



TOWN OF WELLFLEET

300 MAIN STREET WELLFLEET MASSACHUSETTS 02667

Tel (508) 349-0300 Fax (508) 349-0305

www.wellfleetma.org

MEMORANDUM

TO: FINANCE COMMITTEE AND BOARD OF SELECTMEN
FROM: HARRY SARKIS TERKANIAN, TOWN ADMINISTRATOR
SUBJECT: FISCAL 2017 CAPITAL IMPROVEMENT PLAN
DATE: 5/29/2015

Town Charter section 7-5-2 requires the submission of a detailed five year capital improvement plan to the Finance Committee and Board of Selectmen not later than June first. In past years the Board of Selectmen has requested that the plan be extended out ten years. Where information is available, this capital improvement plan is also extended out ten years through fiscal year 2026.

The fiscal 2017 plan is submitted in compliance of the requirements. The Plan consists of this memorandum and the accompanying spreadsheet. The 2017 plan is based on the 2016 plan and the 2016 capital budget. Department requests on which the plan is based are available if required. The spread sheet summarizes department requests by year and proposes a source of funding for each. It also includes a comparison of capital expenditures against policy benchmarks. Potential borrowing items are color coded in green; ambulance fund items in yellow and beach fund items in blue. In general borrowing has been restricted only to items with significant cost and useful life.

Comparing the 2016 and 2017 capital improvement plans years 2017 through 2020 shows the following differences:

Fiscal Year:	2017	2018	2019	2020	Total
2016 Plan	\$4,367,064	\$604,891	\$1,338,131	\$363,291	\$6,673,377
2017 Plan	\$1,561,016	\$6,917,051	\$1,507,661	\$2,545,168	\$12,530,896

The primary explanation for the difference between the 2016 plan and the 2017 plan is the addition of a \$5,150,000 item for the police station renovation. Other items have been advanced or deferred and cost adjustments have been made. Other than the police station renovation item, the two plans differ over the four year period by a total of \$706,519, largely as the result of cost increases and a few additional items.

The plan also includes a comparison of the plan against the benchmarks established by the Board of Selectmen's financial policy. The policy calls for capital expenditures (exclusive of borrowing items) of at least 3% but not more than 7% of the operating budget. In four of the ten plan years the expenditures exceed 7% of the budget (based on an assumed 2.5% growth in the budget) and in the remaining six years the plan is below the cap. In all plan years except fiscal 2026 the proposed

amounts exceed the 3% floor. The only borrowing item that exceeds one million dollars is the police station renovation. Only items which will clearly require borrowing have been identified as such. Later plan years are imprecise due to obvious forecasting difficulties. As a result, the capital expenditure benchmarks should be treated as “soft” limits.

Borrowing costs. Existing borrowing costs are as follows:

	2014 Actual	2015 Budget	2016 Budget
Long Term Prin.	\$896,294	\$895,000	\$813,090
Long Term Int.	\$432,958	\$254,980	\$253,660
Short Term Int.	\$0	\$191,332	\$302,430
Total	\$1,329,252	\$1,341,312	\$1,270,180

The last page of the spreadsheet includes a listing of authorized but unissued debt from the 2013, 2014 & 2015 annual town meetings. The loan terms represent a conservative estimate of term and interest rates. In many of these cases the projects or purchase are in progress and short term borrowing has been issued as a temporary funding source. Typically when a project or purchase is finished the financing is converted to permanent financing.

In preparing this plan I have asked that requests be prioritized based on a ranking scale which is described in the attached instruction memorandum. This is an experiment to see if the ranking is of assistance in the capital planning process. The priorities assigned are mine and represent the total of the degree of urgency (1 to 7) and priority of function (1 to 7). Lower numbers indicate a higher priority.

Comments on departments with changed requests follow:

153 – IT. This is unchanged from prior years except for the deferral of the phone system from FY 2016.

161 – Clerk. Records management software request \$54,082. This was deferred from FY 2016. It is a computer system for scanning and indexing documents which will reduce document storage requirements and ease in document location.

210 – Police. Vehicle replacements are on a four year cycle, estimated vehicle replacement costs have been increased to reflect the cost of the cruiser purchased in FY 2015. Body armor is on a five year replacement schedule and has been deferred one year. MDT (mobile data terminals) replacement schedule has been revised by removal of the 2017 request. There are two new items: (1) Tazer replacements on a five year schedule; and (2) Officer worn body cameras in FY 2020. There are some significant policy/privacy/public records issues that need to be explored before deploying body or cruiser cameras. While there has been significant interest nationwide in equipping police with body cameras, issues of the cost of data retention and data management and who has access to the video will require effort to sort out. Department capital plan summary attached.

220 – Fire & Rescue. Water supply development requests have been limited to FY 2017 & 2018 only, subsequent years have been removed. SCBA (self contained breathing apparatus) cost estimates have been increased and the program spread out to include an additional year. Current SCBA equipment no longer meets standards and much of this equipment is 15 years old. Turnout gear cost estimate for each year has been increased to \$12,000 to reflect cost changes. Ambulance 99

is scheduled for replacement in FY 2018 and again in FY 2025; Ambulances 97 & 98 are scheduled for FY 2023. 4" hose replacement has been removed from FY 2020, 2021, 2024, 2025 & 2026. Medical rescue equipment (\$30,000) has been added to FY 2017. This item is for two chest compressors which will enhance the department's CPR capability. Duty truck 80 has been deferred one year from 2022 to 2023. Portable radio replacement cost and frequency has increased. Replacement of Forestry Truck 90 added to FY 2026. Comparing FY 2017 – 2025 on the FY 2016 CIP with the corresponding years on the plan, the Fire Department shows about a 12% increase in capital requests. Department capital plan summary attached.

300 – Elementary School. While not certain, it is reasonable to expect that some of the larger expenditures, particularly exterior shingling and re roofing the remainder of the school may be eligible for MSBA reimbursement. The detail for each year is in the attached schedule prepared by the school committee. Committee capital plan summary attached.

301 – Nauset Regional School District. I do not have a current capital plan from the District. The figures I have used are derived from a facilities report prepared for the District by Habib Associates several years ago and should not be taken as anything more than an educated guess by me.

417 – Facilities – Town Buildings. Town hall siding project has been enlarged to include repair of the cupola and the cost estimate has been increased from \$50,000 to \$70,000. Town hall boiler replacement has been added in case it is not covered by Green Communities funds. The refurbishing of the Fire Station lower level into a training room / emergency operations center has been moved back one year to FY 2018. Swap shop deferred one year to 2018. Library bathroom fixtures upgrade deferred one year to 2018 and the amount increased by \$5,000. Library flooring replacement amount has increased by \$10,000.

417 – Facilities - Other. A new request from the COA for \$40,000 for a senior outdoor exercise area on the COA property has been added. A copy of the request is attached. This equipment is designed to provide exercise opportunities in an outdoor setting. The proposed location is near the children's playground which is scheduled to be completed soon. Transfer Station equipment storage and roll off truck added to FY 2018. The roll off truck is a replacement for the current one which was purchased used. Cost and timing of repairs to stairs to ponds have been added (FY 2018, \$6,000.)

420 – DPW Equipment. Replacement of the year 2000 dump truck & plow deferred one year to 2018. Cost of FY 2019 year 2003 10 wheel dump truck has been revised to reflect current costs. Street sweeper price has also been adjusted from \$200K to \$225K. The backhoe has been deferred from FY 2017 to FY 2018. Replacement of the year 2004 pickup with plow is a new item estimated at \$38,000. New front end loader \$190,000. The DPW plans to retain existing loader so there will be no trade in or surplus equipment.

422 – DPW Projects. The Whitecrest Beach parking lot project has been deferred one year to 2018. A final decision will have to be made on the future of this lot based on winter erosion over the next few years. Lieutenant Island Road design. This road is beyond re patching or resurfacing and needs complete replacement. A complete reconstruction includes replacement of all drainage to meet conservation commission requirements. Construction cost is unknown but could be between \$1.5 million to \$2 million dollars. This project may be eligible for a STRAP grant. Due to the uncertainty, the reconstruction project is not on the plan at this time and may be added in a future year. Re landscaping town hall lawn is a new item; current estimate is a "back of the envelope" cost of \$60,000. Beach bathrooms remain as a placeholder; timing and cost are both to be determined.

433 – Transfer Station. Tractor replacement deferred to 2019 with price increase.

Marina Enterprise. Rescue Boat outboard (2003 purchase) deferred from FY 2017 to FY 2018. Replacement of the 2004 Boom Truck advanced from FY 2022 to FY 2018. Maintenance dredging deferred from 2018 to 2019. Bulkhead tie rod repairs deferred from 2019 to 2021. Maintenance dredging at the breakwater deferred one year to 2020. Renovate or replace marina restrooms deferred from 2020 to 2022. Pile driver replacement deferred two years to 2023. Replacement of a pickup truck has been added in FY 2025. Replacement of the crane truck has been removed as the harbormaster was able to secure a suitable used replacement this year at a considerable savings over the estimated new cost of \$140,000.

Remaining capital plan items are unchanged from the FY 2016 plan.



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To: Department Heads, Board of Selectmen, Finance Committee, Wellfleet School Committee, Barnstable County IT Director, Michaela Miteva
From: Harry Sarkis Terkanian, Town Administrator HSJ
Subject: Fiscal Year 2017 Capital Improvement Plan
Date: April 29, 2015

Now that the 2015 annual town meeting ended last night it is time to begin the budget cycle anew. Wellfleet's Town Charter (section 7-5) requires the submission of a capital plan to the Finance Committee and Board of Selectmen by June 1, 2015. In order for me to have time to assess the requests and assemble a final plan, please have your proposed capital improvement projects to Michaela Miteva by Friday, May 15, 2014. Capital items include any item with an acquisition cost of \$5,000 or greater which has a useful life in excess on one year.

The Charter requires that the plan include: a) a clear summary of its contents; b) a list of all capital improvements proposed or to be undertaken during the next five fiscal years, together with supporting data; c) cost estimates, methods of financing and recommended time schedules; d) the estimated annual cost of operating and maintaining the facilities to be constructed or acquired.

In previous years the Board of Selectmen has requested a ten year capital improvement plan. Please submit a plan that covers Fiscal years 2017 through 2026. Should you need to refer to it, the existing FY 2016 capital plan, as revised for the 2015 annual town meeting can be found on the Town web site in the "Reports and Documents" section with the 2015 Annual Town Meeting information. See: http://www.wellfleet-ma.gov/sites/wellfleetma/files/file/file/fy_2016_capital_budget_2015-03-13.pdf

Even if your department or board already has capital items on a previously approved capital improvement plan, please re submit copies of those requests together with any additional documentation necessary.

Please pay particular attention to items c) and d) above. Helpful supporting data includes information on the remaining useful life of any equipment to be replaced and lead time for procuring new or replacement equipment. For vehicles, please be aware of the Board of Selectmen's vehicle rollover policy and provide the requested information. The policy can be found on the Town web site under the Selectmen's Policies as "Vehicle Rollover Policy"

Ranking of capital requests.

This year I would again like to rank capital requests according to a series of priorities. There are two separate ranking criteria, so you should assign each capital request to a position on both scales. Please insure that rankings on these two ranking scales are

included with all requests. I realize that these scales are somewhat arbitrary. As we gain experience ranking capital projects revision (or a complete replacement) of these scales may be warranted. The two scales to use this year are the same as last year as follows:

Degree of Urgency

1. Legislation: required by state or Federal legislation or regulation.
2. Hazard: removes an obvious or potential hazard to public health or safety.
3. Efficiency: replaces equipment or facility that is obsolete, or would be too costly to repair or maintain and better utilizes existing equipment and facilities.
4. Standard of Service: maintains or provides existing standard of service.
5. Economic advantage: directly benefits the Town's economic base by increasing property values or other revenue potential.
6. Increased service: expands or increases a service or improves a standard of service.
7. New service: makes possible a new service or increases convenience of an existing service.

Priority of Function

1. Protection of persons and property: police, fire, rescue, inspections, etc.
2. Environmental health: water, sewer, sanitation, public health, etc.
3. Heritage and cultural: education, libraries, etc.
4. Housing: public housing, etc.
5. Pedestrian and vehicular transportation: street construction and maintenance, parking, etc.
6. Recreation: parks, athletic programs, etc.
7. General government: office facilities, central services, etc.

Wellfleet Police Department
10 Year Capital Plan

FY 2017

DATE		CRUISER REPLACEMENT	OTHER
FY 2017	September-2016	Receive replacement for cruiser #5 (Police Interceptor Utility)	
	September-2016	Receive replacement for cruiser #6 (Police Interceptor Utility)	
FY 2018	September-2017	Receive replacement for cruiser #4 (Police Interceptor Utility)	Bullet Proof Vests Replacement
FY 2019	September-2018	Receive replacement for cruiser #2 (Police Interceptor Utility)	Replace aging Tasers
FY 2020	September-2019	Receive replacement for cruiser #3 (Police Interceptor Utility)	Body Cameras
FY 2021	September-2020	Receive replacement for cruiser #5 (Police Interceptor Utility)	
	September-2020	Receive replacement for cruiser #1 (Police Interceptor Sedan or Utility)	
FY 2022	September-2021	Receive replacement for cruiser #4 (Police Interceptor Utility)	MDT
FY 2023	September-2022	Receive replacement for cruiser #2 (Police Interceptor Utility)	Bullet Proof Vests Replacement
FY 2024	September-2023	Receive replacement for cruiser #3 (Police Interceptor Utility)	Replace aging Tasers
FY 2025	September-2024	Receive replacement for cruiser #6(Police Interceptor Utility)	
		Receive replacement for cruiser #5 (Police Interceptor Utility)	
FY 2026	September-2023	Receive replacement for cruiser #4 (Police Interceptor Utility)	

Fire Department FY 2017 10-Year Capital Improvement Plan Summary

Item	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Total Expenditures	Suggested Source
Water Supply Development	7,000	7,000									14,000	OR
SCBA Breathing Apparatus	25,000	30,000	30,000	30,000	30,000					15,000	160,000	OR
Replace Turnout Gear	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	120,000	OR
Replace Ambulance 99		225,000							235,000		460,000	AF
Replace Command Car 81				45,000							45,000	OR
Replace 4" supply hose	9,000	9,000	9,000			10,000	10,000				47,000	OR
Replace Medical/Rescue Equip.	30,000										30,000	OR
Replace Duty Truck (Sq. 80)							58,000				58,000	OR
Portable Radios		10,000		10,000	10,000	10,000	10,000	10,000	10,000		70,000	OR
Replace Ambulances 97 & 98							440,000				482,000	OR
Replace SCBA bottles					42,000					150,000	150,000	GOB/SHN
Replace Forestry 90											800,000	GOB/SHN
Replace Ladder 93				800,000							550,000	GOB/SHN
Replace Engine 95						550,000					550,000	Fire station contingency
Training room / EOC completion		150,000									150,000	GOB/SHN
Catwalk storage									300,000		300,000	GOB/SHN
Replace mobile data terminals	14,000	14,000	14,000			15,000	15,000				72,000	AF
Recoat apparatus bays floor	7,000							8,000			15,000	OR
Department Total	104,000	457,000	65,000	897,000	94,000	597,000	545,000	30,000	557,000		3,523,000	
Total from operating revenues	60,000	68,000	51,000	52,000	94,000	42,000	87,000	20,000	22,000		496,000	
Total from ambulance fund	44,000	234,000	14,000		-	15,000	455,000	-			762,000	
Total from borrowing		150,000		800,000		550,000			300,000		1,800,000	

Operating Revenues		OR
Ambulance Fund		AF
General Oblig. Bonds / State House Notes		GOB/SHN

Annual average expenditure from operating revenue	49,600
Annual average expenditure from ambulance fund	76,200
Annual average expenditure from borrowing	180,000
Annual average total capital budget	371,778

CAPITAL IMPROVEMENT PLAN
Ten Year Projection 2017 - 2026
Wellfleet Elementary School

10 YRS.	FISCAL YEAR	ITEMIZATION	Line Item Estimate	TOTAL FY Capital Money
1	2017	<ul style="list-style-type: none"> • Replacement of floor covering in est. 10 classrooms • Remove new section wall coverings/ repair walls/ paint walls • Replace computers/ tech & replace switches 	30,000 20,000 15,000	65,000
2	2018	<ul style="list-style-type: none"> • Parking Lot resealed • Prep, prime, paint egress stairs at café, exterior ceilings, and soffits • Replace computers/ tech 	20,000 10,000 10,000	40,000
3	2019	<ul style="list-style-type: none"> • Exterior cladding (weathered cedar shingles) at South & West exposures • Replace computers/ tech 	280,000 10,000	290,000
4	2020	<ul style="list-style-type: none"> • Exterior wood columns; replace with structural fiberglass columns. • Replace chain link around school yard • Replace computers/ tech in lab 	50,000 24,000 25,000	99,000
5	2021	<ul style="list-style-type: none"> • Exterior cladding (weathered cedar shingles) at North & East exposures • Mower/ Tractor replacement • Replace computers/ tech 	260,000 7,000 10,000	277,000
6	2022	<ul style="list-style-type: none"> • Replace roof on original building • Replace computers/ tech 	390,000 10,000	400,000
7	2023	<ul style="list-style-type: none"> • Replace Playground • Replace computers/ tech & replace switches 	250,000 15,000	265,000
8	2024	<ul style="list-style-type: none"> • Replace/ upgrade communication system • Replace computers/ tech 	68,000 10,000	78,000
9	2025	<ul style="list-style-type: none"> • Replace dishwasher • New lawn/grass behind school • Replace metal balcony doors • Replace computers/ tech in lab 	16,000 20,000 14,000 25,000	75,000
10	2026	<ul style="list-style-type: none"> • Replace Gym Floor • Replace computers/ tech 	46,000 10,000	56,000

1. Department: CoA

2. Description of Project: Adult Playground

3. Project Objectives: To provide equipment that will offer cardio and strength training opportunities for seniors

4. Project Need and Background: An expansion of our current robust indoor exercise programs to afford fresh air and outdoor access for exercise.

5. Project priority:
Priority Number 1 of 1 projects submitted
Priority Number 1 for Fiscal Year 2016

→ 2017

Project is required to:

- Satisfy a legal or regulatory requirement:
- Abate or minimize a public safety risk:
- Replace existing equipment:
- Provide expanded services:

5. Cost Data

Planning and Engineering	\$	_____
New Land		<u>0</u>
Construction		<u>\$15,000</u>
Contract		<u>\$12,000</u>
Town Forces		<u>\$ 3,000</u>
Equipment Purchases		<u>25,000</u>
Other Costs		_____
TOTAL ESTIMATED COST		<u>\$ 40,000</u>
Estimated Annual Maintenance & Repair		_____
New Staff Requirements		<u>NONE</u>

6. Recommended Financing and Code

- OR = Operating Revenues \$ OR / 40,000
- GO = General Obligation Bonds _____
- F = Federal Aid _____
- S = State Aid _____
- SA = Special Assessment _____
- O = Other (specify) _____

7. Year Proposed for Construction or Purchase: 2016

8. Status of Plans and Specifications

- a. Plans not needed []
- b. Nothing done but this report []
- c. Preliminary estimates complete []

- d. Sketch plans complete []
- e. Detailed plans in preparation []
- f. Detailed plans complete []
- g. Other (specify) []

9. Signature St Thomas Title Director CS Date 5/20/15

TOWN OF WELLFLEET
CAPITAL FACILITIES AND EQUIPMENT INVENTORY

(To be Filled Out Annually by Department Heads)

Playgrounds for Senior Citizens

Senior citizen playgrounds are growing in popularity worldwide. Originally created in China, they are playgrounds featuring various stations that have equipment designed for use by the elderly. As science continues to show the correlation between exercise, health, and fitness and the importance of these to senior citizens, playgrounds for the elderly are in high demand. Many playgrounds for senior citizens are operated by towns and cities and are incorporated into public parks. Not only are senior citizen playgrounds a great way for the elderly to exercise, but they are a great way to have fun.

What is a Senior Citizen Playground?

Senior citizen playgrounds differ from traditional playgrounds in the choice of equipment and intended use and purpose. These playgrounds are designed specifically for the older population and do not feature some of the traditional equipment found in children's playgrounds. For example, you won't find monkey bars, high slides, or jungle gyms, but rather, you'll see equipment that is safer for the joints. A senior citizen playground emphasizes core muscle strength and focuses on activities such as walking, building strength, and increasing flexibility. Some equipment is designed for use by those with limited mobility or those who are wheelchair-bound. However, you might find some traditional items, such as swings or a see-saw.

The first senior citizen playground is believed to have been built in China in 1995. China adopted a national law that resulted in a nationwide physical fitness program. This program wasn't geared toward youth but included elderly citizens. After the law was put into effect, parks across China incorporated equipment all citizens could use. As more people visited China from other countries and saw the equipment and increased well-being of China's seniors, they incorporated similar practices in their communities. In 2003, Finland designed a playground specifically for seniors and performed a scientific study to measure the results. By 2004, similar parks were established throughout Japan. They are referred to as Nursing Care Prevention Parks. Several years later, a playground for the elderly was established in Berlin, Germany. Parks were later built in Canada and England and then in the United States. Today, senior citizen playgrounds are found worldwide.

What Type of Equipment is Used?

Playground equipment for seniors varies and includes activities that focus on flexibility, strength, and aerobic activity. You won't find children's items such as sandboxes, playhouses, or slides. Instead, playgrounds for seniors often include stationary bicycles, cross-trainers, sit-up machines, treadmills, and activities that encourage gentle strengthening and flexibility. As many seniors may not enjoy the trip or expense of a gym membership, having access to free equipment in a senior playground offers a number of benefits.

How Do They Benefit Seniors?

Exercise is key to a long, healthy life. While exercise and proper diet are components of preventative medicine, it is never too late to start getting in shape. Always speak to your health care provider and ensure you are physically able to perform the tasks. A playground designed for senior citizens offers a chance to enjoy more exercise than simply walking back and forth. A variety of equipment encourages activity and mobility without risking boredom. Using different equipment also tones different muscle groups. Even though the equipment is designed to be less strenuous, it is still possible to overexert yourself. This is especially true if you are using a muscle group that hasn't been exercised for a long time. By exercising at a senior citizen playground, you are in full control of how much you do. You aren't paying anyone for a membership, nor do you need to worry about getting your money's worth. You are free to come and go as you please and can use the equipment of your choosing. The variety helps ensure that you get a well-rounded workout.

There is another benefit to using senior citizen playgrounds that is often overlooked: the social aspect. Seniors can become isolated and lonely, causing them to fall into depression. By visiting a senior citizen playground, you can interact with others who understand and relate to your situation. Building friendships can be easier on the playground. Some equipment is designed for more than one person, and this fosters socialization, working together, and building friendships in a fun atmosphere. Simply getting outside and having fun while making new friends is just as healthy as exercising muscles, building stamina, and increasing flexibility.

- [LaMarque Playground Designed for Senior Citizens](#)
- [Their Goal: Creating Public Parks for an Aging Population](#)
- [Playgrounds for Seniors Popping Up in U.S.](#)
- [Elderly Playgrounds](#)
- [Exercise: Benefits of Exercise for Seniors](#)
- [How Much Physical Activity Do Older Adults Need?](#)
- [Playground for Senior Citizens Opens in Ohio](#)
- [Playground for Seniors Opens in London](#)
- [Playgrounds for Seniors](#)
- [Keeping Fit at a Senior Playground](#)
- [Japan's Elderly Playgrounds Show Fun is For Everyone](#)
- [Ageing Fitness Fans Take Over Japan's Parks](#)
- [Senior's Playground in City Center](#)
- [Play Area for Elderly Could Be First in New Zealand](#)
- [Exercise for the Elderly](#)

You can find Kim on Google+: [Kim Hart](#)

Playgrounds

- [Handicap Playground Equipment](#)
- [Playground Parts](#)
- [Spring Rider Playground Equipment](#)
- [Playground See Saw](#)
- [Rubber Playground Tiles](#)
- [Playground Mulch](#)

Swing Sets and Slides

- [Commercial Grade Swing Sets](#)
- [Tube Slides](#)
- [Slides for Kids](#)
- [Toddler Slide](#)
- [Bucket Swing](#)
- [Swing Chains](#)
- [Swing and Slide](#)
- [Rubber Swing Seat](#)

Structures and Furniture

- [Indoor Play Structures](#)
- [Shade Structures for Playgrounds](#)
- [Bench](#)
- [Geodesic Dome Play Structure](#)
- [Playground Structures for Schools](#)
- [Benches with Storage](#)

Commercial Play Equipment

- [Outdoor Gym](#)



	Priority	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Notes & Future Years
114 - 196 General Government												
161 - Clerk												
Records Management Software	13	\$54,082										Deferred from FY 2016
Total Clerk		\$54,082	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
153 - Information Technology												
Fiber Optic Network - Phase 3	13	\$30,000										Library, DPW
Fiber Optic Network - Phase 4	13		\$25,000									Harbor, Beach Offices
Wireless Town Network - Phase 2	13	\$10,000										COA, Beach Office, Public Access
Wireless Town Network - Phase 3	13		\$5,000									COA, Harbor Public Access
Wireless Town Network - Phase 4	13			\$20,000								Increase wireless to 1 Gb
Network Upgrades - Phase 5	13		\$20,000									Increase Bandwidth to 10Gb
Network Upgrades - Phase 6	13											
Physical Security - Phase 2	13	\$10,000										Wire new Police Station - in construction costs
Physical Security - Phase 3	13			\$10,000								Library, Police, Fire
Physical Security - Phase 4	13					\$20,000						Beaches
Virtual Desktops - Phase 3	13	\$10,000										Centralized Door Locks \$20,000
Upgraded Phone System	13	\$30,000										Police/Fire
Total Information Technology		\$90,000	\$50,000	\$30,000	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	Deferred from FY 2016
179 - Shellfish												
Pick-Up Truck	5			\$32,000			\$32,000			\$34,000		
Outboard Motor Replacement	5		\$12,000									
ATV Replacement	5	\$8,000					\$9,000					
Total Shellfish Department		\$8,000	\$12,000	\$32,000	\$0	\$0	\$41,000	\$0	\$0	\$34,000	\$0	
Total General Government		\$152,082	\$62,000	\$62,000	\$0	\$20,000	\$41,000	\$0	\$0	\$34,000	\$0	
210 - 293 Public Safety												
210 - Police Department												
Police Cruiser	4	\$80,000	\$40,000	\$40,000	\$40,000	\$80,000	\$40,000	\$40,000	\$40,000	\$80,000	\$40,000	Four year replacement schedule
Body Armor	4		\$13,000					\$13,000				Five year replacement schedule
Replace Tasers	4			\$20,000					\$20,000			Five year replacement schedule
Body Cameras	3				\$50,000							New item
Vehicle Mounted Video Cameras	3			\$22,000								
Police Station Renovation	4		\$5,150,000									Cost from study estimate
Total Police Department		\$80,000	\$5,203,000	\$82,000	\$90,000	\$80,000	\$40,000	\$53,000	\$60,000	\$80,000	\$40,000	

	Priority	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Notes & Future Years
220 - Fire Department												
Water Supply Development	7	\$7,000	\$7,000									FY 2019 - 2016 removed
SCBA Breathing Apparatus	4	\$25,000	\$30,000	\$30,000	\$30,000							\$15,000 Cost estimates increased.
Turnout Gear	4	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000		\$12,000 Cost estimates increased from \$10K
Ambulance Replacement	4	\$225,000					\$440,000			\$235,000		
Command Car #1	4				\$45,000							
4" Hose Replacement	4	\$9,000	\$9,000	\$9,000			\$10,000	\$10,000				FY 2020, 2021, 2024, 2025 removed
Replace Medical/Rescue Equip.	4	\$30,000										Added
Duty Truck Replacement	4						\$58,000					
Portable Radios	4		\$10,000		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000		
Replace Mobile Data Terminals	4	\$14,000	\$14,000									
Replace SCBA Bottles	4				\$42,000							
Replace Forestry 90	4										\$150,000	New item
Replace Ladder Truck 93	4				\$800,000							Deferred 1 year
Replace Fire Truck 95	4						\$550,000					Deferred 1 year
Total Fire Department		\$322,000	\$82,000	\$51,000	\$939,000	\$22,000	\$1,080,000	\$32,000	\$22,000	\$257,000	\$177,000	
Total Public Safety		\$402,000	\$5,285,000	\$133,000	\$1,029,000	\$102,000	\$1,120,000	\$85,000	\$82,000	\$337,000	\$217,000	
300 - 302 Education												
300 - Elementary School												
Elementary School	6	\$65,000	\$40,000	\$290,000	\$99,000	\$277,000	\$400,000	\$265,000	\$78,000	\$75,000	\$56,000	Exterior siding and roof may qualify for MSBA reimbursement
301 - Nauset Regional School District												
Nauset Region Capital Makeup												
Nauset Regional School Capital Assessment	6	\$186,134	\$640,366	\$102,661	\$1,391,668	\$242,131	\$512,592	\$512,592	\$512,592	\$512,592		Estimated From Draft NRSD 5 Year Capital Plan
Total Schools		\$251,134	\$680,366	\$392,661	\$1,490,668	\$519,131	\$912,592	\$777,592	\$590,592	\$587,592	\$56,000	Cape Cod Tech in operating assessment

	Priority	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Notes & Future Years
417 - 434 Public Works												
417 - Facilities - Town Buildings												
Town Hall												
Siding & cupola repair	10	\$70,000										Moved from FY 2018
Trim Painting	10			\$5,000								
Refit Restrooms	10							\$8,000				Moved from FY 2017
Flooring Replacement	10							\$15,000				
Boiler replacement	10	\$30,000										If not covered by Green Communities funds
Library												
Bathrooms - refit and repair	6		\$20,000									
Flooring Replacement	6	\$40,000										
Council on Aging												
Painting - Interior	6				\$5,500							
Fire Station												
Interior painting					\$10,000							
Complete Training/EOC Room	4		\$150,000									Remaining fire station funding?
Upgrade catwalk storage	4								\$300,000			
Solar System	4											TBD FY 2019
AC Condensers	4											TBD FY 2019
DPW Building												
Boiler	10											TBD FY 2020
Carpet & Tile	10											TBD FY 2020
Bathroom Tile with Partitions	10				\$10,000							
Salt Shed Replacement	10		\$75,000									
Transfer Station												
Swap Shop	10		\$35,000									
Equipment storage building	10		\$50,000									New request
Shellfish Building												
Replace Building	5											Awaiting study recommendations
Old COA Building												
Renovate	10			\$400,000								
Total Town Buildings		\$140,000	\$330,000	\$405,000	\$25,500	\$0	\$0	\$23,000	\$300,000	\$0	\$0	
417 Facilities - Other												
Herring River Dike - tide gates	5											TBD
ADA Auto Doors - Various	8		\$8,500									
Beach Bathroom Upgrade	5											Timing and cost TBD
Stairways to Ponds	5		\$6,000									
COA Adult Playground		\$40,000										New item
420 - DPW Operations - Equipment												
Dump Truck w/sander & plow	8		\$85,000									Existing vehicle purchased 2000

	Priority	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Notes & Future Years
10 Wheel Dump Truck	8			\$120,000								Existing vehicle purchased 2003
Brush Chipper	8			\$30,000								Existing machine purchased 2005
Street sweeper	8	\$225,000										Existing vehicle purchased 2009
Backhoe	8		\$100,000									Existing machine purchased 2004
Flail Mower	8			\$75,000								Existing equipment purchased 2008
Pickup truck with plow	8	\$38,000										Existing vehicle purchased 2004
Front end loader	8	\$190,000										New Vehicle
422 DPW Highways												
White Crest Beach - East side	8		\$39,700									
Indian Neck Parking Lot	8	\$36,000										
Drainage Project - Various	8		\$60,000									
Lt. Island Bridge	8											TBD, 2018?
Lt. Isl Road and drainage design	8	\$80,000										
Town Hall front lawn landscaping	8		\$60,000									New item
433 - DPW Transfer Station Equipment												
Tractor Replacement	5			\$100,000								Existing vehicle purchased 1999
Roll off truck	5		\$120,000									
Front End Loader	5			\$190,000								Existing vehicle 2008
Total Public Works		\$609,000	\$464,700	\$515,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
510 - 543 Human Services												
541 - Council on Aging												
Van replacement	6							\$45,000				
Replace Vehicle	6		\$40,000									Replace Toyota Rav4
Total Council on Aging		\$0	\$40,000	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	
Total Human Services		\$0	\$40,000	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	
610 - 699 Culture & Recreation												
630 - Recreation												
Baker Field Playground Rehab	6		\$54,985									
Total Recreation		\$0	\$54,985	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
699 - Beach												
Pick-up Truck Replacement	6								\$35,000			
ATV Replacement	6	\$6,800										
Total Beach		\$6,800	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	
Total Culture & Recreation		\$6,800	\$54,985	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	

Priority	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Notes & Future Years
Total CIP Requests	\$1,561,016	\$6,917,051	\$1,507,661	\$2,545,168	\$641,131	\$2,073,592	\$930,592	\$1,007,592	\$958,592	\$273,000	
Source of Funds											
New Debt	\$415,000	\$5,605,000	\$690,000	\$800,000	\$0	\$550,000	\$0	\$0	\$0	\$150,000	
Beach Revenue	\$6,800	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	
Ambulance Fund	\$269,000	\$14,000	\$0	\$0	\$0	\$440,000	\$0	\$0	\$235,000	\$0	
Appropriate	\$870,216	\$1,298,051	\$817,661	\$1,745,168	\$641,131	\$1,083,592	\$930,592	\$972,592	\$723,592	\$123,000	
Capital Expense Policy Limits											
Capital Expenditure Cap (7%)	\$1,141,056	\$1,169,582	\$1,198,822	\$1,228,792	\$1,259,512	\$1,291,000	\$1,323,275	\$1,356,357	\$1,390,266	\$1,425,022	7% of operating budget; assumes 2.5% growth in budget
Cap: Over (Under)	(\$1,840)	\$142,469	(\$381,161)	\$516,375	(\$618,381)	\$232,592	(\$392,683)	(\$383,765)	(\$431,674)	(\$1,302,022)	Appropriate & Fund Transfers - Capital Expenditure Policy 7% cap
Capital Expenditure Floor (3%)											
Floor: Over (Under)	\$489,024	\$501,250	\$513,781	\$526,625	\$539,791	\$553,286	\$567,118	\$581,296	\$595,828	\$610,724	3% of operating budget
Floor: Over (Under)	\$381,192	\$796,801	\$303,880	\$1,218,542	\$101,340	\$530,306	\$363,474	\$391,296	\$127,764	(\$487,724)	Appropriate & Fund Transfers - Capital Expenditure Policy 3% floor

Marina Enterprise Capital Projects

Replace B section docks											
Green energy project											
Replace rescue boat outboard		\$50,000									
Maintenance dredging			\$3,000,000								
Maintenance dredging - breakwater				\$80,000							
Steel bulkhead tie rod repairs					\$50,000						
Marina restrooms upgrade or replace						\$100,000					
Replace pile driver							\$75,000				
Replace boom truck		\$50,000									
Replace pickup truck									\$50,000		
Replace docks								\$200,000			
Marina Enterprise Total	\$0	\$100,000	\$3,000,000	\$80,000	\$50,000	\$100,000	\$75,000	\$200,000	\$50,000		

Water Enterprise Capital Projects

Update Master Plan											Use existing USDA surplus funds (\$67,000)
Water Enterprise Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		

Priority	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Notes & Future Years
Potential Debt Service											
FD Tanker	\$34,000	\$33,000	\$32,000	\$31,000	\$30,000	\$29,000	\$28,000	\$27,000	\$26,000		\$0 \$250,000 2013 ATM 10 years 4%
Baker Field Restroom	\$36,664	\$35,368	\$34,072	\$32,776	\$31,480	\$30,184	\$28,888	\$27,592	\$26,296		\$0 \$324,000 2013 ATM 10 years 4%
Elementary School Roof	\$13,192	\$12,804	\$12,416	\$12,028	\$11,640	\$11,252	\$10,864	\$10,476	\$10,088		\$0 \$170,000 2014 ATM 10 years 4%
Middle School Roof	\$24,888	\$24,156	\$23,424	\$22,692	\$21,960	\$21,228	\$20,496	\$19,764	\$19,032		\$0 \$183,000 2014 ATM 10 years 4%
South Wellfleet Parking Lot	\$5,100	\$4,950	\$4,800	\$4,650	\$4,500	\$4,350	\$4,200	\$4,050	\$3,900		\$0 \$37,500 2014 ATM 10 years 4%
Route 6/Main St. Design	\$27,200	\$26,400	\$25,600	\$24,800	\$24,000	\$23,200	\$22,400	\$21,600	\$20,800		\$0 \$200,000 2014 ATM 10 years 4%
Baker Field Drainage and Tennis	\$21,760	\$21,120	\$20,480	\$19,840	\$19,200	\$18,560	\$17,920	\$17,280	\$16,640		\$0 \$160,000 2014 ATM 10 years 4%
DPW Equipment	\$78,880	\$76,160	\$73,440	\$70,720	\$0	\$0	\$0	\$0	\$0		\$0 \$340,000 2014 ATM 5 years 4%
Town Hall HVAC, PD boiler	\$30,600	\$29,700	\$28,800	\$27,900	\$27,000	\$26,100	\$25,200	\$24,300	\$23,400		\$0 \$225,000 2014 ATM 10 years 4%
PD Design	\$74,520	\$73,440	\$72,360	\$71,280	\$70,200	\$69,120	\$68,040	\$66,960	\$65,880	\$64,800	\$540,000 2015 ATM 20 years 4%
FD Engine 94	\$78,880	\$76,560	\$74,240	\$71,920	\$69,600	\$67,280	\$64,960	\$62,640	\$60,320		\$0 \$580,000 2015 ATM 10 years 4%
Route 6/Main Street	\$9,384	\$9,108	\$8,556	\$8,556	\$8,280	\$8,004	\$7,728	\$7,452	\$7,176		\$0 \$69,000 2015 ATM 10 years 4%
Harbor Mapping	\$8,432	\$8,184	\$7,936	\$7,688	\$7,440	\$7,192	\$6,944	\$6,696	\$6,448		\$0 \$82,000 2015 ATM 10 years 4%
Harbor Dredging	\$8,432	\$8,184	\$7,936	\$7,688	\$7,440	\$7,192	\$6,944	\$6,696	\$6,448		\$0 \$62,000 2015 ATM 10 years 4%
DPW Facilities	\$190,400	\$58,800	\$53,200	\$47,600	\$42,000	\$36,400	\$30,800	\$25,200	\$19,600		\$0 \$140,000 2015 ATM 10 years 4%
Mayo Beach Lot	\$9,112	\$28,140	\$8,576	\$8,308	\$8,040	\$7,772	\$7,504	\$7,236	\$6,968		\$0 \$67,000 2015 ATM 10 years 4%
Total Potential Debt Service	\$651,444	\$526,074	\$487,836	\$469,446	\$382,780	\$366,834	\$350,888	\$334,942	\$318,996	\$64,800	
Existing Debt Service	\$1,167,319	\$1,133,189	\$1,099,814	\$1,048,949							From FY 2013 Statement of Indebtedness
Total New, Existing & Potential Debt Service	\$1,818,763	\$1,659,263	\$1,587,650	\$1,518,395	\$382,780	\$366,834	\$350,888	\$334,942	\$318,996	\$64,800	