy Industrial	4	2	50%	\$0	\$0	0%
Medical Office/Clinic	2	0	0%	\$1,083,300	\$O	0%
Multi-family Dwelling	291	91	31%	\$158,830,200	\$63,335,700	40%
Personal/Repair Services	2	1	50%	\$300,700	\$152,100	51%
Retail Trade	29	8	28%	\$6,222,700	\$2,033,800	33%
Single Family Dwelling	3088	902	29%	\$811,491,200	\$253,221,700	31%
Temporary Lodging	21	11	52%	\$10,181,600	\$4,431,000	44%
Theaters	1	1	100%	\$407,500	\$407,500	100%
Vacant	922	289	31%	\$4,221,900	\$906,200	21%
Wholesale Trade	9	3	33%	\$1,497,300	\$192,700	13%
Column TOTAL	4634	1425		\$1,029,044,100	\$331,187,600	

Table 4.12 | The proportion of buildings and value of buildings exposed to 6 feet of sea level rise.Table generated using 2015 Wellfleet Assessing Data

Parcels and Buildings Vulnerable to Shoreline Change

Coastal Properties								
	# of Parcels in Hazard area	\$ of Buildings in Hazard area						
Coastal	590	\$122,943,500						
Not Coastal	4285	\$819,209,700						

Table 4.13 The number of parcels and value of buildings on parcels that share a physical boundary with sea water. If a parcel shares a boundary with sea water, it is assumed to be vulnerable to coastal hazards such as shoreline change and erosion .

Methodology: Vulnerability Assessments

Exposure Assessment of Critical Facilities by the Planning Team

Name of Critical Facility	SLOSH Cat 1	SLOSH Cat 2	SLOSH Cat 3	SLOSH Cat 4	Sea Level Rise 1 foot	Sea Level Rise 2 feet	Sea Level Rise 3 feet	Sea Level Rise 4 feet	Sea Level Rise 5 feet	Sea Level Rise 6 feet	Special Flood Hazard Area (AE)	Special Flood Hazard Area (VE)	COASTAL (boundary with salt water)
Town Hall	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Wellfleet Police Station	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Wellfleet Fire Department	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Wellfleet Elementary School	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Wellfleet Library	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Outer Cape Health	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Department of Public Works	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Town Pier and Marina	Ν	Ν	Υ	Ν	Ν	Ν	Ν	Ν	Ν	Y, coast	Y	Ν	Y
Harbormaster office	Ν	Ν	Y	Ν	Ν	Ν	Ν	Ν	Ν	Y, coast	Y	Ν	Y
Transfer Station	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Council on Aging (senior center)	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Wellfleet Housing Authority	Ν	N	N	Ν	N	N	N	N	N	Ν	Ν	Ν	Ν
Preservation Hall	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Beach Sticker House	Ν	Ν	Y	Ν	Ν	Ν	Ν	Y, coast	Y, coast	Y, coast	Y	Ν	Y
Shellfish Department	Ν	Ν	Y	Ν	Ν	Ν	Ν	Ν	Y, coast	Y, coast	Ν	Y	Y
Bakers Field Recreation	Ν	Ν	Y	Ν	Ν	Ν	Ν	Ν	Y, coast	Y, coast	Y	Ν	Ν
Audubon Society	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Y
National Seashore Headquarters	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Y
Wellfleet Marine	Ν	Y	Ν	Ν	Ν	Ν	Ν	Y, coast	Y, coast	Y, coast	Y	Ν	Ν
Bay Sails Marine	Ν	Ν	N	Ν	N	N	N	N	N	Ν	Ν	Ν	Ν
Fuel pumps and tanks (Town owned)	Ν	Ν	Y	Ν	Ν	Ν	Ν	Ν	Y, coast	Y, coast	Ν	Y	Y
Town owned water tower	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
National Seashore water tower	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Y

Methodology: Vulnerability Assessments

Name of Critical Facility	SLOSH Cat 1	SLOSH Cat 2	SLOSH Cat 3	SLOSH Cat 4	Sea Level Rise 1 foot	Sea Level Rise 2 feet	Sea Level Rise 3 feet	Sea Level Rise 4 feet	Sea Level Rise 5 feet	Sea Level Rise 6 feet	Special Flood Hazard Area (AE)	Special Flood Hazard Area (VE)	COASTAL (boundary with salt water)
Pumping station #2 (old Boy Scout camp)	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Pumping Station #1 (Cole's Neck)	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
National Seashore Pump House	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Y
Wesley Swamp Pump	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Cahoon Hollow Town Landing	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
Newcomb Hollow Town landing	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Y
Gull Pond Landing	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Y, depression	Y, depression	Y, depression	Ν	Ν	Ν
White Crest Town landing	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Y
Maguire Landing	N	N	Ν	Ν	Ν	Ν	N	N	N	Ν	Ν	Ν	Ν
Herring River Dike	Ν	Ν	Ν	Y	Ν	Ν	Ν	Ν	Ν	Ν	Y	Ν	Y
Bridge to Lieutenant Island	Ν	Y	Ν	Ν	Y, coast	Ν	Y	Y					
Breakwater	Y	Ν	Ν	Ν	Y, coast	Ν	Y	Y					

Table 4.14 Exposure Assessment for Critical Facilities. In the Sea Level Rise section of the table, "Y coast" represents facilities that are inundated by water from the coast, "Y depression" represents facilities that are inundated because they are in low-lying areas. Asterisks indicate that the Planning Team would like to provide additional commentary on the exposure of the asset - See Additional Comments on Asset Exposure Section

Vulnerable Populations

Vulnerable Populations

Below is a description of segments of the population who are vulnerable to the impacts of natural hazard events³:

Coastal Erosion: Coastal erosion is not generally considered an imminent threat to public safety because shoreline changes are gradual over many years. However, drastic changes to the shoreline may occur in a single storm event which can threaten homes and public safety.

Culvert Failure: All populations in a culvert failure inundation zone would be exposed to the risk of culvert failure. The potential for loss of life is affected by the capacity and number of evacuation routes available to populations living in areas of potential inundation².

Earthquake: The entire population of Massachusetts is potentially exposed to direct and indirect impacts from earthquakes. The degree of exposure is dependent on many factors, including the age and construction type of dwelling structures, soil types in which homes are constructed, proximity to fault locations, etc. Further, the time of day also exposes different sectors of the community to the hazard.²

Wildland and Urban Fire: As demonstrated by historical urban and wildfire events, potential losses include human health and life of residents and responders. The most

vulnerable populations include the elderly, children, and disabled as well as emergency responders and those within a short distance of the interface between the built environment and the wildland environment.²

Flooding: The impact of flooding on life, health, and safety is dependent upon several factors including the severity of the event and whether or not adequate warning time is provided to residents. Exposure includes the population living in or near floodplain areas that could be impacted should a flood event occur. Additionally, exposure should not be limited to only those who reside in a defined hazard zone, but everyone who may be affected by a hazard event (e.g., risk while traveling in flooded areas, or compromised access to emergency services during an event). The degree of such impacts will vary and is not strictly measurable.² Of the population exposed, the most vulnerable include the economically disadvantaged and population over the age of 65. Those over the age of 65 are vulnerable because they are more likely to seek or need medical attention, which may not be available due to isolation during a flood event. They also may have more difficulty evacuating.²

Hurricanes and Tropical Storms: The impact of a hurricane or tropical storm on life, health and safety is dependent upon several factors including the severity of the event and whether or not residents received adequate warning time. It is assumed that the entire population of Barnstable County is exposed to this

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^{3 2013} Massachusetts State Hazard Plan

Vulnerable Populations

hazard. Residents may be displaced or require temporary to long-term sheltering. In addition, downed trees, damaged buildings, and debris carried by high winds can lead to injury or loss of life. Socially vulnerable populations are most susceptible, based on a number of factors including their physical and financial ability to react or respond during a hazard and the location and construction quality of their housing.² Of the population exposed, the most vulnerable include the economically disadvantaged and population over the age of 65. Those over the age of 65 are vulnerable because they are more likely to seek or need medical attention, which may not be available due to isolation during a flood event. They also may have more difficulty evacuating.²

Landslides: It is difficult to determine demographics of populations vulnerable to landslides.²

Nor'easters: The impact of a nor'easter on life, health and safety is dependent upon several factors including the severity of the event and whether or not residents received adequate warning time. It is assumed that the entire Commonwealth's population is exposed to this hazard (wind and rain/snow). Of the population exposed, the most vulnerable include the economically disadvantaged and population over the age of 65. Those over the age of 65 are vulnerable because they are more likely to seek or need medical attention, which may not be available due to isolation during a flood event. They also may have more difficulty evacuating.² Severe Weather (wind, thunderstorms, tornadoes, **extreme temperatures, drought)**: For the purposes of this plan, the entire population of the Wellfleet is exposed to severe weather events. Residents may be displaced or require temporary to long-term sheltering due to severe weather events. In addition, downed trees, damaged buildings and debris carried by high winds can lead to injury or loss of life. Socially vulnerable populations are most susceptible, based on a number of factors including their physical and financial ability to react or respond during a hazard and the location and construction quality of their housing. In general, vulnerable populations include the elderly, low income or linguistically isolated populations, people with lifethreatening illnesses, and residents living in areas that are isolated from major roads. Power outages can be life threatening to those dependent on electricity for life support. Isolation of these populations is a significant concern. These populations face isolation and exposure during severe weather events and could suffer more secondary effects of the hazard.²

Severe Winter Weather (snow, blizzards and

ice): According to NOAA's National Severe Storms Laboratory, winter weather indirectly and deceptively kills hundreds of people in the U.S. every year, primarily from automobile accidents, overexertion and exposure. Winter storms are often accompanied by strong winds, creating blizzard conditions with blinding wind-driven snow, drifting snow and extreme cold temperatures with dangerous wind chills. These storms are considered

Summary of Vulnerable Infrastructure

deceptive killers because most deaths and other impacts or losses are indirectly related to the storm. Injuries and fatalities may occur due to traffic accidents on icy roads, heart attacks while shoveling snow or hypothermia from prolonged exposure to cold.²

Heavy snow can immobilize a region and paralyze a town, shutting down its transportation network, stopping the flow of supplies, and disrupting medical and emergency services. The elderly are considered most susceptible due to their increased risk of injury and death from falls and overexertion and/or hypothermia from attempts to clear snow and ice, or related to power failures. In addition, severe winter weather events can reduce the ability of these populations to access emergency services. Residents with low incomes may not have access to housing or their housing may be less able to withstand cold temperatures (e.g., homes with poor insulation and heating supply).²

Tsunami: It is difficult to determine demographics of populations vulnerable to tsunamis.²

B3b

Summary of Vulnerable Infrastructure

Below is a description of Wellfleet infrastructure that is vulnerable to the impacts of natural hazard events:

- Commercial Street in downtown area is low lying and vulnerable to flooding
- Bridge to Lieutenant Island is vulnerable to flooding; it is inundated at high tide
- Mayo Creek culvert near the town pier is vulnerable to flooding
- Blackfish Creek culvert on Route
 6 is vulnerable to flooding
- Box culvert on West Road is compromised
- Fresh Brook Creek culvert on Route
 6 is vulnerable to flooding
- Town landings at Burton Baker Beach and Paine Hollow Road are vulnerable to flooding
- Old Wharf Road is critical for shellfishing and vulnerable to flooding
- Beach access points and parking lots at Cahoon Hollow, Maguire's Landing, Newcomb Hollow and White Crest Beach.

Mitigation Strategy CHAPTER FIVE

Chapter 2 profiled specific hazards that could affect Wellfleet and Chapter 4 assessed the losses that could result from those hazard events. The next step in the hazard planning process is to identify actions to reduce risk and loss of life and to develop way to implement these actions. This so-called "Mitigation Strategy" determines broad goals and objectives and outlines specific actions for the next five years. **Chapter 5 outlines a mitigation strategy for the Town of Wellfleet for the next five years.** C3a,b

Mitigation Goals

Mitigation goals are broad guidelines that articulate Wellfleet's desire to protect people and structures, reduce the cost of disaster response and recovery, and minimize disruption to the community following a disaster.¹

Mitigation Goals for the 2016 Wellfleet Hazard Plan are:

- 1. Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural hazards.
- 2. Mitigate financial losses incurred by municipal, residential, industrial, agricultrual and commercial establishments due to natural hazards.
- 3. Reduce the damage to public infrastructure resulting from natural hazards including but not limited to critical facilities, roadways and culverts, the town pier, shellfishing facilities, and water facilities.
- 4. Competitively position the Town to seek and apply for funding opportunities to implement the actions identified in the Wellfleet Hazard Plan.
- 5. Ensure that mitigation measures are sensitive to the natural features, historic resources, and community character of Wellfleet.

- Communicate local hazard mitigation planning activities with Barnstable County, Outer Cape Towns, Cape Cod National Seashore, neighboring towns and the Massachusetts Emergency Management Agency.
- 7. Increase public awareness of existing hazards and encourage hazard mitigation planning as part of the overall municipal planning process.

Mitigation Actions for the 2016 Hazard Plan

Mitigation actions are any action, process or project designed to reduce or eliminate long term risk from natural hazards. These mitigation actions are developed by the Planning Team and they must be consistent with the vulnerability and risk assessment performed in Chapter 4 and with the priorities of the Town of Wellfleet. The previous Wellfleet Hazard Plan is outdated. The planning team is not carrying forward any of the 2004 actions and will be implementing new strategies based on town priorities, goals, and objectives. In 2004, Barnstable County developed a multiple jurisdictional hazard mitigation plan for the County. None of the actions included in that plan are carried forward here as they were not specific to Wellfleet. In the process to develop the 2016 Wellfleet Hazard Mitigation Plan the town has reevaluated all hazards and developed future actions that are in line with the towns vision for resiliency moving forward.

¹ FEMA How-to Guide 3: Developing the Mitigation Plan: Identifying mitigation actions and implementation strategies, FEMA 386-3, April 2003

Mitigation Goals

This section of the plan is the most dynamic because it is heavily influenced by factors such as grant funding and staff capability. The Mitigation Actions section will be routinely updated to ensure that it remains consistent with current Town priorities. The mitigation actions are in no particular order.

The Planning Team developed a "Team Score" to prioritize the Mitigation Actions where high scores represent high priority projects. Several variables factored into the Team Score:

Life Safety/Social:

- How effective is the action at protecting lives and preventing injuries?
- If the action is to improve structures/infrastructure, will it also protect lives and prevent injury?
- Will the action affect one segment of the population more than another?
- Will the action disrupt the community in any way? (i.e. impact emergency service routes, break up neighborhoods)

Property Protection:

- Will the action eliminate or reduce damage to structures and infrastructure? If so, how?
- What are the secondary impacts of the mitigation action?

Does it solve a problem or a symptom of the problem?

Technical/Legal/Environmental/ Administrative:

- Is the mitigation action technically feasible based on Wellfleet's current capabilities?
- Is the action a long or short-term solution?
- What are the benefits of the project? What are the costs?
- Does the action support Wellfleet's Mitigation Goals and Objectives?
- Does Wellfleet have the authority to implement the action? If not, who does?
- Is the action consistent with town values and other planning projects?
- What are the environmental impacts of the action?
- Does it comply with environmental regulations?

Political/Local Champion:

- Is there political support to implement and maintain the action?
- Does the public support the mitigation action?
- Is there a strong advocate for the action?

The Priority designations for 2016 Mitigation Actions (high, medium, low) were based on the Team Score:

- Team Score 5 and 6: High Priority; town will begin or complete these projects within three years.
- Team Score 3 and 4: Medium Priority; town will begin or complete these projects within four years.
- Team Score 1 and 2: Low Priority; town will begin or complete these projects within five years.

2016 Mitigation Actions

The following is a list of projects recommended by the Planning Team. The list identifies Responsibility, Funding and a Time Frame for the recommended mitigation projects. The actions will begin as soon as the plan is approved and the community is eligible for funding, unless otherwise stated, and will be completed in the amount of time as noted in the "Duration" section.

All Hazards

Mitigation Action #1

Continue to gather accurate data on the location, history, extent and impact of natural hazards in Wellfleet

Project Type:

Responsible Dept:

Data Collection

Harbormaster, Department of Public Works, Police Department, Fire Department

Funding Source(s):

Town Staff Budget, < \$50,000

Timeframe:

Duration: annual

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters; Competitively position the Town to seek and apply for funding opportunities to implement the Wellfleet Hazard Plan.

Consistency With Other Town Plans:

Comprehensive Emergency Management Plan

Team Score: 3

Priority: Medium

All Hazards

Mitigation Action #2

Conduct an assessment of local infrastructure that is subject to damage from flooding or storm surge or that is likely to cause damage to surrounding areas should it fail or flood. Develop, prioritize and seek funding for a list of needed infrastructure improvement projects

Project Type:

be: Responsible Dept:

Planning

All Departments

Funding Source(s):

FEMA HMA grants (25% appropriation from Town Meeting), CZM grants, <\$100,000

Timeframe:

Duration: 1 year, annual thereafter

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters; Competitively position the Town to seek and apply for funding opportunities to implement the Wellfleet Hazard Plan.

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008)

All Hazards

Mitigation Action #3

Seek an alternate or emergency traffic route for travel over Blackfish Creek in the event that Route 6 is compromised

Project Type:

Responsible Dept:

Mitigation Project

Police and Fire Departments, Department of Public Works

Funding Source(s):

FEMA HMA grants (25% appropriation from Town Meeting), Federal Highway Administration grants, \$100,000+

Timeframe:

Duration: 4 years

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008)

All Hazards

Mitigation Action #4

Investigate utilizing the Senior Center as a shelter; this will require rewiring for a generator and wind shudders on the windows

Project Type:

Responsible Dept:

Mitigation Project

Police and Fire Departments, Department of Public Works, Council on Aging

Funding Source(s):

FEMA HMA grants (25% appropriation from Town Meeting), Town Staff Budget, < \$50,000

Timeframe:

Duration: 3 years

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters

Consistency With Other Town Plans:

Comprehensive Emergency Management Plan

Team Score: 6

Priority: High

All Hazards

Mitigation Action #5

Continue to coordinate with the Barnstable County Regional Emergency Planning Committee, Cape Cod National Seashore, Massachusetts Department of Transportation (i.e. salt, sand, sheltering equipment, manpower, message boards)

Project Type:

Responsible Dept:

Outreach

Health Department, Police and Fire Departments

Funding Source(s):

Town Staff Budget, < \$50,000

Timeframe:

Duration: annual

Consistency With Mitigation Goals:

Communicate local hazard mitigation planning activities with Barnstable County, Outer Cape Towns, Cape Cod National Seashore, and the Massachusetts Emergency Management Agency.

Consistency With Other Town Plans:

Comprehensive Emergency Management Plan

All Hazards

Mitigation Action #6

Distribute educational brochures, put up signs, post on social media about emergency services and natural hazards likely to affect the town i.e. storm surge, urban flooding, coastal erosion, nor'easters and winter storms. This outreach is specifically for the general public, visitors and tourists. When visitors and tourists need emergency services, they often do not know how to successfully access those services

Project Type:	Re
Outreach	All

Responsible Dept: All Departments

Funding Source(s): Town Staff Budget, < \$50,000

Timeframe:

Duration: annual

Consistency With Mitigation Goals:

Increase public awareness of existing hazards and encourage hazard mitigation planning as part of the overall municipal planning process.

Consistency With Other Town Plans:

Comprehensive Emergency Management Plan

Team Score: 3

Priority: Medium

All Hazards

Mitigation Action #7

Purchase variable message boards for the town

Project Type: Outreach **Responsible Dept:** Police and Fire Departments

Funding Source(s):

FEMA HMA grants (25% appropriation from Town Meeting), Town Staff Budget, < \$50,000

Timeframe:

Duration: 3 years

Consistency With Mitigation Goals:

Increase public awareness of existing hazards and encourage hazard mitigation planning as part of the overall municipal planning process.

Consistency With Other Town Plans:

Comprehensive Emergency Management Plan

All Hazards

Mitigation Action #8

Obtain a town specific emergency notification system and conduct public outreach to increase the number of subscribers. This action will enhance communication to residents and vulnerable populations before, during and after hazard events

Project Type:Responsible Dept:OutreachPolice and Fire Departments

Funding Source(s):

Town Staff Budget, < \$50,000

Timeframe:

Duration: annual

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters

Consistency With Other Town Plans:

Comprehensive Emergency Management Plan

Team Score: 2

Priority: Low

Team Score: 5

Priority: High

All Hazards

Mitigation Action #9

Seek funding opportunities to reduce Wellfleet's vulnerability to natural hazards

Project Type:

Responsible Dept:

Planning

All Departments

Funding Source(s):

FEMA HMA grants (25% appropriation from Town Meeting), CZM grants, \$100,000 +

Timeframe:

Duration: 2 years

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters; Competitively position the Town to seek and apply for funding opportunities to implement the Wellfleet Hazard Plan.

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008)

All Hazards

Mitigation Action #10

Update the Continuity of Operations Plan for the Town of Wellfleet to ensure that groups and departments in town are aware of the Chain of Command and know who to call and where to go in the case of a hazard event

Project Type:

Planning

All Departments

Responsible Dept:

Funding Source(s): Town Staff Budget, < \$50,000

Timeframe:

Duration: 3 years

Consistency With Mitigation Goals:

Increase public awareness of existing hazards and encourage hazard mitigation planning as part of the overall municipal planning process.

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008), Comprehensive Emergency Management Plan

Team Score: 6

Priority: High

All Hazards

Mitigation Action #11

Continue planning efforts and playing a role in sheltering on Cape Cod, inter-municipal and intramunicipal communications and shared services

Project Type:

Responsible Dept:

Planning

Police and Fire Departments

Funding Source(s):

FEMA HMA grants (25% appropriation from Town Meeting), Town Staff Budget, < \$50,000

Timeframe:

Duration: annual

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters;

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008), Comprehensive Emergency Management Plan

All Hazards

Mitigation Action #12

Monitor critical facilities to ensure that they are protected from the effects of natural hazards to the maximum extent possible

Project Type:

Responsible Dept:

Planning

All Departments

Funding Source(s):

FEMA HMA grants (25% appropriation from Town Meeting), Town Staff Budget, < \$50,000

Timeframe:

Duration: annual

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters;

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008), Comprehensive Emergency Management Plan

Team Score: 3

Priority: Medium

Team Score: 3

Priority: Medium

All Hazards

Mitigation Action #13

Reduce the number of power outages in town during a hazard event by educating the public about tree trimming, maintaining a tree trimming program/ vegetation management plan. Also communicate with Eversource about utility pole infrastructure, maintenance and vegetation management

Project Type:

Responsible Dept:

Preparedness, Planning and Outreach

Department of Public Works

Funding Source(s):

Town Staff Budget, < \$50,000

Timeframe:

Duration: 2 years

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters; Increase public awareness of existing hazards and encourage hazard mitigation planning as part of the overall municipal planning process.

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008)

Team Score: 3

Priority: Medium

All Hazards

Mitigation Action #14

Evaluate the generators at the Police and Fire Stations to ensure that the current generator at the Fire Department can handle the load of the Police Department building. Purchase a new generator for the Police Department if appropriate and then move the existing generator to the Council on Aging

Project Type:

Responsible Dept:

Preparedness

Police and Fire Departments, Department of Public Works

Funding Source(s):

Town Staff Budget, <\$50,000

Timeframe:

Duration: 2 years

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008), Comprehensive Emergency Management Plan

All Hazards

Mitigation Action #15

Obtain better communication equipment (i.e. portable radios, mobile terminals) for emergency personnel to use during a hazard event

Project Type:

Responsible Dept:

Preparedness

All Departments

Funding Source(s):

Town Staff Budget, < \$100,000

Timeframe:

Duration: 1 year

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008), Comprehensive Emergency Management Plan

All Hazards

Mitigation Action #16

Obtain more resources and personnel for the Department of Public Works and the Fire Department

Project Type:

Responsible Dept:

Preparedness

Fire Department, Department of Public Works

Funding Source(s):

Town Staff Budget, \$100,000 +

Timeframe:

Duration: 3 years

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters;

Consistency With Other Town Plans:

Comprehensive Emergency Management Plan

Team Score: 3

Priority: Medium

Team Score: 2

Priority: Low

Flooding, Hurricanes, Tropical Storms, Severe Winter Weather, Nor'easters

Mitigation Action #17

Conduct public outreach within the community about relocating or building a new shellfish building outside the floodplain

Project Type:

Responsible Dept:

Outreach

All Departments

Funding Source(s):

Town Staff Budget, < \$50,000

Timeframe:

Duration: 2 years

Consistency With Mitigation Goals:

Increase public awareness of existing hazards and encourage hazard mitigation planning as part of the overall municipal planning process.

Consistency With Other Town Plans:

Harbor Management Plan (1995)

Flooding, Hurricanes, Tropical Storms, Severe Winter Weather, Nor'easters

Mitigation Action #18

Educate the public about MEMA's "Know Your Zone" Campaign and sheltering in place

Project Type: Outreach **Responsible Dept:** All Departments

Funding Source(s): Town Staff Budget, < \$50,000

Timeframe:

Duration: annual

Consistency With Mitigation Goals:

Increase public awareness of existing hazards and encourage hazard mitigation planning as part of the overall municipal planning process.

Consistency With Other Town Plans:

Comprehensive Emergency Management Plan

Team Score: 3

Priority: Medium

Flooding, Hurricanes, Tropical Storms, Severe Winter Weather, Nor'easters

Mitigation Action #19

Evaluate the impact of natural hazard events on Title V infrastructure and consider alternatives (i.e. sewering)

Project Type:

Responsible Dept:

Planning

All Departments

Funding Source(s):

Town Staff Budget, < \$100,000

Timeframe:

Duration: 3 years

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008)

Flooding, Hurricanes, Tropical Storms, Severe Winter Weather, Nor'easters

Mitigation Action #20

Develop a Debris Management Plan for Wellfleet or coordinate with the Barnstable County Regional Emergency Planning Committee about a regional debris management plan. A debris management plan would include information on the amount, type and disposal of demolition debris, storm debris, and hazardous waste.

Project Type:

Planning

Responsible Dept:

Police and Fire Departments, Department of Public Works

Funding Source(s):

FEMA HMA grants (25% appropriation from Town Meeting), Town Staff Budget, < \$50,000

Timeframe:

Duration: 3 years

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters

Consistency With Other Town Plans:

Comprehensive Emergency Management Plan

Team Score: 3

Priority: Medium

Team Score: 3

Priority: Medium

Flooding, Hurricanes, Tropical Storms, Severe Winter Weather, Nor'easters

Mitigation Action #21

Improve Wellfleet's Class in the Community Ranking System to at least a Class 8

Project Type:

Responsible Dept:

Planning

All Departments

Funding Source(s):

Town Staff Budget, < \$50,000

Timeframe:

Duration: 3 years

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters.

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008)

Flooding, Hurricanes, Tropical Storms, Severe Winter Weather, Nor'easters

Mitigation Action #22

Update the Harbor Management Plan

Project Type: Planning

Responsible Dept:

Administration, Harbormaster and Marina Department

Funding Source(s):

FEMA HMA grants (25% appropriation from Town Meeting), Town Staff Budget, < \$50,000

Timeframe:

Duration: 3 years

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters; Increase public awareness of existing hazards and encourage hazard mitigation planning as part of the overall municipal planning process.

Consistency With Other Town Plans:

Harbor Management Plan (1995)

Team Score: 4

Priority: Medium

Flooding, Hurricanes, Tropical Storms, Severe Winter Weather, Nor'easters

Mitigation Action #23

Replace the current docks at the marina with wooden docks. The current dock system is degrading during the winter months and the docks are challenging to remove and maintain in the even of an emergency

Project Type:

Responsible Dept:

Mitigation Project

Harbormaster and Marina Department

Funding Source(s):

Town Staff Budget, \$100,000 +

Timeframe:

Duration: 2 years

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters

Consistency With Other Town Plans:

Harbor Management Plan (1995)

Flooding, Hurricanes, Tropical Storms, Severe Winter Weather, Nor'easters

Mitigation Action #24

Continue to monitor assets that are vulnerable to the effects of climate change

Project Type:

Outreach

Responsible Dept: Department of Public Works

Funding Source(s): Town Staff Budget, < \$50,000

Timeframe:

Duration: annual

Consistency With Mitigation Goals:

Reduce the potential for loss of life, property, infrastructure, and environmental, cultural and economic resources in Wellfleet from natural disasters

Consistency With Other Town Plans:

Wellfleet Local Comprehensive Plan (2008)

Team Score: 2

Priority: Low

Team Score: 2

Priority: Low

An Assessment of the Changes in Priority from 2004 to 2016

Below is a description of activities that remain a priority or have changed in priority for the Town of Wellfleet in 2016.

Priority Activities Identified in the 2004 and 2016 Wellfleet:

- Wellfleet remains dedicated to reducing loss of life, property, infrastructure and environmental, cultural and economic resources from natural hazards
- Wellfeet remains committed to mitigating financial losses by municipal, residential, industrial, agricultural and commercial establishments due to natural hazards
- Wellfleet remains committed to reducing damage to public infrastructure resulting from natural hazards
- Wellfleet will continue to ensure that mitigation measures are sensitive to natural features, historic resources, and character of the community
- Wellfleet remains committed to increasing public awareness of hazards and mitigation planning, as well as communicating with neighboring towns, and regional, state and federal partners

Changes in Priority:

The 2016 Wellfleet Hazard Mitigation Plan added an additional priority of competitively positioning the Town to seek and apply for funding opportunities to implement the actions identified in this Plan.

Participation in NFIP

A6c

Participation in NFIP

Repetitive Loss Properties

Repetitive Loss Properties are those for which two or more losses of at least \$1,000 each have been paid under the National Flood Insurance Program (NFIP) within any ten year period since 1978.

The Town of Wellfleet has no Repetitive Loss Properties.

Continued compliance with NFIP

To be approved by the Federal Emergency Management Agency (FEMA), the Wellfleet Hazard Plan must describe the Town's participation in the National Flood Insurance Program (NFIP). The NFIP is based on a mutual agreement between the Federal government and the Town of Wellfleet.¹ Federally backed flood insurance is available in Wellfleet as long as the Town agrees to regulate development in their mapped floodplain.² To remain compliant with the NFIP, Wellfleet is committed to the following activities:

Issue or deny floodplain development/ building permits.

- Inspect all developments to ensure compliance with local ordinance.
- Maintain records of floodplain development.
- Assist with floodplain identification and mapping as well as any revision of floodplain maps, including local requests for map updates.
- Help residents obtain information on flood hazards, floodplain map data, flood insurance and proper construction practices.

Capability Assessment

During the development of the 2016 Wellfleet Hazard Mitigation plan, members of the Planning Team reviewed the capabilities of each town department (*Table 5.1*).

¹ National Flood Insurance Program (NFIP) Floodplain Management Requirements: A study guide and desk reference for local officials, FEMA 480, February 2005

Capability Assessment

Natural Hazard	Explanation of Capability	Responsible Department
All Hazards	Educational Materials: The town distributes educational materials from local, county and State level organizations such as the Barnstable County Regional Emergency Planning Committee (BCREPC) and the Cape Cod Cooperative Extension (CCCE). Materials include but are not limited to: CCCE's "Questions and Answers on Purchasing Coastal Real Estate in MA" and "Homeowner's Handbook to Prepare for Coastal Hazards."	Town Administrator to designate
All Hazards	Mutual Aid: Wellfleet opted-in to the Public Works Mutual Aid Agreement through MEMA. By opting in, Wellfleet can send and/or request assets from any other community within the Commonwealth that has also opted into the agreement. This agreement can be used for everyday use and/or be activated for any public safety incident/event. Wellfleet also has mutual aid agreements with neighboring communities.	Police and Fire Departments, DPW, Town Administrator to designate
All Hazards	Emergency Communication: The town owns 1 large variable message boards which displays 3-4 lines of text. They are usually placed on Route 6 to notify residents of hazards, lane closures and parking instructions.	Police and Fire Departments, DPW, Town Administrator
All Hazards	Emergency Planning: Continuous review and practice of the Comprehensive Emergency Management Plan. Town staff determine supplies, equipment and communications needs and prioritize purchases so that Wellfleet is prepared for any needed emergency response to any natural hazard event. The Police Chief chairs and attends the monthly Barnstable County Regional Emergency Planning Committee meetings.	Town Administrator, Police Chief

Table 5.1 | Capability Assessment

Capability Assessment

Natural Hazard	Explanation of Capability	Responsible Department
All Hazards	Eversource: In 2012, an Act Relative to Emergency Response of Public Utility Companies was signed into law, requiring a more robust response to emergencies from power companies. Additionally, Eversource has MOUs with private companies to provide accommodations during all but the summer seasons.	Police Department, DPW, Town Administrator to designate
All Hazards	Generators: An inventory of town owned generators is continually reviewed and monitored by town staff.	Police and Fire Departments, DPW, Town Administrator
All Hazards	Shelter: Equipment inventories and needs for the regional shelter are assessed during monthly meetings of the Barnstable County Regional Emergency Planning Committee.	Police and Fire Departments, DPW, Town Administrator
All Hazards	Grant Funding: The Police Department and Town Administration have proactively applied for grant funding for mitigation projects.	Town Administrator
Fire	Fire Code: Town observes State, Federal and local fire codes. New sprinkler system laws are continually enforced. The Building Commissioner seeks input from the Fire Department on where to place sprinklers in local businesses.	Fire Department, Building Commissioner
Flooding	Education: The Wellfleet Police Department collaborates with other Police Departments to send out press releases about the locations of regional shelter and natural hazards.	Town Administrator to designate
Flooding	Coastal Infrastructure: Department of Public Works assesses infrastructure that is vulnerable to flooding and storm surge in collaboration with the Cape Cod Commission and Federal Highway Administration	Town Administrator, DPW
Flooding	State Building Code: Substantial monitoring and compliance activities are performed under administration of the State Building Code. Inspection and certification of lowest floor elevation is required by State Building Code. Elevation certificates are required by State Building Code. The town's floodplain manager receives continual certification that requires annual education and training. Applicants are required to submit plans that include the Special Flood Hazard Area and proposed elevations of the proposed structures.	Town Administrator, Building Commissioner, Conservation Commission
Flooding	Flood Insurance Rate Map (FIRM): voters amended the Wellfleet Zoning Bylaw to make it consistent with the newly updated Flood Insurance Rate Maps (FIRMs) for Barnstable County.	Town Administrator

Capability Assessment

Natural Hazard	Explanation of Capability	Responsible Department
Flooding	Wellfleet Zoning Bylaw: This bylaw is consistent with NFIP regulations and the State Building Code. The town reviews the bylaw to ensure it is a protective as possible and reflects current floodplain science and policy.	Town Administrator
Flooding	Conservation Commission: the Conservation Commission reviews the local regulations on an annual basis and regulates development within and adjacent to wetland resource areas	Conservation Commission
Flooding, Sea Level Rise, Severe Winter Storms, Nor'easters, Hurricanes/Tropical Storms	Essential Records and Cultural Items: Building files are backed up and stored in a building outside of the Special Flood Hazard Area.	Board of Selectmen, Town Administrator, DPW, Board of Health
Flooding, Sea Level Rise, Severe Winter Storms, Nor'easters, Shoreline Change, Hurricanes/Tropical Storms	Stormwater: Clean out the storm water catchments on a regular basis.	Board of Selectmen, Town Administrator, DPW
Hurricanes, Tropical Storms, Severe Winter Storms, Nor'easters, Wind	Education: The Harbormaster works directly with boat owners to educate them on appropriate actions to take during a storm event. These interactions usually occur in person at the Harbormaster's office.	Town Administrator to designate
Wind	State Building Code: State Building Code regulates construction for specific wind loads.	Building Commissioner, Building Inspector

Plan Evaluation and Maintenance

Once the 2016 Wellfleet Hazard Plan is adopted by the Board of Selection, the plan enters into a five-year "maintenance" phase. **Chapter 6 describes how the Wellfleet Hazard Plan will be evaluated, updated and enhanced over the next five years**.

A6d

Who is involved?

Each department identified in the Wellfleet Hazard Mitigation Plan is responsible for implementing specific mitigation actions as prescribed in the Mitigation Action section of the plan (Chapter 5). Every proposed action listed in the Mitigation Action section is assigned to a specific "lead" department as a way to assign responsibility and accountability and increase the likelihood of subsequent implementation.

The Wellfleet Assistant Town Administrator/Planner, Brian Carlson, will be responsible for ensuring that the plan is monitored, evaluated and updated throughout the next five years.

How will the plan be maintained?

Below is a list of the activities describing how the plan will be maintained and updated over the next five years:

Plan Monitoring:

 Members of the Planning Team will meet annually to discuss the implementation status of each Mitigation Action identified in Chapter
 5. During these meetings, the Planning Team will also describe and document any new hazard data that can be incorporated in the Hazard Profile section of the plan; specifically new hazard locations, extent and impacts.

 After the annual meeting, members of the Planning Team will present to the Board of Selectman on the implementation status of the Mitigation Actions identified in Chapter
 5. This presentation will occur once per year and will include an evaluation of the appropriateness of Mitigation Actions. If an amendment, change or update is needed, the Board of Selectman can vote to adopt the change and amend the Wellfleet Hazard Plan.

Plan Evaluation:

- A subset of the Planning Team (Police, Fire, DPW, Assistant Town Administrator) will meet annually to evaluate the stated purpose and goals of the Wellfleet Hazard Plan. During this annual meeting, this smaller group will ensure that the plan continues to serve its purpose through the following activities:
 - Review the Mitigation Goals in the 2016 Wellfleet Hazard Plan
 - Discuss any recent activities to reduce the loss of life and property in Wellfleet such as grants received/applied for and any completed Mitigation Actions

Plan Maintenance

- Distribute an online survey to gauge the public's awareness of the risks posed by natural hazards
- Discuss ongoing or recent planning efforts that are consistent with the Mitigation Goals and Actions of the 2016 Wellfleet Hazard Mitigation Plan.

Plan Update:

The Wellfleet Hazard Plan will be reviewed and updated every five years to ensure that there is no lapse in plan coverage. The Hazard Plan update process must begin one to one and half years before the plan is set to expire.

When will the plan be maintained?

A start date and time period were assigned to each Mitigation Action in Chapter 5 to assess whether actions are being implemented in a timely fashion. Also, the Planning Team will also reconvene annually to discuss progress on the Mitigation Actions.

Following a disaster declaration, the Wellfleet Hazard Plan will be revised as necessary to reflect lessons learned or to address specific issues and circumstances arising from the event. It will be the responsibility of the Planning Team to reconvene the Local Emergency Planning Committee and to ensure the appropriate stakeholders are invited to participate in the plan revision and update process following declared disaster events.



Once the draft of the Wellfleet Hazard Mitigation Plan is reviewed by the Planning Team, stakeholders and the general public, the plan is reviewed by the Massachusetts Emergency Management Agency (MEMA) and the Federal Emergency Management Agency (FEMA). If approved by MEMA and FEMA, the Wellfleet Board of Selectmen can officially adopt the plan. If and when the plan is approved, it enters into the five year "maintenance" phase. **Chapter 7 describes the timeline for plan adoption and includes documentation for plan adoption by the Wellfleet Board of Selectmen**.

Timeline for Plan Adoption

The timeline for Plan Adoption is as follows:

- January 2017: After approval by the Board of Selectmen, the Planning Team submitted the Wellfleet Hazard Plan to the Massachusetts Emergency Management Agency (MEMA) in August 2016. MEMA reviewed the plan and returned it to the Town of Wellfleet with required edits. The updated Wellfleet Hazard Plan was then submitted to the Federal Emergency Management Agency (FEMA) for final review.
- March 2017: FEMA issued an Approved Pending Adoption status and the Wellfleet Board of Selectmen officially adopted the Wellfleet Hazard Mitigation Plan during its meeting on June 13, 2017.

Plan Adoption

E1a

The Certificate of Adoption signed by the Wellfleet Board of Selectmen is shown in *Figure 7.1*.



Certificate of Adoption Wellfleet, Massachusetts Board of Selectmen A Resolution Adopting the 2016 Wellfleet Hazard Mitigation Plan

WHEREAS, the Town of Wellfleet established a Committee to prepare the Hazard Mitigation plan; and

WHEREAS, the Town of Wellfleet participated in the development of the Wellfleet 2016 Hazard Mitigation Plan;

and WHEREAS, the Wellfleet 2016 Hazard Mitigation Plan contains several potential future projects to mitigate potential impacts from natural hazards in the Town of Wellfleet, and

WHEREAS, a duly-noticed public meeting was held by the Wellfleet Board of Selectmen on February 15, 2017 for the public and municipality to review prior to consideration of this resolution; and

WHEREAS, the Town of Wellfleet authorizes responsible departments and/or agencies to execute their responsibilities demonstrated in the plan, and NOW, THEREFORE BEIT RESOLVED that the Town of Wellfleet Board of Selectmen, formally approves and adopts the Wellfleet 2016 Hazard Mitigation Plan, in accordance with M.G.L. c. 40.

ADOPTED AND SIGNED this June 13, 2017

Kupulan E. Bacon leny Itan telen Miran Saluloon

Figure 7.1 | Certificate of Adoption signed by the Wellfleet Board of Selectmen

Appendix



Local Mitigation Plan Review Guide

October 1, 2011



4.1 ELEMENT A: PLANNING PROCESS

Requirement §201.6(b)	An open public involvement process is essential to the development of an effective plan. In order to develop a more comprehensive approach to reducing the effects of natural disasters, the planning process shall include:
§201.6(b)(1)	 An opportunity for the public to comment on the plan during the drafting stage and prior to plan approval;
§201.6(b)(2)	(2) An opportunity for neighboring communities, local and regional agencies involved in hazard mitigation activities, and agencies that have the authority to regulate development, as well as businesses, academia and other private and non-profit interests to be involved in the planning process; and
§201.6(b)(3)	(3) Review and incorporation, if appropriate, of existing plans, studies, reports, and technical information.
§201.6(c)(1)	[The plan shall document] the planning process used to develop the plan, including how it was prepared, who was involved in the process, and how the public was involved.
§201.6(c)(4)(i)	[The plan maintenance process shall include a] section describing the method and schedule of monitoring, evaluating, and updating the mitigation plan within a five-year cycle.
§201.6(c)(4)(iii)	[The plan maintenance process shall include a] discussion on how the community will continue public participation in the plan maintenance process.

Overall Intent. The planning process is as important as the plan itself. Any successful planning activity, such as developing a comprehensive plan or local land use plan, involves a cross-section of stakeholders and the public to reach consensus on desired outcomes or to resolve a community problem. The result is a common set of community values and widespread support for directing financial, technical, and human resources to an agreed upon course of action, usually identified in a plan. The same is true for mitigation planning. An effective and open planning process helps ensure that citizens understand risks and vulnerability, and they can work with the jurisdiction to support policies, actions, and tools that over the long-term will lead to a reduction in future losses.

Leadership, staffing, and in-house knowledge in local government may fluctuate over time. Therefore, the description of the planning process serves as a permanent record that explains how decisions were reached and who involved. FEMA will accept the planning process as defined by the community, as long as the mitigation plan includes a narrative

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description of the process used to develop the mitigation plan—a systematic account about how the mitigation plan evolved from the formation of a planning team, to how the public participated, to how each section of the plan was developed, to what plans or studies were incorporated into the plan, to how it will be implemented. Documentation of a current planning process is required for both new and updated plans.

 A1. Does the Plan document the planning process, including how it was prepared and who was involved in the process for each jurisdiction? a. Documentation of how the plan was prepared must include the schedule or timeframe and activities that made up the plan's development as well as who was involved. Documentation typically is met with a narrative description, but may also include, for example, other documentation such as copies of meeting minutes, sign-in sheets, or newspaper articles. Document means provide the factual evidence for how the jurisdictions were made and who was involved. This record also is useful for the next plan update. a. The plan must list the jurisdiction(s) participating in the plan that seek approval. b. The plan must identify who represented each jurisdiction. The Plan must provide, at a minimum, the jurisdiction. The Plan must provide, at a minimum, the jurisdiction. c. The plan must identify who represented each jurisdiction. d. For each jurisdiction seeking plan approval, the plan must document how they were involved in the planning process. For example, the plan may document meetings attended, data provided, or stakeholder and public involvement activities offered. Jurisdictions that adopt the plan without documenting how they participated in the planning process will not be approved. Involved in the planning process? in A2 below) or only adopting the plan. e. Plan updates must include documentation of the current planning process undertaken to update the plan. a. The plan must identify all stakeholders involved or given an opportunity to regulate development; and agencies involved in hazard mitigation activities, agencies that have the authority to regulate development; and altivities; 				
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201.6(b)(2) The stakeholders are engaged or invited as participants and given				
the chance to provide input to affect the plan's content.	,			

ELEMENT	REQUIREMENTS	The Mitigation Planning regulation includes se
Intent: To demonstrate a deliberative planning process that involves stakeholders with the data and expertise needed to develop the plan, with responsibility or authority to implement hazard mitigation activities, and who will be most affected by the plan's outcomes.	 b. The Plan must provide the agency or organization represented and the person's position or title within the agency. c. The plan must identify how the stakeholders were invited to participate in the process. Examples of stakeholders include, but are not limited to: Local and regional agencies involved in hazard mitigation include public works, zoning, emergency management, local floodplain administrators, special districts, and GIS departments. Agencies that have the authority to regulate development include planning and community development departments, building officials, planning commissions, or other elected officials. Neighboring communities include adjacent counties and municipalities, such as those that are affected by similar hazard events or may be partners in hazard mitigation and 	vulnerability assessment. These are easily rec the requirement (See §201.6(c)(2)(ii)(A-C)). Al recommended to be included in the plan. How disapprove the plan. These "optional" require overall vulnerability assessment, and this anal actions. ELEMENT B1. Does the Plan include a description of the type, location, and extent of all natural hazards that can affect each jurisdiction? 44 CFR 201.6(c)(2)(iii) Intent: To understand the potential and chronic hazards affecting the
	 Other interests may be partiers in hazard mitigation and response activities. Other interests may be defined by each jurisdiction and will vary with each one. These include, but are not limited to, business, academia, and other private and non-profit interests depending on the unique characteristics of the community. 	 planning area in order to identify which hazard risks are most significant and which jurisdictions or locations are most adversely affected. this extra in this extra in the this extra in the the this extra in the this extra in the the the the the the the the the the
A3. Does the Plan document how the public was involved in the planning process during the drafting stage? 44 CFR 201.6(b)(1) and 201.6(c)(1) Intent: To ensure citizens understand what the community is doing on their behalf, and to provide a chance for input on community vulnerabilities and mitigation activities that will inform the plan's content. Public involvement is also an opportunity to educate the public about hazards and risks in the community, types of activities to mitigate those risks, and how these impact them.	 a. The plan must document how the public was given the opportunity to be involved in the planning process and how their feedback was incorporated into the plan. Examples include, but are not limited to, sign-in sheets from open meetings, interactive websites with drafts for public review and comment, questionnaires or surveys, or booths at popular community events. b. The opportunity for participation must occur during the plan development, which is prior to the comment period on the final plan and prior to the plan approval / adoption. 	hazard. Pre in sub-elem The inform presented s and future with explar extent, and <u>Location</u> m affected by to illustrate formats. Fc be identifie that the ent <u>Extent</u> mea example, es measureme Enhanced F Scale, flood

The Mitigation Planning regulation includes several "optional" requirements for the vulnerability assessment. These are easily recognizable with the use of the term "should" in the requirement (*See* §201.6(c)(2)(ii)(A-C)). Although not required, these are strongly recommended to be included in the plan. However, their absence will not cause FEMA to disapprove the plan. These "optional" requirements were originally intended to meet the overall vulnerability assessment, and this analysis can assist with identifying mitigation actions.

ELEMENT		<u>REQUIREMENTS</u>
Plan include a f the type, location,	a.	The plan must include a description of the natural hazards that can affect the jurisdiction(s) in the planning area.
all natural hazards t each jurisdiction? (c)(2)(i) and 44 CFR) derstand the potential azards affecting the in order to identify		A <u>natural hazard</u> is a source of harm or difficulty created by a meteorological, environmental, or geological event ³ . The plan must address natural hazards. Manmade or human-caused hazards may be included in the document, but these are not required and will not be reviewed to meet the requirements for natural hazards. In addition, FEMA will not require the removal of this extra information prior to plan approval.
risks are most d which jurisdictions or most adversely	b.	The plan must provide the rationale for the omission of any natural hazards that are commonly recognized to affect the jurisdiction(s) in the planning area.
	c.	The description, or profile, must include information on location, extent, previous occurrences, and future probability for each hazard. Previous occurrences and future probability are addressed in sub-element B2.
		The information does not necessarily need to be described or presented separately for location, extent, previous occurrences, and future probability. For example, for some hazards, one map with explanatory text could provide information on location, extent, and future probability.
		Location means the geographic areas in the planning area that are affected by the hazard. For many hazards, maps are the best way to illustrate location. However, location may be described in other formats. For example, if a geographically-specific location cannot be identified for a hazard, such as tornados, the plan may state that the entire planning area is equally at risk to that hazard.
		Extent means the strength or magnitude of the hazard. For example, extent could be described in terms of the specific measurement of an occurrence on a scientific scale (<i>for example</i> , Enhanced Fujita Scale, Saffir-Simpson Hurricane Scale, Richter Scale, flood depth grids) and/or other hazard factors, such as duration and speed of onset. Extent is not the same as impacts, which are described in sub-element B3.

³ DHS Risk Lexicon, 2010 Edition. <u>http://www.dhs.gov/xlibrary/assets/dhs-risk-lexicon-2010.pdf</u>

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ELEMENT	REQUIREMENTS		
	d. For participating jurisdictions in a multi-jurisdictional plan, the plan must describe any hazards that are unique and/or varied from those affecting the overall planning area.		
B2. Does the Plan include information on previous occurrences of hazard events and on the probability of future hazard events for each jurisdiction? 44 CFR 201.6(c)(2)(i) <u>Intent</u> : To understand potential impacts to the community based on information on the hazard events that have occurred in the past and the likelihood they will occur in the future.	 a. The plan must include the history of previous hazard events for each of the identified hazards. b. The plan must include the probability of future events for each identified hazard. Probability means the likelihood of the hazard occurring and may be defined in terms of general descriptors (for example, unlikely, likely, highly likely), historical frequencies, statistical probabilities (for example: 1% chance of occurrence in any given year), and/or hazard probability maps. If general descriptors are used, then they must be defined in the plan. For example, "highly likely" could be defined as equals near 100% chance of occurrence next year or happens every year. c. Plan updates must include hazard events that have occurred since the last plan was developed. 		
B3. Is there a description of each identified hazard's impact on the community as well as an overall summary of the community's vulnerability for each jurisdiction? 44 CFR 201.6(c)(2)(ii) <u>Intent</u> : For each jurisdiction to consider their community as a whole and analyze the potential impacts of future hazard events and the vulnerabilities that could be reduced through hazard mitigation actions.	 a. For each participating jurisdiction, the plan must describe the potential impacts of each of the identified hazards on the community. Impact means the consequence or effect of the hazard on the community and its assets. Assets are determined by the community and include, for example, people, structures, facilities, systems, capabilities, and/or activities that have value to the community. For example, impacts could be described by referencing historical disaster impacts and/or an estimate of potential future losses (such as percent damage of total exposure). b. The plan must provide an overall summary of each jurisdiction's vulnerability identifies structures, systems, populations or other community assets as defined by the community that are susceptible to damage and loss from hazard events. A plan will meet this sub-element by addressing the requirements described in \$201.6(c)(2)(ii)(A-C). Vulnerable assets and potential losses is more than a list of the total exposure of population, structures, and critical facilities in the planning area. An example of an overall summary is a list of key issues or problem statements that clearly describes the community's greatest vulnerabilities and that will be addressed in the mitigation strategy. 		

ELEMENT	REQUIREMENTS
B4. Does the Plan address NFIP	a. The plan must describe the types (residential, commercial,
insured structures within each	institutional, etc.) and estimate the numbers of repetitive loss
jurisdiction that have been	properties located in identified flood hazard areas.
repetitively damaged by floods? 44	
CFR 201.6(c)(2)(ii)	Repetitive loss properties are those for which two or more losses
	of at least \$1,000 each have been paid under the National Flood
Intent: To inform hazard mitigation	Insurance Program (NFIP) within any 10-year period since 1978.
actions for properties that have	
suffered repetitive damage due to	Severe repetitive loss properties are residential properties that
flooding, particularly problem areas	have at least four NFIP payments over \$5,000 each and the
that may not be apparent on	cumulative amount of such claims exceeds \$20,000, or at least two
floodplain maps. Information on	separate claims payments with the cumulative amount exceeding
repetitive loss properties helps	the market value of the building.
inform FEMA hazard mitigation	
assistance programs under the	Use of flood insurance claim and disaster assistance information is
National Flood Insurance Act.	subject to The Privacy Act of 1974, as amended, which prohibits
	public release of the names of policy holders or recipients of
	financial assistance and the amount of the claim payment or
	assistance. However, maps showing general areas where claims
	have been paid can be made public. If a plan includes the names
	of policy holders or recipients of financial assistance and the
	amount of the claim payment or assistance, the plan cannot be
	approved until this Privacy Act covered information is removed
	from the plan.

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4.3 **ELEMENT C. MITIGATION STRATEGY**

Requirement §201.6(c)(3)	[The plan shall include the following:] A <i>mitigation strategy</i> that provides the jurisdiction's blueprint for reducing the potential losses identified in the risk assessment, based on existing authorities, policies, programs, and resources, and its ability to expand on and improve these existing tools.
§201.6(c)(3)(i)	[The hazard mitigation strategy shall include a] description of mitigation goals to reduce or avoid long-term vulnerabilities to the identified hazards.
§201.6(c)(3)(ii)	[The hazard mitigation strategy shall include a] section that identifies and analyzes a comprehensive range of specific mitigation actions and projects being considered to reduce the effects of each hazard, with particular emphasis on new and existing buildings and infrastructure. All plans approved by FEMA after October 1, 2008, must also address the jurisdiction's participation in the NFIP, and continued compliance with NFIP requirements, as appropriate.
§201.6(c)(3)(iii)	[The hazard mitigation strategy shall include an] action plan, describing how the action identified in paragraph (c)(3)(ii) of this section will be prioritized, implemented, and administered by the local jurisdiction. Prioritization shall include a special emphasis on the extent to which benefits are maximized according to a cost benefit review of the proposed projects and their associated costs.
§201.6(c)(3)(iv) §201.6(c)(4)(ii)	For multi-jurisdictional plans, there must be identifiable action items specific to the jurisdiction requesting FEMA approval or credit of the plan.
	[The plan shall include a] process by which local governments incorporate the requirements of the mitigation plan into other planning mechanisms such as comprehensive or capital improvements, when appropriate.

Overall Intent. The mitigation strategy serves as the long-term blueprint for reducing the potential losses identified in the risk assessment. The Stafford Act directs Local Mitigation Plans to describe hazard mitigation actions and establish a strategy to implement those actions.⁴ Therefore, all other requirements for a Local Mitigation Plan lead to and support the mitigation strategy.

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The mitigation strategy includes the development of goals and prioritized hazard mitigation actions. Goals are long-term policy statements and global visions that support the mitigation strategy. A critical step in the development of specific hazard mitigation actions and projects is assessing the community's existing authorities, policies, programs, and resources and its capability to use or modify local tools to reduce losses and vulnerability from profiled hazards.

In the plan update, goals and actions are either reaffirmed or updated based on current conditions, including the completion of hazard mitigation initiatives, an updated or new risk assessment, or changes in State or local priorities.

ELEMENT	<u>REQUIREMENTS</u>
C1. Does the plan document each jurisdiction's existing authorities, policies, programs and resources, and its ability to expand on and improve these existing policies and programs? 44 CFR 201.6(c)(3) Intent: To ensure that each jurisdiction evaluates its capabilities to accomplish hazard mitigation actions, through existing mechanisms. This is especially useful for multi-jurisdictional plans where local capability varies widely.	 a. The plan must describe each jurisdiction's existing authorities, policies, programs and resources available to accomplish hazard mitigation. Examples include, but are not limited to: staff involved in local planning activities, public works, and emergency management; funding through taxing authority, and annual budgets; or regulatory authorities for comprehensive planning, building codes, and ordinances.
C2. Does the Plan address each jurisdiction's participation in the NFIP and continued compliance with NFIP requirements, as appropriate? 44 CFR 201.6(c)(3)(ii) Intent: To demonstrate flood hazard mitigation efforts by the community through NFIP activities. Where FEMA is the official administering Federal agency of the NFIP, participation in the program is a basic community capability and resource for flood hazard mitigation activities.	 a. The plan must describe each jurisdiction's participation in the NFIP and describe their floodplain management program for continued compliance. Simply stating "The community will continue to comply with NFIP," will <u>not</u> meet this requirement. The description could include, but is not limited to: Adoption and enforcement of floodplain management requirements, including regulating new construction in Special Flood Hazard Areas (SFHAS); Floodplain identification and mapping, including any local requests for map updates; or Description of community assistance and monitoring activities. Jurisdictions that are currently not participating in the NFIP and where an FHBM or FIRM has been issued may meet this requirement by describing the reasons why the community does not participate.

⁴ Section 322(b), Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act), as amended, 42 U.S.C. 5165.

ELEMENT	<u>REQUIREMENTS</u>	ELEMENT	<u>REQUIREMENTS</u>
C3. Does the Plan include goals to reduce/avoid long-term vulnerabilities to the identified hazards? 44 CFR 201.6(c)(3)(i)	 The plan must include general hazard mitigation goals that represent what the jurisdiction(s) seeks to accomplish through mitigation plan implementation. Goals are broad policy statements that explain what is to be 	C5. Does the Plan contain an action plan that describes how the actions identified will be prioritized (including cost benefit review), implemented, and administered by	 a. The plan must describe the criteria used for prioritizing implementation of the actions. b. The plan must demonstrate when prioritizing hazard mitigation actions that the local jurisdictions considered the benefits that
Intent: To guide the development and implementation of hazard mitigation actions for the community(ies). Goals are statements of the community's visions for the future.	achieved. b. The goals must be consistent with the hazards identified in the plan.	each jurisdiction? 44 CFR 201.6(c)(3)(iii) and 44 CFR (c)(3)(iv) Intent: To identify how the plan will directly lead to implementation of the hazard mitigation actions. As opportunities arise for actions or	would result from the hazard mitigation actions versus the cost of those actions. The requirement is met as long as the economic considerations are summarized in the plan as part of the community's analysis. A complete benefic-cost analysis is not required. Qualitative benefits (<i>for example</i> , quality of life, natural and beneficial values, or other "benefits") can also be included in how actions will be prioritized.
C4. Does the Plan identify and analyze a comprehensive range of specific mitigation actions and projects for each jurisdiction being considered to reduce the effects of hazards, with emphasis on new and	a. The plan must include a mitigation strategy that 1) analyzes actions and/or projects that the jurisdiction considered to reduce the impacts of hazards identified in the risk assessment, and 2) identifies the actions and/or projects that the jurisdiction intends to implement.	projects to be implemented, the responsible entity will be able to take action towards completion of the activities.	c. The plan must identify the position, office, department, or agency responsible for implementing and administering the action (for each jurisdiction), and identify potential funding sources and expected timeframes for completion.
existing buildings and infrastructure? 44 CFR 201.6(c)(3)(ii) and 44 CFR 201.6(c)(3)(iv)	<u>Mitigation actions and projects</u> means a hazard mitigation action, activity or process (for example, adopting a building code) or it can be a physical project (for example, elevating structures or retrofitting critical infrastructure) designed to reduce or eliminate the long term risks from hazards. This sub-element can be met	C6. Does the Plan describe a process by which local governments will integrate the requirements of the mitigation plan into other planning mechanisms, such as	 a. The plan must describe the community's process to integrate the data, information, and hazard mitigation goals and actions into other planning mechanisms. b. The plan must identify the local planning mechanisms where
Intent: To ensure the hazard mitigation actions are based on the identified hazard vulnerabilities, are within the capability of each jurisdiction, and reduce or avoid future losses. This is the heart of the mitigating along and inspection.	with either actions or projects, or a combination of actions and projects. The mitigation plan may include non-mitigation actions, such as actions that are emergency response or operational preparedness in nature. These will not be accepted as hazard mitigation actions, but a plane will SEMA excepted as hazard mitigation actions,	comprehensive or capital improvement plans, when appropriate? 44 CFR 201.6(c)(4)(ii) <u>Intent</u> : To assist communities in capitalizing on all available	hazard mitigation information and/or actions may be incorporated. <u>Planning mechanisms</u> means governance structures that are used to manage local land use development and community decision- making, such as comprehensive plans, capital improvement plans,
mitigation plan, and is essential to leading communities to reduce their risk. Communities, not FEMA, "own" the hazard mitigation actions in the strategy.	but neither will FEMA require these to be removed from the plan prior to approval. A <u>comprehensive range</u> consists of different hazard mitigation alternatives that address the vulnerabilities to the hazards that the jurisdiction(s) determine are most important.	mechanisms that they have at their disposal to accomplish hazard mitigation and reduce risk.	 or other long-range plans. A multi-jurisdictional plan must describe each participating jurisdiction's individual process for integrating hazard mitigation actions applicable to their community into other planning mechanisms.
	b. Each jurisdiction participating in the plan must have mitigation actions specific to that jurisdiction that are based on the community's risk and vulnerabilities, as well as community priorities.		d. The updated plan must explain how the jurisdiction(s) incorporated the mitigation plan, when appropriate, into other planning mechanisms as a demonstration of progress in local hazard mitigation efforts.
	c. The action plan must reduce risk to existing buildings and infrastructure as well as limit any risk to new development and redevelopment. <u>With emphasis on new and existing building and</u> <u>infrastructure</u> means that the action plan includes a consideration of actions that address the built environment.		e. The updated plan must continue to describe how the mitigation strategy, including the goals and hazard mitigation actions will be incorporated into other planning mechanisms.

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Requirement	A local jurisdiction must review and	d revise its plan to reflect changes
§201.6(d)(3)	in development, progress in local n	nitigation efforts, and changes in
	priorities, and resubmit if for appro	oval within 5 years in order to
	continue to be eligible for mitigation	on project grant funding.

Overall Intent. In order to continue to be an effective representation of the jurisdiction's overall strategy for reducing its risks from natural hazards, the mitigation plan must reflect <u>current</u> conditions. This will require an assessment of the current development patterns and development pressures as well as an evaluation of any new hazard or risk information. The plan update is an opportunity for the jurisdiction to assess its previous goals and action plan, evaluate progress in implementing hazard mitigation actions, and adjust its actions to address the current realities.

Where conditions of growth and revisions in priorities may have changed very little in a community, much of the text in the updated plan may be unchanged. This is acceptable as long as it still fits the priorities of their community, and it reflects current conditions. The key for plan readers to recognize a good plan update is documentation of the community's progress or changes in their hazard mitigation program, along with the community's continued engagement in the mitigation planning process.

<u>ELEMENT</u>	<u>REQUIREMENTS</u>
D1. Was the plan revised to reflect changes in development? 44 CFR 201.6(d)(3)	a. The plan must describe changes in development that have occurred in hazard prone areas and increased or decreased the vulnerability of each jurisdiction since the last plan was approved. If no changes in development impacted the jurisdiction's overall
<u>Intent</u> : To ensure that the mitigation strategy continues to address the risk and vulnerabilities	vulnerability, plan updates may validate the information in the previously approved plan.
to existing and potential development, and takes into consideration possible future conditions that can impact the vulnerability of the community.	Changes in development means recent development (for example, construction completed since the last plan was approved), potential development (for example, development planned or under consideration by the jurisdiction), or conditions that may affect the risks and vulnerabilities of the jurisdictions (for example, climate variability, declining populations or projected increases in population, or foreclosures). Not all development will affect a jurisdiction's vulnerability.

<u>ELEMENT</u>		<u>REQUIREMENTS</u>
D2. Was the plan revised to reflect progress in local mitigation efforts? 44 CFR 201.6(d)(3) <u>Intent</u> : To evaluate and demonstrate progress made in the past five years in achieving goals and implementing actions outlined in their mitigation strategy.	a.	The plan must describe the status of hazard mitigation actions in the previous plan by identifying those that have been completed or not completed. For actions that have not been completed, the plan must either describe whether the action is no longer relevant or be included as part of the updated action plan.
D3. Was the plan revised to reflect changes in priorities? 44 CFR 201.6(d)(3) Intent: To ensure the plan reflects current conditions, including financial, legal, and political realities as well as post-disaster conditions.	a.	The plan must describe if and how any priorities changed since the plan was previously approved. If no changes in priorities are necessary, plan updates may validate the information in the previously approved plan.

Introduction: Local Mitigation Plan Review Guide, FEMA

4.5 ELEMENT E. PLAN ADOPTION

Requirement §201.6(c)(5)	[The plan shall include] Documentation that the plan has been formally adopted by the governing body of the jurisdiction requestin approval of the plan (e.g., City Council, County commissioner, Tribal
	Council). For multi-jurisdictional plans, each jurisdiction requesting approval of the plan must document that it has been formally adopted.

Overall Intent. Adoption by the local governing body demonstrates the jurisdiction's commitment to fulfilling the hazard mitigation goals and actions outlined in the plan. Adoption legitimizes the plan and authorizes responsible agencies to execute their responsibilities. Updated plans also are adopted anew to demonstrate community recognition of the current planning process, changes that have occurred within the previous five years, and validate community priorities for hazard mitigation actions.

ELEMENT		<u>REQUIREMENTS</u>
E1. Does the Plan include	a.	The plan must include documentation of plan adoption, usually a
documentation that the plan has		resolution by the governing body or other authority.
been formally adopted by the		
governing body of the jurisdiction		If the local jurisdiction has not passed a formal resolution, or used
requesting approval? 44 CFR		some other documentation of adoption, the clerk or city attorney
201.6(c)(5)		must provide written confirmation that the action meets their community's legal requirements for official adoption and/or the
Intent: To demonstrate the		highest elected official or their designee must submit written
jurisdiction's commitment to		proof of the adoption. The signature of one of these officials is
fulfilling the hazard mitigation goals		required with the explanation or other proof of adoption.
outlined in the plan, and to		
authorize responsible agencies to execute their responsibilities.		Minutes of a council or other meeting during which the plan is adopted will be sufficient if local law allows meeting records to be submitted as documentation of adoption. The clerk of the governing body, or city attorney, must provide a copy of the law and a brief, written explanation such as, "in accordance with section of the city code/ordinance, this constitutes formal adoption of the measure," with an official signature.
		If adopted after FEMA review, adoption must take place within one calendar year of receipt of FEMA's "Approval Pending Adoption." See Section 5, <i>Plan Review Procedure</i> for more information on "Approvable Pending Adoption."

<u>ELEMENT</u>	REQUIREMENTS
E2. For multi-jurisdictional plans, has each jurisdiction requesting approval of the plan documented formal plan adoption? 44 CFR	a. Each jurisdiction that is included in the plan must have its governing body adopt the plan prior to FEMA approval, even when a regional agency has the authority to prepare such plans.
201.6(c)(5) <u>Intent</u> : To demonstrate the jurisdiction's commitment to fulfilling the hazard mitigation goals outlined in the plan, and to authorize responsible agencies to execute their responsibilities.	As with single jurisdictional plans, in order for FEMA to give approval to a multi-jurisdictional plan, at least one participating jurisdiction must formally adopt the plan within one calendar year of FEMA's designation of the plan as "Approvable Pending Adoption." See Section 5, <i>Plan Review Procedure</i> for more information on "Approvable Pending Adoption."

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Chapter 1: Public Survey

Introduction:

The Town of Wellfleet, along with the Cape Cod Commission and other partners, are working to update the Wellfleet Hazard Plan. The Plan will identify and assess our community's natural hazard risks and determine how to best minimize and manage those risks.

Please take this survey - it is an opportunity for you to share your opinions and participate in the hazard planning process. The information you provide will help us better understand your hazard concerns and can lead to mitigation activities that could lessen the impacts of future hazard events. The survey is only 12 guestions and it will take just a few minute to complete. Thank you so much for participating! Please complete this survey by January 15, 2016.

If you have any questions regarding this survey or would like to learn more ways you can participate in the development of the Wellfleet Hazard Plan, please contact Chief Ronald Fisette at ronald.fisette@wellfleet-ma.gov or Cally Harper, Hazard Planner at the Cape Cod Commission. You can

reach Cally at cally.harper@capecodcommission.org.

To begin, click the "NEXT" button at the bottom of the screen. Questions labeled with an * are required.

- 1. Have you experienced a weather-related event or disaster while living, working or visiting Wellfleet?
 - a Yes
 - h No
- 2. Which of the following disasters have you experienced while in Wellfleet? You can select more than 1 answer. The disasters listed below were taken directly from the State Hazard Plan for the Commonwealth of Massachusetts drafted in 2013.
 - a. Coastal Erosion and Shoreline Change
 - b. Dam Failure
 - c. Drought
 - d. Earthquake
 - e. Fire (structural or wildfires)
 - f. Floods

 - g. Hurricanes and Tropical Storms
 - h. Landslides
 - i. Nor'easter
 - j. High Wind
 - k. Lightning/Thunderstorms
 - Tornado
 - m. Extreme Cold and Heat
 - n. Winter Storms (snow storms, blizzards, ice storms)
 - o. Tsunami
 - p. Sea Level Rise

- 6. What is the most effective way to engage you in hazard planning and emergency preparedness activities? You can select more than 1 answer.

 - e. Email
 - f. Mail
 - g. Public Workshops and/or meetings
 - h. School meetings
 - i. Wellfleet Community Forum meetings
 - j. Other (please specify)
- 7. What steps can your local government take to reduce risk from natural hazards and protect the buildings and people of Wellfleet? Please select more than 1 answer.
 - a. Improve the alert/warning/notification system
 - b. Develop climate change adaptation plans and implement them
 - c. Continue to improve the regional shelter
 - d. Remove debris and hazardous materials as well as prune trees on town property
 - e. Improve drainage on area roads
 - f. Educate the public on evacuation methods
 - g. Apply for funding to reduce Wellfleet's risk to natural hazards
 - h. Perform detailed risk assessments
 - i. Work to reduce flood insurance for residents through the Community Rating System
 - i. Educate the public on the science of natural hazards and emergency preparedness
 - k. Improve the communication system during hazard events (i.e. radio towers, cellular services)
 - I. Review and update the Wellfleet Zoning Bylaws as they relate to flooding
 - m. Continue to work with Regional partners to prepare for and recover from natural disasters
 - n. Other (please specify)
- 8. Are you aware that there is a 2.8 mile section of Route 6 in South Wellfleet that has no secondary route for travel or evacuation?
 - a. Yes
 - b. No
- 9. Are you concerned about this area of limited access on Route 6 in South Wellfleet?
 - a. Yes
 - b. No

- a. Local newspaper (Provincetown Banner and/or Cape Cod Times)
 - b. Public Television
 - c. Radio Advertising
 - d. Internet (Wellfleet Police Department Facebook page and Town website)

Chapter 1: Public Survey

- 6. What is the most effective way to engage you in hazard planning and emergency preparedness activities? You can select more than 1 answer.
 - a. Local newspaper (Provincetown Banner and/or Cape Cod Times)
 - b. Public Television
 - c. Radio Advertising
 - d. Internet (Wellfleet Police Department Facebook page and Town website)
 - e. Email
 - f. Mail
 - g. Public Workshops and/or meetings
 - h. School meetings
 - i. Wellfleet Community Forum meetings
 - j. Other (please specify)
- What steps can your local government take to reduce risk from natural hazards and protect the buildings and people of Wellfleet? Please select more than 1 answer.
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 - m. Continue to work with Regional partners to prepare for and recover from natural disasters
 - n. Other (please specify)
- 8. Are you aware that there is a 2.8 mile section of Route 6 in South Wellfleet that has no secondary route for travel or evacuation?
 - a. Yes
 - b. No
- 9. Are you concerned about this area of limited access on Route 6 in South Wellfleet?
 - a. Yes
 - b. No

10. Which of the following actions would you like to explore: You can select up to 2 actions.

- a. A permanent secondary route for travel in the Cape Cod National Seashore
- b. A secondary route for emergency travel only in the Cape Cod National Seashore
- c. Make improvements to the Cape Cod Rail Trail to accommodate emergency traffic flow
- d. No action
- e. Other:

11. Please tell us about yourself. Select all that apply to you.

- a. Year-round resident
- b. Part-time resident
- c. I own a home in Wellfleet
- d. I rent a home in Wellfleet
- e. I am not a resident of Wellfleet, but I am employed in Wellfleet
- f. I am a business owner in Wellfleet
- g. Other (please specify)
- If you would like to be more involved in the hazard planning process, please provide your name, email and/or alternate contact information
 - a. Name:
 - b. Email:
 - c. Alternate Contact:

Chapter 1: Public Survey Posting, Wellfleet Police Department Facebook Page



artment

Wellfleet Hazard Plan - Public Survey

The Town of Wellfleet, along with the Cape Cod Commission and other partners, are working to update the Wellfleet Hazard Plan. The Plan will identify and assess our community's natural hazard risks and determine how to best minimize and manage those risks.

Please take this survey – it is an opportunity for you to share your opinions and participate in the hazard planning process. The information you provide will help us better understand your hazard concerns and can lead to mitigation activities that could lessen the impacts of future hazard events. The survey is only 12 questions and it will take just a few minute to complete. Thank you so much for participating! Please complete this survey by January 15, 2016.

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Link to the SURVEY MONKEY: https://www.surveymonkey.com/r/WellfleetHazardPlan

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SURVEY MONKEY ASSISTANCE

Staff at the Library, Council on Aging, Assistant Town Administrator Brian Carlson (Town Hall), Clerk Ilene Davis (Police Station) are available to assist you either do the survey on-line or fill out a hard copy.

Hard copy of the survey can be forwarded to the Wellfleet Police Department so the information can be entered online.

Public Survey for the Wellfleet Hazard Plan

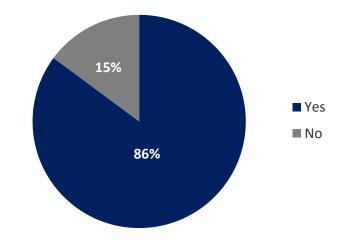
Web survey powered by SurveyMonkey.com. Create your own online survey now with SurveyMonkey's expert certified FREE templates.

SURVEYMONKEY.COM

👍 Like 🔳 Comment 🍌 Share

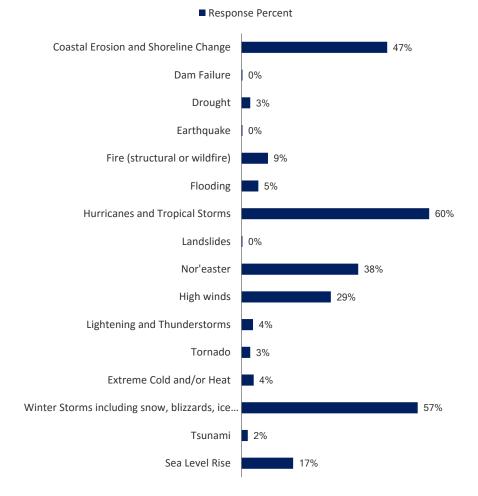


QUESTION 1: Have you experienced a weather-related disaster while living, working or visiting Wellfleet?



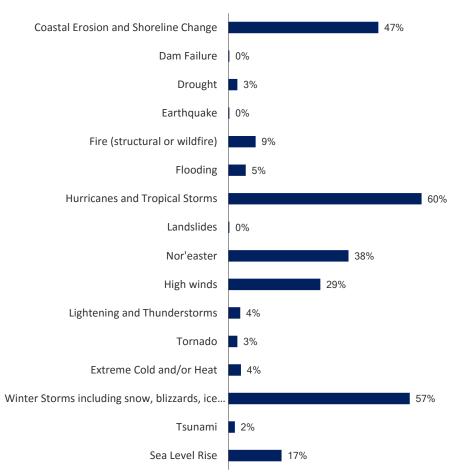
Chapter 1: Public Survey Results

QUESTION 3: In your opinion, which of the following disasters are you most concerned about? Choose up to 3 answers.



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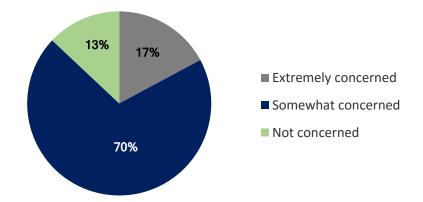
QUESTION 3: In your opinion, which of the following disasters are you most concerned about? Choose up to 3 answers.



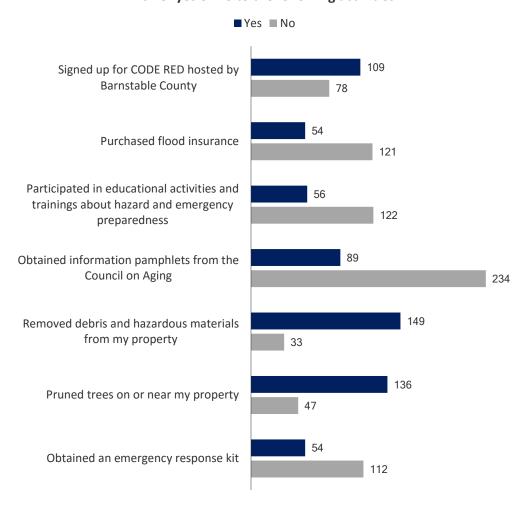
Response Percent

Chapter 1: Public Survey Results

QUESTION 4: How concerned are you about the possibility of any natural disaster impacting Wellfleet?

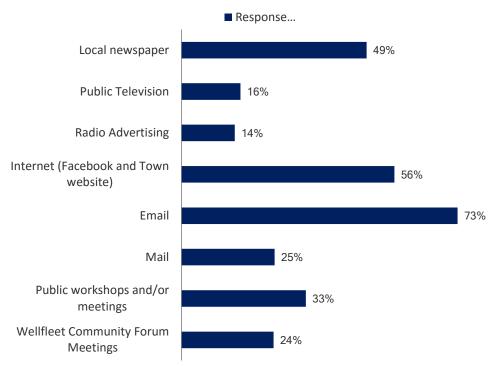


QUESTION 5: Which of the following actions have you taken to be more hazard resistant? Answer yes or no to the following activities:

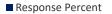


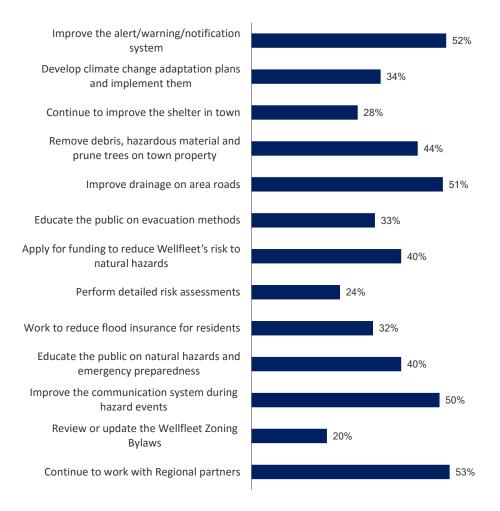
Chapter 1: Public Survey Results

QUESTION 6: What is the most effective way to engage you in hazard planning and emergency preparedness activities? You can select more than 1 answer.



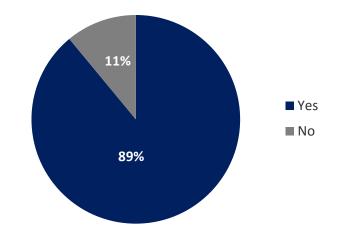
QUESTION 7: What steps can your local government take to reduce risk from natural hazards and protect the buildings and people of Wellfleet? Please select more than 1 answer.



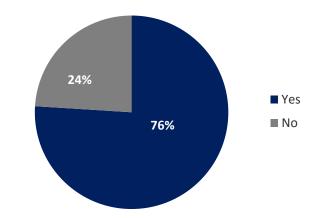


Chapter 1: Public Survey Results

QUESTION 8: Are you aware that there is a 2.8 mile section of Route 6 in South Wellfleet that has no secondary route for travel or evacuation?

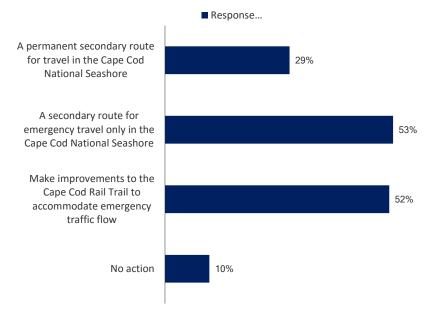


QUESTION 9: Are you concerned about this area of limited access on Route 6 in South Wellfleet?

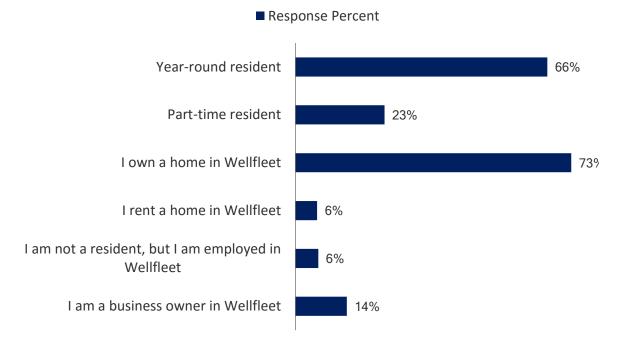


Chapter 1: Public Survey Results

QUESTION 10: What is the most effective way to engage you in hazard planning and emergency preparedness activities? You can select more than 1 answer.



QUESTION 11: Please tell us about yourself. Select all that apply to you.



Chapter 1: BCREPC Presentation

March 2, 2016











Collect data on historical

Determine the impact and

 Conduct a Vulnerability and Risk Assessment



Mitigation Actions Town Capability Assessment Develop new Mitigation

Accountability for past



 Engagement occurs during the planning process and once a draft plan is developed Who is engaged? Public, Stakeholders, Neighboring Towns

1

March 2, 2016









2

Chapter 1: BCREPC Presentation

March 2, 2016





1	STATE HAZARD		
12	MITIGATION PLAN	Erosion + Shoreline Change Dam/Culvert Failure	High Winds Thunderstorms
	2013	Earthquake	Extreme Temperatures
		Fire: Wildland and Urban	Tornadoes
	1000	Flood	Drought
	and a state of the	Hurricanes + Tropical Storms	Severe Winter Weather
		Landslide	Tsunami
		Nor'easters	Sea Level Rise





relevant natural hazards					
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March 2, 2016



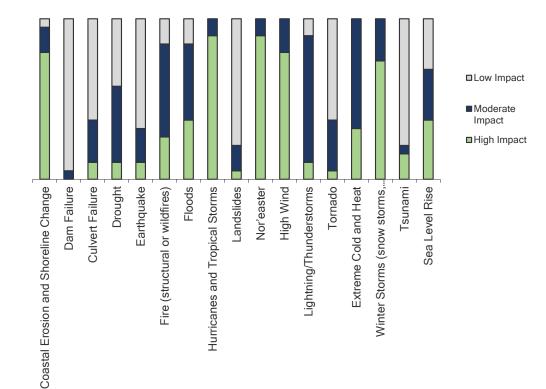
Activity #1: Discuss hazard relevance using local knowledge	Erosion + Shoreline Change Dam/Culvert Failure Earthquake Fire: Wildland and Urban Flood Hurricane + Tropical Storms	Are all of these hazards relevant to	
	Landslide Nor'easters High Winds Thunderstorms	Cape Cod? Are any missing?	
	Extreme Temperatures Tornadoes Drought Severe Winter Weather Tsunami Sea Level Rise	Which ones affect only a few towns?	
3/2/26			

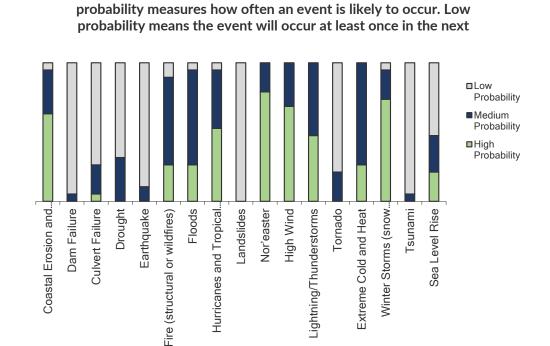




Chapter 1: BCREPC Survey Results

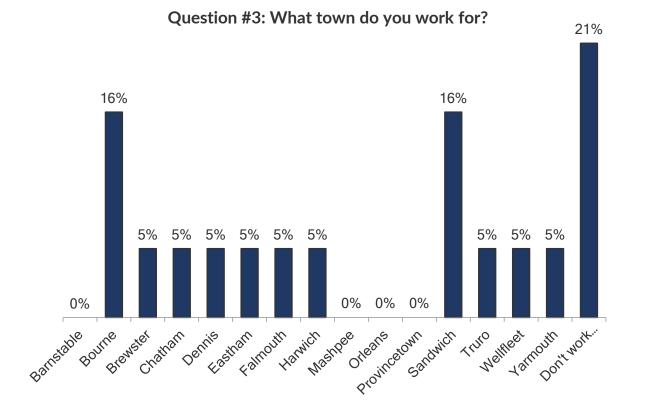
Question 1: For each hazard listed below, please identify if it will have a "low," "moderate" or "high" impact on Cape Cod. The towns would like you to use your local knowledge of Cape Cod. According to FEMA, impact is defined as the damage or consequence





Question #2: For each hazard listed below, please assign a probability score of "low," "medium" or "high". According to FEMA,

Chapter 1: BCREPC Survey Results





COMMITTEE SUPERIOR COURT HOUSE POST OFFICE BOX 427 BARNSTABLE, MA 02630

BARNSTABLE COUNTY REGIONAL EMERGENCY PLANNING

> Phone: (508) 375-6618 FAX: (508) 362-2603 Email: bcrepc@barnstablecounty.org

MEETING NOTES

The Barnstable County Regional Emergency Planning Committee Held a meeting on Wednesday, March 2, 2016 at 2:00 p.m. in the Innovation Room in the OpenCape Building at the Barnstable County Complex 3195 Main Street, Barnstable, MA 02630

I. Welcome/Introductions

The meeting was called to order at 1405 by co-chair Chief Ron Fisette. Introductions were made around the room:

Tim Lynch, Massachusetts Maritime Academy, Cally Harper, Cape Cod Commission, Lance Lambros, Office of Senator Vinny deMacedo, Hilary Greene, American Red Cross, Kent Farrenkopf, Eastham Fire Department, Jerry McDermott, Eversource, Philip Simonian, Yarmouth Fire Department, Kevin Morley, PIO BCREPC, Sean O'Brien, BCREPC, Debra Rogers, Falmouth Community Television, Dan Howard, ARES, Jeff Tavares, Falmouth Fire Department, Michael Walker, Incident Management Team, Diana Gaumond, Cape Cod Medical Reserve Corps, Roy Jones, Cape Cod Regional Transit Authority, Chrystal LaPine Health and Medical Coordinating Coalition, Bill Ciocca, National Grid, Dee Yeater, Visiting Nurse Association, Amy Henderson, AmeriCorps Cape Cod, Chloe Schaefer, Cape Cod Commission, Deirdre Arvidson, Barnstable County Department of Health and Environment, Amy Alati, Barnstable County Department of Health and Environment, Brian Dale, Cape Cod Regional Transit Authority, Ed Kulhawik, Eastham Police Department, Jeff Rossi, AmeriCorps Cape Cod, Paul Hoy, American Red Cross, Jake Garringer, AmeriCorps Cape Cod, Michael Clark, Barnstable Police Department, Brian Gallant, Sandwich Office of Emergency Management, Ron Fisette, Wellfleet Police Department, Chad Absten, Falmouth Fire Department, Laura Marin, Provincetown Health Department, Rachel Potts, Massachusetts Emergency Management Agency, Joseph Gordon, Barnstable County Sheriff's Office, Phil Burt, BCREPC, Eric Trudeau, National Park Service, Charles Noves, Bourne Emergency Management Director.

II. Minutes: February 3, 2016

A motion was made by Brian Gallant to accept the minutes; the motion was seconded by Roy Jones and approved unanimously.

III. Status Reports from REPC Subcommittees and Programs:

Executive Committee

Sean O'Brien said there would be a meeting on March 14 to discuss expansion of the executive committee from 5 to 9 members

HAZMAT/Tier 2 Update

Amy Alati reported it was the best year ever but most complicated. She praised the filers using the Tier 2 Manager software. 418 facilities reported in Barnstable County this year. BCREPC covers Nantucket County as well – 27 facilities reported on the island.

There were 67 office visits from public and private facility representatives in the month of February. Compliance protects the facilities by ensuring fire departments on Cape Cod and Nantucket receive the HAZMAT database and the facility emergency response plans.

Oyster Harbor Marine and Cape Cod Oil were exemplary said Amy. They were assiduous in their willingness to do the right thing.

Health Agents Coalition

No report but Amy mentioned a program around opioid abuse. She has copies of the presentation

Incident Management Team

Mike Walker reported on the MACC standup and the call-out for a search operation in Harwich. The team continues to seek more training opportunities.

Sheltering Task Group

Phil Burt said there were no shelter operations this winter. The committee is looking for grant funding for equipment and supplies and scheduling walk-throughs during the summer months.

American Red Cross

Paul Hoy introduced himself as the Disaster Program Manager on an interim basis. He reported the ARC is looking for a full-time replacement

for Ellen Rossano who left the ARC due to health reasons. In terms of volunteers the ARC is trying to increase shelter manager capacity by 25%. The ARC is also adding supplies, in addition to shelter equipment and is also working on a mobile capacity, each of which would shelter 100 people. ARC is also increasing by 100 % the capacity of the Nantucket shelter with material for 100 people. Hilary Greene updated to committee on the Heroes Breakfast.

• MEMA

Rachel Potts reported there were no updates

OpenCape Liaison Task Group

Sean O'Brien said the Task Group would be looking at dash/body cams and 700 MHz He would have a report at the next meeting.

Citizens Corps Council

Amy Alati reported that the final edits were being made to the senior emergency reference magnetic card, which is to be printed by the Barnstable County Sheriff's Office. It will educate the senior population about planning for emergencies. Public seminars and education events will be held as well.

• ARES

Dan Howard reported that issues with antennas are being addressed at the Old Jail.

Barnstable County Sheriff's Office

Joe Gordon reported that the S39 vehicle responded to Harwich for a search and rescue operation. He said that agencies shouldn't hesitate to ask for that vehicle as a command post. He reported that a new CERT class was starting at the Massachusetts Maritime Academy.

• Public Information Officer

Kevin Morley reported the shelter video project is making good progress. He reported that he is engaging Cape Cod Community Access TV stations in the production of Regional Shelter System videos

IV. Introduction: Verizon Government Affairs

Ellen Cummings, Regional Director

Sean introduced Ellen. She has been working with Cape for six years wireline and wireless. She is very happy to make connection with public safety, She will stay around after meeting to meet with public municipal officials to hand out information sheet on reporting on problems.

Sean praised Ellen and Verizon for their responsiveness.

V. Presentation: Engaging Neighboring Communities in Hazard Planning Cally Harper, PhD. Planner II Cape Cod Commission

Cally Harper reported her primary role is helping towns update hazard mitigation plans. She reviewed elements of hazard mitigation plan. She presented a status update on hazard mitigation plans for Cape towns. She reported that the majority of towns do not have an active plan. She reviewed the process of developing a hazard profile. She also sought input from the BCREPC for Town Hazard Mitigation Plans. She sought discussion of the relevant hazards on Cape Cod. She asked the meeting members to fill out a survey on Survey Monkey. www.surveymonkey.com/r/bcrepc

VI. News - Open Announcements - Information

Hillary Greene announced a fundraiser for Frank O'Laughlin on March 11.

VII. Public Comments

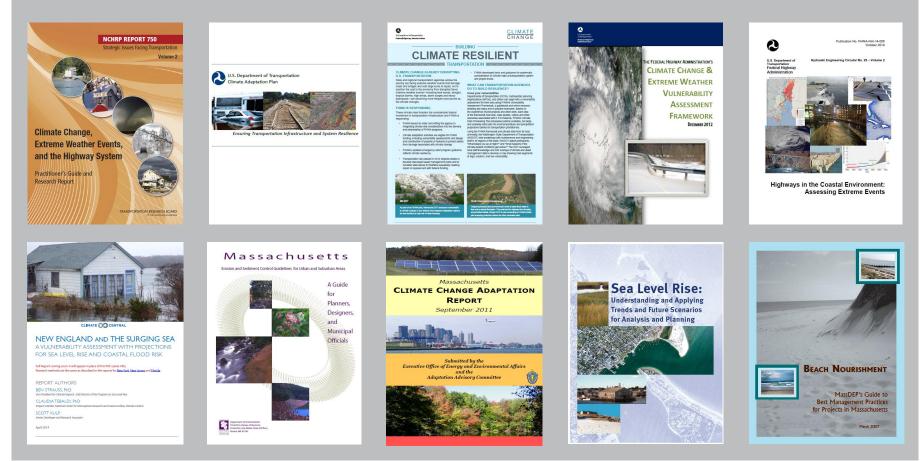
None

VIII. Adjourn

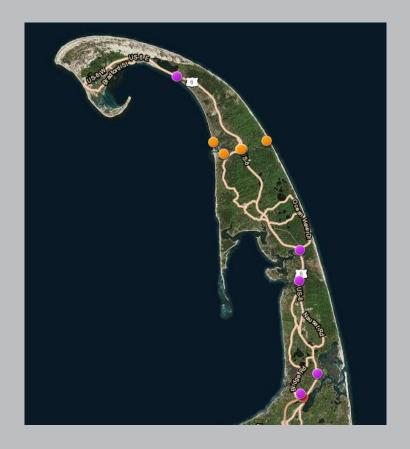
A motion for adjournment was made by Joe Gordon; seconded by Brian Gallant. The meeting was adjourned at 1445



LOOK TO OUR FEDERAL AND STATE PARTNERS...



TODAY, FOCUS ON OUTER CAPE VULNERABILITIES





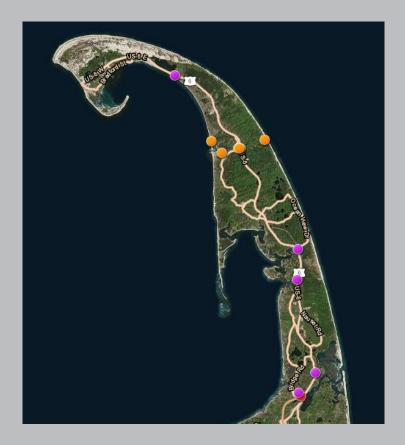
Route 6 Culverts



PAMET SYSTEM



Run Through Scenarios + Solutions



USING PAST EXPERIENCES

TECHNICAL KNOWLEDGE

REGIONAL TOOLS: - CCC CHRONOLOGY VIEWER - SLR/SLOSH MODELS

NEXT STEPS FOR US:

DRAFT A REPORT

- WILL SEND TO YOU FOR REVIEW
- ONCE COMPLETE, SEND TO MASSDOT AND FHWA

MONITORING UPWP

- FOLLOW UP PROJECT WILL KICK-OFF THIS WINTER/SPRING
- MEET 2-3 TIMES OVER YEAR INDIVIDUALLY OR AS GROUP?

TECHNICAL SUPPORT

- OUTREACH STRATEGIES + GRANT WRITING
- NOTIFY YOU OF UPCOMING FUNDING OPPORTUNITIES

Appendices

Chapter 1: BCREPC Meeting Notes, 03/02/16



Wellfleet Hazard Mitigation Plan, 2016



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